

## ANNEXURE A

**DR. TAN SEE LENG  
PAST DIRECTORSHIPS AND OTHER APPOINTMENTS FOR LAST 5 YEARS**

No	Name of company	Nature of Appointment
1	Integrated (Mauritius) Healthcare Holdings Limited (Dissolved on 25 Feb 2019)	Director
2	CFPS Holdings Pte Ltd	Trustee and Director
3	Parkway College of Nursing & Allied Health Pte Ltd	Director
4	Shenton Insurance Pte Ltd	Chairman and Director
5	Parkway Hospitals Singapore Pte Ltd	Director
6	Gleneagles Development Pte Ltd	Director
7	Parkway Shenton Pte Ltd	Director
8	Medical Resources International Pte Ltd	Director
9	Parkway Novena Pte Ltd	Director
10	Parkway Irrawaddy Pte Ltd	Director
11	Positron Tracers Pte Ltd	Director
12	Singapore Management University Lee Kong Chian School of Business	Director
13	M&P Investments Pte Ltd	Director
14	Parkway China Holding Co. Pte Ltd	Director
15	Parkway Healthcare Indo-China Pte Ltd	Director
16	Integrated Healthcare Capital Sdn Bhd (Liquidated on 25 Dec 2017)	Director
17	IMU Health Sdn Bhd	Director
18	IMU Education Sdn Bhd	Director
19	Pantai Hospitals Sdn Bhd	Director
20	Pantai Integrated Rehab Services Sdn Bhd	Director
21	Pantai Medical Centre Sdn Bhd	Director
22	Pantai Irama Ventures Sdn Bhd (Dissolved on 21 Dec 2015)	Director
23	Gleneagles (Malaysia) Sdn. Bhd.	Director
24	Gleneagles Medical Centre (Kuala Lumpur) Sdn. Bhd. (Voluntarily wound up on 1 Feb 2018)	Director
25	Gleneagles JPMC Sdn Bhd	Chairman and Director
26	Shanghai Rui Hong Clinic Co., Ltd	Chairman and Director
27	Shanghai Xin Rui Healthcare Co., Ltd	Chairman and Director
28	Shanghai Rui Xin Healthcare Co., Ltd	Chairman and Director
29	Shanghai Gleneagles International Medical and Surgical Center (Dissolved on 7 Feb 2018)	Chairman and Director
30	Parkway (Shanghai) Hospital Management Ltd	Chairman and Director
31	Shanghai Rui Xiang Clinic Co., Ltd	Chairman and Director
32	Shanghai Shukang Hospital Investment Management Co., Ltd	Chairman and Director
33	Shanghai Gleneagles Hospital Management Co., Ltd	Chairman and Director



**DR. TAN SEE LENG  
PRESENT DIRECTORSHIPS AND OTHER APPOINTMENTS**

No	Name of company	Nature of Appointment
1	Parkway Holdings Ltd	Chief Executive Officer ("CEO"), Managing Director, Director
2	Parkway Group Healthcare Pte Ltd	Director
3	Parkway Pantai Limited	Managing Director, Director
4	PCH Holding Pte Ltd	Chairman, Director
5	Northern TK Venture Pte Ltd	Director
6	IHH Healthcare Berhad	Managing Director, CEO, Executive Director
7	Integrated Healthcare Hastaneler Turkey Sdn Bhd	Director
8	Pantai Holdings Sdn Bhd	Director
9	Fortis Healthcare Limited	Non-Executive and Non- Independent Director
10	SRL Limited	Director
11	GHK Hospital Limited	Director
12	Acibadem Saglik Yatirimlari Holding A.S.	Director
13	Acibadem Saglik Hizmetleri ve Ticaret A.S.	Vice Chairman
14	APlus Hastane Otelcilik Hizmetleri A.S.	Vice Chairman
15	Acibadem Proje Yonetimi A.S.	Vice Chairman
16	Integrated Healthcare Holdings (Bharat) Limited	Director
17	Integrated Healthcare Holdings Limited	Director
18	Integrated Healthcare Turkey Yatirimlari Limited	Director
19	Singapore Centre for Social Enterprise, Raise Ltd	Director
20	SingHealth Fund	Committee Member