Past working experience and occupation(s)

- Parkway Pantai Ltd Executive Vice President, Singapore Operations (Mar 2011 to Present)
- Tan Tock Seng Hospital Chief Executive Officer (Jul 2001 to Feb 2011)
- National Healthcare Group Pte Ltd Chief Executive Officer (1 Jan 2004 to Feb 2011)
- National Healthcare Group Pte Ltd Deputy Chief Executive Officer (Jul 2001 Dec 2003)
- National University Hospital Chief Executive Officer (Dec 1995 Jun 2001)
- KK Women's & Children's Hospital Chief Operating Officer (Apr 1991 Dec 1995)
- KK Women's & Children's Hospital Operations Manager (Aug 1990 Apr 1991)
- Study leave at UCLA (Aug 1987 Aug 1990)
- National University Hospital Assistant Director, Operations (Aug 1986 Aug 1987)
- Ministry of Health Admin Trainee (May 1986 Aug 1986)
- Singapore Armed Forces (NS) Medical Officer (May 1984 Apr 1986)
- Ministry of Health House Officer (May 1983 Apr 1984)

Past Directorships

- Energhy Pte Ltd
- Integrated Health Information Systems Pte Ltd
- John Hopkins Singapore International Medical Centre Pte Ltd
- Joint Commission Resources, Inc
- MOH Holdings Pte Ltd
- National Healthcare Group Pte Ltd
- National Skin Centre Pte Ltd
- National University Health System Pte Ltd
- NHG Gulf Pte Ltd
- Tan Tock Seng Hospital Pte Ltd

List of Directorships – Present

Singapore

- 1. Asia Renal Care (Katong) Pte Ltd
- 2. Asia Renal Care Mt Elizabeth Pte Ltd
- 3. CPF Board
- 4. Gleneagles International Pte Ltd
- 5. Gleneagles Management Services Pte Ltd
- 6. Gleneagles Medical Centre Ltd
- 7. Gleneagles Medical Holdings Limited
- 8. Gleneagles Pharmacy Pte Ltd
- 9. Gleneagles Technologies Services Pte. Ltd.
- 10. IXchange Pte Ltd
- 11. M&P Investments Pte Ltd
- 12. Medi-Rad Associates Ltd
- 13. Mena Services Pte Ltd
- 14. MINDEF Advisory Council on Community Relations in Defence (ACCORD)
- 15. MINDEF Total Awards Committee (TDA)
- 16. Mount Elizabeth Medical Holdings Ltd
- 17. Nippon Medical Care Pte Ltd
- 18. Parkway College of Nursing & Allied Health Pte Ltd
- 19. Parkway Education Pte Ltd
- 20. Parkway Group Healthcare Pte Ltd
- 21. Parkway Holdings Ltd

- 22. Parkway Hospitals Singapore Pte Ltd
- 23. Parkway Investments Pte Ltd
- 24. Parkway Irrawaddy Pte Ltd
- 25. Parkway Laboratory Services Ltd
- 26. Parkway Novena Pte Ltd
- 27. Parkway Promotions Pte Ltd
- 28. Parkway Shenton International Holdings Pte Ltd
- 29. Parkway Shenton Pte Ltd
- 30. Radiology Consultants Pte Ltd
- 31. Shenton Family Medical Clinics Pte Ltd
- 32. Singapore National Employers Federation

Hong Kong

33. GHK Hospital Ltd