



ParkwayLife REIT

**15** YEARS JOURNEY

**HARNESSING  
STRENGTHS  
CREATING  
GREATER  
VALUE**

ANNUAL REPORT 2022

## CORPORATE PROFILE

**PARKWAY LIFE REAL ESTATE INVESTMENT TRUST ("PLIFE REIT") IS ONE OF ASIA'S LARGEST LISTED HEALTHCARE REITS BY ASSET SIZE.**

It invests in income-producing real estate and real estate-related assets that are used primarily for healthcare and healthcare-related purposes (including, but not limited to, hospitals, nursing homes, healthcare facilities and real estate and/or real estate assets used in connection with healthcare research, education, and the manufacture or storage of drugs, medicine and other healthcare goods and devices). PLife REIT owns a well-diversified portfolio of 61 properties with a total portfolio size of approximately S\$2.20 billion as at 31 December 2022. It owns the largest portfolio of strategically located private hospitals in Singapore comprising Mount Elizabeth Hospital, Gleneagles Hospital and Parkway East Hospital. In addition, it has 57 assets of high-quality nursing home and care facility properties in various prefectures of Japan. It also owns strata-titled units/lots in MOB Specialist Clinics, Kuala Lumpur in Malaysia. Managed by Parkway Trust Management Limited, PLife REIT has been listed on the Mainboard of the Singapore Stock Exchange since August 2007.

### MISSION

To deliver regular and stable distributions and achieve long-term growth for our Unitholders

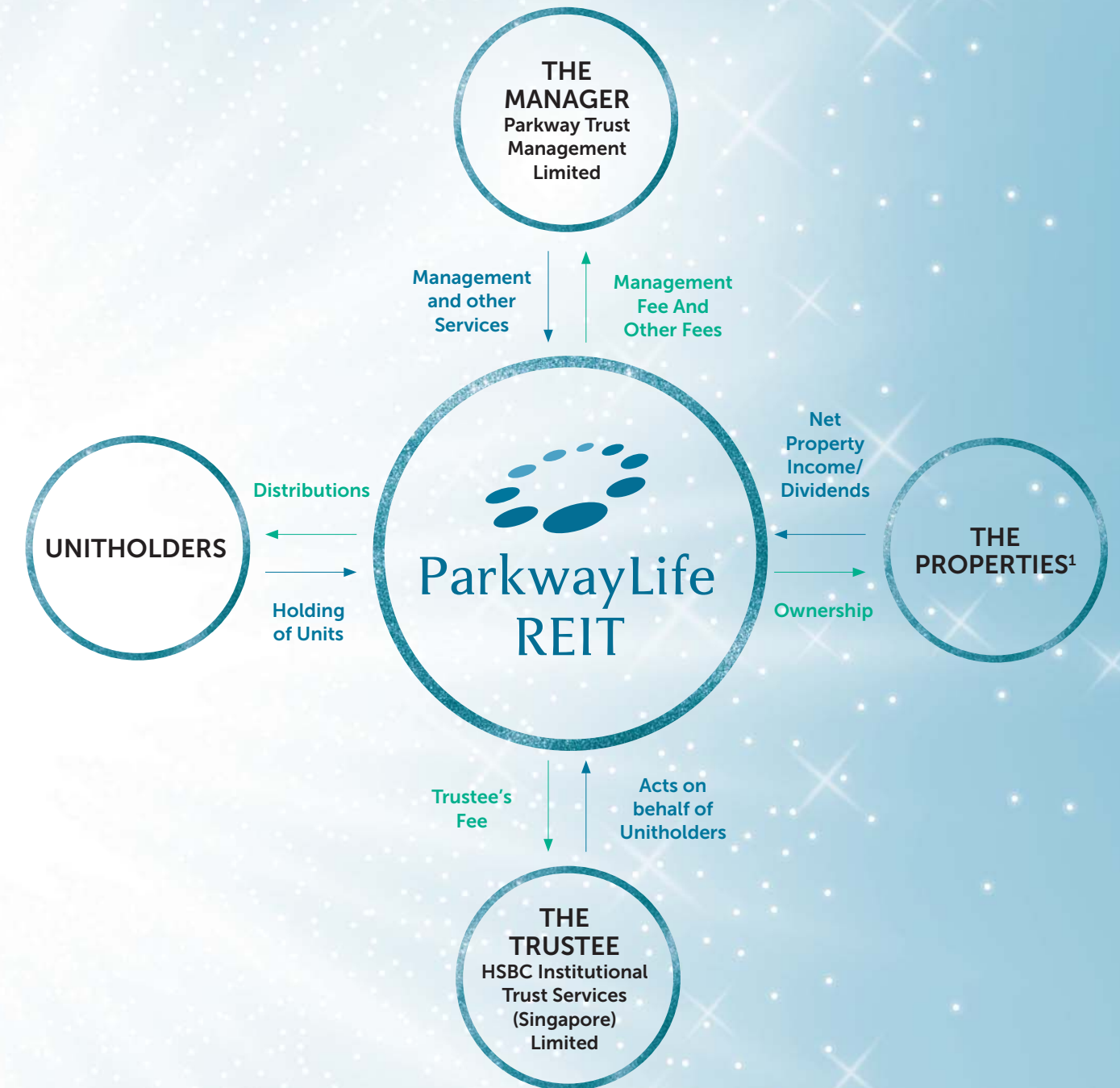
### VISION

To become the leading healthcare REIT and the Partner of Choice for healthcare expansion

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## TRUST STRUCTURE



<sup>1</sup> Refers to the properties acquired by the Trust, whether directly or indirectly held through the ownership of special purpose vehicles. In Singapore, the ownership of the properties is held directly by the Trustee. In Malaysia, the ownership of the properties is held indirectly by the Trustee. In Japan, the ownership of the properties is held through the Tokumei Kumiai ("TK") structure. Under the TK structure, the Trustee will, through its wholly-owned subsidiary incorporated under Singapore laws, enter into TK agreement (or silent partnership agreement) as TK investor ("TK investor") with a company incorporated under Japanese laws known as TK operator ("TK operator"). The TK operator is a company similar to a limited liability company in Singapore whereby the TK investor is only liable to the extent of its contribution to the TK operator. Under the TK agreement, the TK investor shall inject funds to the TK operator and the TK operator will acquire and own the property. Further details of the TK structure are set out in the relevant past announcements.





THE FOUNDATIONS  
*for*  
**SUCCESS**

STAYING THE COURSE  
TO STRENGTHEN OUR  
PRESENCE IN KEY MARKETS



Mount Elizabeth Hospital

TOTAL  
PORTFOLIO  
VALUE  
**S\$2.20**  
BILLION

TOTAL  
NUMBER OF  
PROPERTIES  
**61**





# YEARS JOURNEY

## 2007

**August**  
Listed on the Mainboard of the Singapore Stock Exchange with an initial portfolio of three properties in Singapore, at an appraised value of S\$775 million.

## 2008

**April**  
Maiden Japan property acquisition – P-Life Matsudo in Chiba prefecture.

**May**  
New asset class – Acquisition of two nursing homes in Kanagawa prefecture and Osaka prefecture.

## 2010

**March**  
Issuance of a 3-year S\$50 million Floating Rate Notes to diversify funding sources.

## 2012

**August**  
Maiden Malaysia property acquisition – Strata titled units/ lots within MOB Specialist Clinics, Kuala Lumpur.

## 2015

**March**  
Completion of first asset recycling initiative. Net proceeds from the divestment of 7 less strategic nursing home properties were recycled to acquire 7 nursing home properties (including the first group home). Partnerships with 3 new operators were established.

## 2018

**February**  
Completed the acquisition of PLife REIT's first elderly nursing rehabilitation facility in Japan, enhancing portfolio diversity.



Konosu Nursing Home Kyoseien

## 2020

**September**  
Included in the FTSE EPRA NAREIT Global Developed Index.

## 2021

**July**  
Completed 3rd strategic asset recycling initiative. Net proceeds from the divestment of the non-core industrial property, P-Life Matsudo, were recycled to acquire two nursing home properties, generating immediate yield growth to PLife REIT.



Habitation Kisarazu Ichiban-Kan

## 2022

**September**  
Completion of 5 nursing homes in Japan bringing PLife REIT's Japan Portfolio to 57 properties. New strategic collaborations and partnerships created, strengthening PLife REIT's presence in its core market in Japan.



Blue Terrace Kagura

	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
Number of Properties	3	13	21	32	33	37	44	41	47	44	49	50	53	54	56	61
Portfolio Value (S\$ billion)	0.83	1.05	1.15	1.30	1.38	1.43	1.48	1.50	1.64	1.66	1.73	1.86	1.96	2.02	2.29	2.20

**August**  
Establishment of S\$500,000,000 Multicurrency Medium Term Note Programme<sup>1</sup>.

**October**  
Winner of **SIAS** Investors' Choice Awards 2008 – Most Transparent Company Award (New Issue).

**2009**  
**February**  
Winner of Asiamoney's Best Managed Corporate of the Year - Small Cap.



## 2016

**March**  
Issuance of maiden 6-year JPY3.3 billion senior unsecured Fixed Rate Notes at a competitive rate of 0.58% per annum.

## 2017

**February**  
Completion of second asset recycling initiative. Net proceeds from the divestment of 4 less strategic nursing home properties were recycled to acquire 5 nursing home properties, strengthening the overall resiliency of Japan Portfolio.



Bon Sejour Yokohama Shin-Yamashita



**2019**  
**September**  
Winners of The BEST OF THE BREEDS REITS AWARDS™ 2019

- HEALTHCARE REITS (Singapore) for more than 1 billion dollars in market capitalisation - PLATINUM.
- BEST CEO for REITs in Singapore for more than 1 billion dollars in market capitalisation - PLATINUM.
- BEST CFO for REITs in Singapore for more than 1 billion dollars in market capitalisation - PLATINUM.

**October**  
Extension of Strategic Collaboration with IHH Healthcare with the execution of the following key agreements:

- New Master Lease Agreements and Renewal Capex Agreement for the Singapore Hospitals
- Right of First Refusal granted to PLife REIT over Mount Elizabeth Novena Hospital Property.



Singapore Hospitals



**November**  
Winner of The Edge Singapore Billion Dollar Club 2022 - Highest returns to shareholders.

**December**  
Further diversified funding sources with issuance of a 6-year JPY5.0 billion and a maiden 7-year JPY6.04 billion senior unsecured Fixed Rate Notes at a competitive pricing of 0.85% and 0.97% per annum.

## 2023

**January**  
PLife REIT and IHH Healthcare Singapore jointly conducts major refurbishment works at Mount Elizabeth Hospital property. The jointly funded S\$350 million "Project Renaissance", will serve to enhance the competitiveness of both parties upon its completion around end 2025.

<sup>1</sup> Updated and renamed it as "S\$500,000,000 Multicurrency Debt Issuance Programme" in October 2017 providing PLife REIT the flexibility to tap on various types of capital market products, including the issuance of perpetual securities when needed



## MESSAGE TO UNITHOLDERS

Dear Unitholders,

2022 marked an important milestone for PLife REIT as it commemorated 15<sup>th</sup> year anniversary since its listing on the Singapore Exchange ("SGX") on 23 August 2007.

Premised on the belief in "Harnessing Strengths" and "Creating Greater Value" for its Unitholders, PLife REIT remained steadfast in building on its robust portfolio fundamentals, sound financial metrics and unique core values over the years.

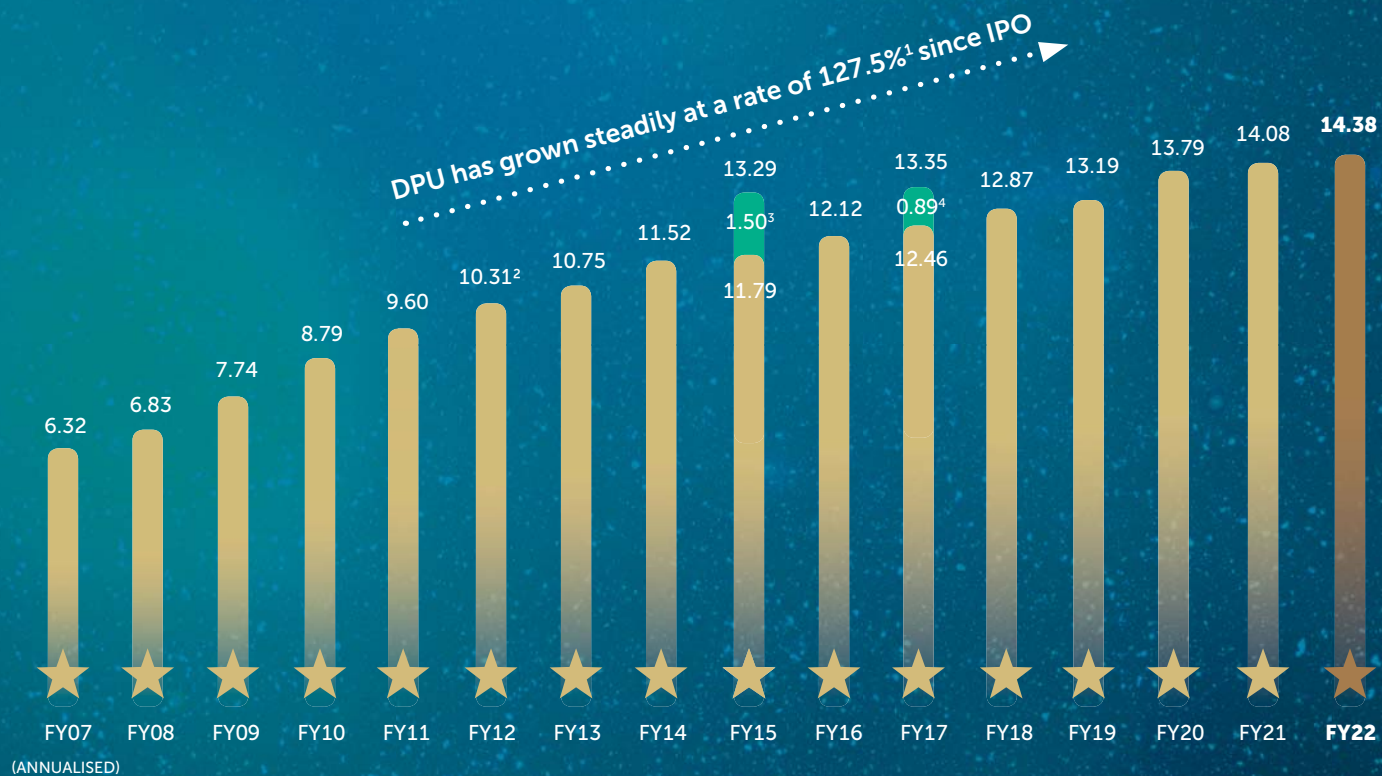
In an environment where "change" is the only constant, PLife REIT stood the test of time and has made exceptional progress since its IPO. Today, PLife REIT is anchored on stronger footing, placing itself in good stead as it looks to drive growth and continued success in the years ahead.

### HARNESSING STRENGTHS, CREATING GREATER VALUE

#### Proven Track Record of Sustained Growth

For the financial year ended 31 December 2022 ("FY2022"), PLife REIT recorded a full year Distribution per Unit ("DPU") of 14.38 Singapore cents, driven by growth from its recurring operations and bolt-on acquisitions. The DPU increased by 2.1% in FY2022 over FY2021, registering a growth of 127.5% since the REIT's listing in 2007 and marking 15 years of uninterrupted DPU growth. Net Asset Value as at 31 December 2022 was S\$2.33 per unit, compared to S\$2.37 per unit a year ago.

### UN-INTERRUPTED RECURRING DPU GROWTH SINCE IPO (Cents)



1 Since IPO till FY22  
 2 Since FY12, S\$3.0 million per annum of amount available for distribution has been retained for capital expenditure  
 3 One-off divestment gain of 1.50 cents (S\$9.11 million) relating to the divestment of seven Japan assets in December 2014 was equally distributed over the four quarters in FY15  
 4 One-off divestment gain of 0.89 cents (S\$5.39 million) relating to the divestment of four Japan assets in December 2016 was equally distributed over the four quarters in FY17

In an environment where "change" is the only constant, PLife REIT stood the test of time and has made exceptional progress since its IPO. Today, PLife REIT is anchored on stronger footing, placing itself in good stead as it looks to drive growth and continued success in the years ahead.

As testament of the commitment in achieving long-term growth and value for Unitholders, PLife REIT reached a significant milestone in September 2020, with its inclusion into the FTSE EPRA NAREIT Global Developed Index<sup>1</sup>. An index designed to track the performance of listed real estate companies and REITs worldwide, it enhances PLife REIT's trading liquidity and visibility to investors and index funds worldwide.

In November 2022, PLife REIT was admitted into The Edge Singapore Billion Dollar Club<sup>2</sup> and declared the winner of The Edge Singapore Billion Dollar Club 2022 – Highest Returns to Shareholders Over Three (3) Years. With a 17.2% CAGR growth in shareholders' returns over the three years taken into consideration, the award was a validation of PLife REIT's delivery of stable and resilient returns even amidst volatilities, placing it amongst the best of S-REITs on the SGX.

#### Strong Asset Portfolio and Value in Strategic Alliance

Over the last 15 years, PLife REIT has more than doubled its value of asset under management from the initial seed portfolio of 3 hospitals in Singapore to 61 healthcare properties across its key markets, with strong presence particularly in Singapore and Japan.

Recognising the strong demand for quality aged care homes driven by Japan's aging population, PLife REIT holds a firm belief in the long-term potential of the Japan aged care market. Since its maiden entry in 2008, PLife REIT has capitalised on its first-mover advantage, adopting a disciplined clustering and partnering approach as it expands its presence in this valued core market. In September 2022, PLife REIT made two separate yield-accretive acquisitions totalling five Japan nursing home properties, bringing its nursing home portfolio to 57 properties as at 31 December 2022. Today, PLife REIT is one of the most established and proven aged care investors in Japan, with a well-diversified quality nursing home portfolio spread across 17 prefectures as well as a diverse tenant base of 30 nursing home operators.

Creating value lies at the heart of PLife REIT business strategy. As the portfolio ages, PLife REIT recognises the importance and need of portfolio revitalisation, to enhance the competitiveness, value and strength of its assets. Over the course of its 15 years journey, PLife REIT has successfully executed 3 strategic asset recycling initiatives in Japan, delivering immediate yield uplift as it fortifies its portfolio constitution. Placing great value in strategic alliance, PLife REIT also seek to work in close collaboration with its tenant-operators in support of synergistic growth and development. To-date, it has rolled out several asset enhancement initiatives for its Japan nursing homes.

The Singapore Hospitals are core revenue contributing assets and the lease renewal arrangement secured in September 2021, through the valued strong support of its Unitholders, marked a significant milestone for PLife REIT. With calibrated triad of 20.4 years new lease agreements on clear rental growth structure for the 3 hospitals, S\$150 million Renewal Capex Costs for asset upgrading works ("Renewal Capex Works") and grant of 10-year right of first refusal to PLife REIT for Mount Elizabeth Novena Hospital, the lease renewal arrangement successfully preserved the intrinsic value of its crown jewels – Mount Elizabeth Hospital ("MEH"), Gleneagles Hospital and Parkway East Hospital, and its long-standing strategic arrangement with IHH Healthcare Berhad ("IHH"), one of the world's largest healthcare networks.

On 23 August 2022, the renewal term of 20.4 years for the Singapore Hospitals kicked in. Under the new 20.4 years lease, there will be guaranteed 2.0% rental step-up for the Interim Period (23 August 2022 to 31 December 2022) and 3.0% annual rental step-up for the next 3 years (1 January 2023 to 31 December 2025). Effective FY2026, the annual (CPI+1%) rent review formula will commence for the subsequent 17 years till FY2042, with projected rental uplift of approximately 24.4%<sup>3</sup> for FY2026 as compared to the preceding year. With clear rent structure in place, the Singapore Hospitals are secured with 100% committed occupancy over the long-term and will

1 The FTSE EPRA NAREIT Global Developed Index incorporates REITs and Real Estate Holding and Development companies is developed by FTSE Russell collaboration with the European Public Real Estate Association (EPRA), the European association for listed real estate, as well as the National Association of Real Estate Investment Trusts (NAREIT), a U.S. based association for REITs and publicly traded real estate companies.  
 2 The Edge Singapore Billion Dollar Club (BDC) recognises excellence in companies listed on the SGX, with at least S\$1 billion in market capitalisation. The billion-dollar cut-off serves as an aspirational target for dynamic, smaller companies where evaluation is based on a set of methodology which include both quantitative and qualitative measures such as corporate responsibility and sustainability.  
 3 Projected rental uplift of 24.4% in FY2026 as compared to the actual determined FY2025 rental for the Singapore Hospitals, and where the FY2026 rental is estimated based on (1+(CPI+1%) x Initial Rent of S\$97.2 million), where CPI is assumed to be 1.0%.



## MESSAGE TO UNITHOLDERS

continue to deliver the organic growth of PLife REIT, providing a sustained quality rental income stream for PLife REIT.

As PLife REIT implements the large-scale Renewal Capex Works at MEH post renewal, careful deliberations were made to synchronise the carrying out of its regular capital expenditure works, in a bid to minimise disruptions and inconveniences as a whole. Reflective of the furtherance of strategic collaboration, PLife REIT also secured additional investments from IHH Healthcare Singapore, as the parties collectively roll out the transformational major refurbishment of MEH. Named "Project Renaissance", a wall breaking event was held at MEH on 3 January 2023, to officially kick start the exciting S\$350 million project, jointly funded by PLife REIT and IHH Healthcare Singapore. Upon completion, Project Renaissance will enable both PLife REIT and IHH Healthcare Singapore to enhance the quality positioning and increase competitiveness.

### Strong Capital Structure, Prudent Risk and Financial Management

With the rapid upward trending of interest rates and as economic and financial risks persist, PLife REIT adhered to its disciplined financial management framework as it continued to reinforce its liquidity position, mitigate any potential refinancing risk, and provide better assurance in dealing with its interest rate and foreign exchange rate exposures.

On an ongoing basis, the Group manages interest rate risk by largely hedging long-term committed borrowings using interest rate hedging financial instruments or issuance of fixed rate notes to strengthen PLife REIT's resilience against interest rate hikes. Despite the challenging financial market environment during 2022, PLife REIT managed to further expand its funding source by tapping the capital markets with the issuance of Japanese Yen ("JPY") denominated fixed rate notes at attractive coupon rate ("Notes") to pre-emptively refinance existing fixed rate notes due in 2023 and term out JPY short-term loans drawn down for acquisition financing. Following the Notes issue, PLife REIT extended its debt maturity profile to 2029 and about 80% of the interest rate exposure has been hedged as of 31 December 2022.

PLife REIT adopts a natural hedge strategy for its Japanese investments to maintain a stable net asset value with JPY net income hedges in-place till 1Q 2027 to shield against JPY currency volatility.

Armed with a strong balance sheet which effectively strengthens PLife REIT's resilience against market volatilities, PLife REIT has through the years shown an acumen for risk management through financial initiatives, to equip the REIT with a strong financial position to support its growth strategies.

Following the series of financial initiatives completed in 2022, PLife REIT ended the year with a reinforced financial position. With diversified funding sources at a low all-in effective cost of debt of 1.04%, PLife REIT will have no

long-term debt refinancing needs till February 2024. As at 31 December 2022, PLife REIT's interest coverage ratio<sup>1</sup> stood healthy at 18.3 times with its interest rate exposure largely hedged. Armed with a well staggered debt maturity profile to 2029, its weighted average debt maturity profile had also been lengthened to 3.4 years.

### LOOKING AHEAD

Owing to the strategic dedication to deliver sustained returns to its Unitholders, PLife REIT has emerged stronger backed by its robust portfolio fundamentals, sound financial metrics and proven management strategies.

As one of Asia's largest listed healthcare REIT with 61 quality assets valued at approximately S\$2.2 billion as at 31 December 2022, PLife REIT's favourable lease structures continue to provide steady rental growth whilst protecting revenue stability amid uncertainties in the macro economy.

With 98.3% of its portfolio having downside revenue protection, CPI-linked revision formula pegged to 60.7% of its portfolio and its WALE for its entire portfolio at 16.99 years, PLife REIT holds one of the strongest earnings visibility among S-REITs.

The healthcare industry remains critically essential in a time of rapidly aging populations and heightened demand for quality healthcare and aged care services. PLife REIT, ingrained with strong fundamentals, remains well positioned to navigate the growth opportunities with prudence to create greater value for Unitholders.

### ACKNOWLEDGEMENTS

We would like to extend our sincere appreciation to our Board members for their invaluable guidance and contributions through the years. We would also like to take this opportunity to thank our Management team and all staff for their hard work, and dedication in delivering the steady value and growth of PLife REIT. We would also like to record our appreciation for our non-executive directors Dr Kelvin Loh Chi-Keon and Mr Takeshi Saito who have retired from the Board.

Lastly, our sincere gratitude to our Unitholders, business partners and lessees for their continued support, confidence and trust in PLife REIT.

With tenacity and focus to deliver long-term sustainable growth and value, we look forward to soaring greater heights going forward.

**Ho Kian Guan**  
Chairman

**Yong Yean Chau**  
Chief Executive Officer and Executive Director

<sup>1</sup> Applicable to Adjusted-ICR as prescribed under the MAS' Property Funds Appendix. PLife REIT has no hybrid securities as of 31 December 2022.

## CORPORATE DEVELOPMENT



In its 15 years journey, PLife REIT has created endearing value for its Unitholders through clear and disciplined execution of its key growth strategies "Targeted Investment", "Proactive Asset Management", "Asset Recycling and Development" and supported by "Dynamic Capital and Financial Management", delivering consistent DPU growth year on year.

Today, PLife REIT harnesses its inherent strengths built over the years to create even greater value for its Unitholders as it continues to expand and diversify its asset portfolio, armed with strong financials and healthcare asset management know-how. As the premier healthcare REIT in the region, PLife REIT maintains strategic focus on delivering sustainable growth and value for its Unitholders, consistently scaling new heights over time.

### ENTRENCHED PRESENCE IN JAPAN

In September 2022, PLife REIT strengthened its presence in the Japan's aged care market with the completion of two separate acquisitions.

The first acquisition included three nursing homes<sup>1</sup> in Hokkaido – Blue Terrace Kagura, Blue Rise Nopporo and Blue Terrace Taisetsu, for a total consideration of JPY2,558 million (S\$25.1 million) with an expected average net property yield of 6.5%. The properties are operated by Blue Care Kabushiki Kaisha, a wholly-owned subsidiary of Living Platform, Ltd, which is one of PLife REIT's existing nursing home operators in Japan. This acquisition therefore sees PLife REIT further fortify its long-term working relationship with the Living Platform group.

The second acquisition was of two nursing homes<sup>2</sup> in the Greater Tokyo Area – Assisted Living Edogawa and Assisted Living Toke, for a total consideration of JPY2,880 million

(S\$28.7 million) with an expected average net property yield of 5.2%. The acquisition of the two properties which were newly built in 2021 also marked the initiation of a new collaboration with Daiwa House Industry Co., Ltd., a reputable real estate developer in Japan.

These yield-accretive acquisitions brought PLife REIT's total Japan portfolio to 57 properties and enhanced its earnings resilience. In addition, the long balance lease terms also contributed positively to PLife REIT's overall weighted average lease expiry.

The enlarged presence amid one of the most ageing populations globally places PLife REIT in good stead as it continues to shore up capabilities and expand its portfolio to address one of the biggest challenges facing Japanese society today. The ensuing strong demand for high quality elderly care therefore creates compelling investor opportunities across the healthcare and elderly care industries. With an established track record since its maiden entry in 2008, PLife REIT remains well poised with sound standing that positions it well to work alongside government initiatives to promote high quality aged care in Japan's silver economy.

<sup>1</sup> The three nursing homes in Hokkaido Prefecture were acquired from Blue Melon Capital Kabushiki Kaisha and its wholly-owned subsidiary, K2 Healthcare Sapporo Godo Kaisha.

<sup>2</sup> The two nursing homes in the Greater Tokyo region were acquired from Daiwa House Industry Co., Ltd.



## CORPORATE DEVELOPMENT



### DRIVING SUSTAINED GROWTH AND VALUE FOR THE SINGAPORE HOSPITALS

On 23 August 2022, the renewal term of 20.4 years for the Singapore Hospitals had commenced. Under the new 20.4 years lease, there will be guaranteed 2.0% rental step-up for the Interim Period (23 August 2022 to 31 December 2022) and 3.0% annual rental step-up for the next 3 years (1 January 2023 to 31 December 2025). Effective FY2026, the annual (CPI+1%) rent review formula will commence for the subsequent 17 years till FY2042, with projected rental uplift of approximately 24.4%<sup>1</sup> for FY2026 as compared to the preceding year. With clear rent structure in place, the Singapore Hospitals are secured with 100% committed occupancy over the long-term. As core revenue contributing assets, the Singapore Hospitals will continue to underpin the organic growth of PLife REIT, providing a sustained quality rental income stream for the Group.

As part of the lease renewal arrangement for the Singapore Hospitals, PLife REIT will be conducting the S\$150 million Renewal Capex Works at MEH. The physical construction of the Renewal Capex Works at MEH will commence from January 2023 with estimated completion by December 2025 and during this period, bulk of MEH will be progressively closed for the major upgrading works ("MEH Construction Period"). To minimise disruptions and inconveniences as a whole, PLife REIT will be synchronising the carrying out of most of its regular capital expenditure works of MEH with the MEH Construction Period.

In the same spirit and with the end goal of maximising value and sustenance, additional investments were also secured from IHH Healthcare Singapore, as the parties collectively roll out the transformational major refurbishment of MEH. Named "Project Renaissance", a wall breaking event was officially held at MEH on 3 January 2023, to officially kick start the exciting S\$350 million project, jointly funded by PLife REIT and IHH Healthcare Singapore. Reflective of the furtherance of strategic collaboration, Project Renaissance upon completion, will enable both PLife REIT and IHH Healthcare Singapore to enhance quality positioning and competitiveness, thereby driving further growth.

### DYNAMIC CAPITAL AND PRUDENT FINANCIAL MANAGEMENT TO SUPPORT STRATEGIC GROWTH

PLife REIT adheres to a disciplined financial management framework to mitigate any potential refinancing risk as well as actively manages any exposure to interest rate and foreign currency risks on an ongoing basis. Despite the challenging financial market environment in 2022, PLife REIT successfully issued a 6-year JPY5.0 billion and a maiden 7-year JPY6.04 billion notes (the "Notes") in December 2022 at attractive fixed rates of 0.85% and 0.97% per annum respectively. With the proceeds of the Notes to be used for the pre-emptive terming out of the existing fixed rate notes due in 2023 as well as the JPY short-term loans drawn down for the five properties acquired in 2022, PLife REIT has effectively managed its debt maturity profile with no immediate long-term debt refinancing needs until February 2024.

On an ongoing basis, PLife REIT manages interest rate risk by largely hedging long-term committed borrowings using interest rate hedging financial instruments or issuance of fixed rate notes to strengthen PLife REIT's resilience against interest rate hikes. In the face of rising interest rate trends, it has increased its proportion of fixed-rate interest bearing borrowings to 80% as of 31 December 2022, from close to 70% (as of 31 December 2021), to manage PLife REIT's interest rate risk. To manage foreign currency risk, PLife REIT adopts a natural hedge strategy for its Japanese investments to maintain a stable net asset value with net income hedges in-place via Japanese Yen forward exchange contracts till 1Q 2027 to shield against JPY currency volatility.

### A STURDY AND EXPANSIVE HEALTHCARE REIT

Since its IPO in 2007, PLife REIT has become well-recognised by the market to be among the most defensive of REITs in Singapore. With an impressive track record of steady increases in distribution per unit (DPU), PLife REIT is increasingly gaining traction as the premier Healthcare REIT having consistently expanded its portfolio of assets from three hospitals in Singapore to 61 properties across the Asia Pacific region, with a total portfolio size of approximately S\$2.2 billion as of 31 December 2022. Consequently, its market capitalisation has also risen from under S\$400 million at its IPO to about S\$2.3 billion as of 31 December 2022.

The Group's steady growth trajectory over the last 15 years demonstrates the strength of PLife REIT as a sturdy and expansive REIT, even as it continues to seize strategic

opportunities of post-covid recovery and optimism to expand its portfolio and create long-lasting value for all stakeholders. With its entrenched presence and bolt-on acquisitions in Japan, PLife REIT is also set to grow with renewed and bolder purpose, guided by greater certainty from sustained rental income stream, diversification as well as greater possibilities from new collaborations.

### A COMPELLING VALUE PROPOSITION

In 2022, as testament to the Group's overarching focus in driving continual growth and execution of sound core strategies in creating value to drive long-term sustainable returns for its Unitholders, PLife REIT was admitted into The Edge Singapore Billion Dollar Club and declared the winner of The Edge Singapore Billion Dollar Club 2022 — Highest Returns to Shareholders Over Three (3) Years.

The award reflects the REIT's compelling value proposition as the premier healthcare S-REIT, its continued stance on value creation for stakeholders and reinforces its investment merits even as PLife REIT continues to be included as a component stock on the iEdge S-REIT Index and several FTSE Indexes today.

<sup>1</sup> Projected rental uplift of 24.4% in FY2026 as compared to the actual determined FY2025 rental for the Singapore Hospitals and where the FY2026 rental is estimated based on  $\{1+(CPI+1\%) \times \text{Initial Rent of S\$97.2 million}\}$ , where CPI is assumed to be 1.0%.



## MARKET REVIEW AND OUTLOOK

### SUBDUED ECONOMIC GROWTH WITH MACROECONOMIC UNCERTAINTIES

2022 had been a tumultuous year as the world grappled with post-pandemic norms, challenges arising from the increasing cost-of-living, disruptive impacts from the geopolitical tensions and the worst performance of the financial markets since the 2008 global financial crisis.

In its October 2022 report<sup>1</sup>, the International Monetary Fund (IMF) projected slowdowns in the global economic growth from 6.0% in 2021 to 3.2% in 2022 and 2.7% in 2023. Global inflation is forecasted to increase from 4.7% in 2021 to 8.8% in 2022, but to decline to 6.5% in 2023 and 4.1% by 2024.

In 2023, the global economy will remain challenged as slowdown in the largest economies persists – a volatile United States (US) amid the widespread rate hikes aimed at reining in inflation; a euro zone stuttered by the effects of the ongoing Russia – Ukraine war; and a challenged China economy that has been weighed down by its prolonged zero-COVID-19 policy, surge in infection upon drastic overhaul of restrictions and the growing property sector crisis. Economic recovery, if any, is expected to be subdued given these looming uncertainties.

### JAPAN – A ROBUST HEALTH AND AGED CARE SECTOR

In contrast to the other larger economies that have been tightening their monetary policy to bring down inflation, Japan has consistently maintained its ultra-low interest rates to boost demand and this has consequently weakened the yen<sup>2</sup>. In a bid to ease the impact of Japan's prolonged monetary easing policy, the Bank of Japan had announced in December 2022, to widen the range of its 10-year government bond yield from 0.25% to 0.5%. The move saw the yen strengthen rapidly against the US dollar<sup>3</sup>. In 2023, Japan's export growth will likely decline given the uncertain outlook of the wider global economy<sup>4</sup>. This will place the nation in risk of stagflation if wage increase does not move in tandem<sup>5</sup>. Hence, the economic recovery of Japan is expected to remain modest.

Against the backdrop of the overall economy, the healthcare sector has been highly resilient to the economic slowdown given Japan's ageing population. Japan tops the world rankings for the oldest society by proportion of over 65s, which accounts for 29.1% of the population<sup>6</sup>. Caring for the Japanese elderly population has thus prompted the government to adopt major policy initiatives to tackle challenges in the health and aged care sectors. In general, healthcare in Japan is provided through their Universal Health Coverage (UHC), a health insurance system that all residents of Japan are required to enroll. Under the UHC, people can receive healthcare services at affordable cost throughout their life. The highly subsidised healthcare system, coupled with the accelerating number of elderly, have resulted in substantial increase in healthcare expenditure over the years. For

fiscal 2023, Japan's budget for social security has been further increased to account for 35% of the overall policy spending<sup>7</sup>. This includes catering to the general increase in medical cost, labour shortage as well as pressure from the fluctuating COVID-19 situation. In addition, the evolving structure of Japanese households in the rapidly ageing society, where significant households are without dependents, has also led to an increasing demand for aged care facilities such as nursing homes.

Overall, the underlying ageing population, significant government support and spotlight amplified by COVID-19 have solidified the sector's nature of resiliency. This has attracted attention from many alternative investors, including environmental, social and governance (ESG) investors looking for social returns that the aged care sector is deemed to deliver. Therefore, the increasing demand-supply gap will provide compelling opportunities for growth in the sector.

Since 2008, PLife REIT has been a consistent real estate investor in the aged care market, working together with its strategic alliance of local operators to build a strong portfolio of 57 high quality nursing homes and care facility properties. Moving forward, it will remain well-positioned to maximise opportunities across the silver economy.

### SINGAPORE – AFFORDABLE AND QUALITY SERVICES IN AN ADVANCED HEALTHCARE HUB

Singapore's spending on healthcare has been increasing significantly over the years. For financial year 2023, the government has allocated a healthcare budget of S\$16.9 billion to cater to the development of new healthcare projects, higher patient subvention and trainings for recruitment and retention of manpower in the sector<sup>8</sup>. To strengthen sustained preventive care and increase care affordability, Singapore will be introducing a nationwide healthcare transformation strategy in 2023 – Healthier SG<sup>9</sup>. Initiatives under this strategy includes pairing residents to a single family doctor, free screenings and vaccinations, subsidised medications and access to more healthful activities. Moving forward, the authorities are also considering placing COVID-19 jabs under this strategy<sup>10</sup>.

Due to the strong regulatory governance, quality of services and treatment options, specialised healthcare services provided by private hospitals such as IHH, have witnessed organic expansion over the years. In addition, these private hospitals have actively attracted medical tourists from overseas seeking treatment due to the disparity and limitations in quality healthcare in their home countries. The continuous enhancement of earlier diagnosis, management and treatment of chronic disease conditions through research and technology in the Singapore medical field also help to attract overseas patients to seek treatment in Singapore. As one of the world's top medical tourism destinations, Singapore has been ranked second in the Medical Tourism Association's 2020-2021 Medical Tourism Index<sup>11</sup>.



Singapore's healthcare advancement is also evident in the pharmaceutical and biomedical sectors, which are strong pillars of its economic growth, contributing approximately 5% to the GDP<sup>12</sup>. The attractiveness of its strong talent base and thriving research and development landscape have attracted various large pharmaceutical firms in the world to set up their research and manufacturing base in Singapore.

Overall, the healthcare industry in Singapore is poised to achieve stronger growth as a healthcare hub, as it continues to ensure provision of sustainable long-term and quality specialised care. As Asia's largest listed healthcare REIT, PLife REIT is well-positioned to ride on these uptrends to deliver further quality performance.

### MALAYSIA – A PREFERRED MEDICAL TOURISM DESTINATION

In 2022, Malaysia's economy had rebounded rapidly from the pandemic, registering a strong growth of 14.2% in the third quarter of 2022 that is largely driven by the robust recovery of domestic demand, labour market and exports<sup>13</sup>. In addition, since the reopening of borders to international visitors in April 2022, the tourism industry has also been revitalised, playing a critical role to the economic growth.

Malaysia has been an increasingly popular destination for medical tourism. Although there were declines in healthcare travel revenue during the COVID-19 pandemic, there has been significant return of medical tourists since then, particularly from Indonesia, China, Bangladesh and Myanmar<sup>14</sup>. As one of the key contributors to pre-pandemic economic growth, the government has been promoting the industry actively

including launching the Malaysia Health Travel Industry Blueprint 2021 – 2025 by the Malaysian Healthcare Travel Council (MHTC)<sup>15</sup>. Based on the blueprint, while 2022 is a recovery phase, 2023 to 2025 will be the period for rebuilding the industry. Hence, over the next few years, MHTC can be expected to step up on positioning itself as a regional hub for specialised treatments such as cardiology, oncology, fertility, dental services and premium wellness programmes. As part of the blueprint, the MHTC has also been actively initiating strategic partnerships with travel operators, hotels and healthcare providers to integrate comprehensive premium packages for healthcare travellers<sup>16</sup>. Moving forward, as MHTC continues to build and strengthen its position to be a medical tourism centre and to achieve its target of RM1.7 billion in healthcare traveller revenue by 2025, Malaysia can expect to see strong investment in the industry.

### RESILIENCY IN SINGAPORE REIT (S-REIT) SECTOR

The year 2022 had been a challenging one for S-REITs as the real estate sector faces a barrage of headwinds from surging inflation to soaring interest rates. During the year, the benchmark Straits Times Index (STI) delivered a return of 3.96%<sup>17</sup>. In comparison, the iEdge S-REIT Index fell 16%, with dividends boosting its total returns to -12%<sup>18</sup>. The lacklustre performance is also evident as it was the first year in 12 that there were no new REIT listings on the Singapore Stock Exchange<sup>19</sup>. Amongst S-REITs, the Hospitality REITs have held up better, largely due to the progressive re-opening of borders and pent-up demand for business and leisure travels.

Looking ahead, the macro economy is anticipated to remain fraught with uncertainties. Nonetheless, S-REITs will remain attractive to investors given their defensive nature to offer stable distribution yields amid the market volatility. In addition, China's reopening of borders is expected to provide a boost to the sector as business and travel activities pick up pace.

Since its listing in 2007, PLife REIT has built a portfolio of 61 properties diversified across the Asia Pacific region and an impressive track record of steady increase in distribution per unit (DPU). With the strategic long and stable leases across its portfolio, it is expected to continue its consistent delivery of stable distributions to its Unitholders.

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# THE VISION *for* GROWTH

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COLLABORATIONS TO NAVIGATE  
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Excellent Tenpaku Garden Hills

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MILLION

NET PROPERTY  
INCOME  
**S\$121.9**  
MILLION





BOARD OF  
DIRECTORS

## MR. HO KIAN GUAN

**Independent Director and Chairman of the Board of Directors and Member of the Audit and Risk Committee**

Age: 77

Appointed on: 21/10/2016

**Work Experience**

Mr. Ho is the Executive Chairman of Keck Seng (Malaysia) Berhad since 1970 and also of Keck Seng Investments (Hong Kong) Limited since 1979. He was previously a Non-Executive Director of Shangri-la Asia Limited since 1993 and a member of its Audit Committee. He was previously the Director of Parkway Holdings Limited/Parkway Pantai Limited from 1985 to 2013 and was the Chairman of the Tender Committee.

**Academic and Professional Qualifications**

- Business Administration and Commerce

**Present Directorships or Chairmanship in Listed Companies & Major Appointments**

- Executive Chairman of Keck Seng Investments (Hong Kong) Limited
- Executive Chairman of Keck Seng (Malaysia) Berhad

**Past Directorships or Chairmanship in Listed Companies & Major Appointments held over the preceding 3 years**

- Non-Executive Director of Shangri-la Asia Limited



## DR. JENNIFER LEE GEK CHOO

**Independent Director and Chairman of the Nominating and Remuneration Committee and Member of the Audit and Risk Committee**

Age: 70

Appointed on: 30/06/2016

**Work Experience**

Dr. Lee serves on the board of Parkway Trust Management Limited and Sheares Healthcare India Holdings Pte Ltd. Dr. Lee was the Chief Executive Officer (CEO) of KK Women's and Children's Hospital from 1991 to 2004. Before joining KK Hospital, she was the Chief Operating Officer of Singapore General Hospital from 1988 to 1991 during the period of its corporatisation, and prior to that served in the Ministry of Health in various portfolios. Her most recent work has been in development of the ageing sector, as Senior Consultant with the Ministry of Health's Ageing Planning Office from 2007 to 2015 and Chairperson of the Agency for Integrated Care from 2009 to 2018.

**Academic and Professional Qualifications**

- MBBS, National University of Singapore
- MBA, National University of Singapore

**Present Directorships or Chairmanship in Listed Companies & Major Appointments**

- Director of Parkway Trust Management Ltd
- Director of Sheares Healthcare India Holdings Pte Ltd

**Past Directorships or Chairmanship in Listed Companies & Major Appointments held over the preceding 3 years**

- Director of The Esplanade Co Ltd



BOARD OF  
DIRECTORS

## MS. CHEAH SUI LING

Independent Director and Chairman of the Audit and Risk Committee and Member of the Nominating and Remuneration Committee

Age: 51  
Appointed on: 24/04/2017

**Work Experience**

Ms. Cheah serves as Executive Board Chair of privately held ESG startup ecoSPIRITS and sits on the boards of several private and publicly-listed companies in Singapore. She is Venture Partner at Wavemaker Partners, a tech-focused venture capital fund dual headquartered in Singapore and Los Angeles.

She previously spent approximately 20 years in the investment banking industry. She started her career with Merrill Lynch New York, followed by stints in Singapore and London. Subsequently, she became Executive Director of Investment Banking at JP Morgan Singapore and later served as Co-head of Corporate Finance SEA at BNP Paribas.

**Academic and Professional Qualifications**

- BA, Economics and French, Wellesley College, Massachusetts, USA

**Present Directorships or Chairmanship in Listed Companies & Major Appointments**

- Executive Board Chair, ecoSPIRITS Pte Ltd
- Independent Non-Executive Director of Pathology Asia Holdings Pte Ltd (also Chairman of Audit Committee)
- Independent Non-Executive Director of TeleChoice International Limited (also Member of Audit Committee)
- Independent Non-Executive Director of M&C REIT Management Limited (also Member of Nominating and Remuneration Committee & Member of Audit and Risk Committee)
- Independent Non-Executive Director of M&C Business Trust Management Limited
- Venture Partner of Wavemaker Partners

**Past Directorships or Chairmanship in Listed Companies & Major Appointments held over the preceding 3 years**

- Nil



## MR. JOERG AYRLE

Non-Executive Director

Age: 54  
Appointed on: 23/04/2021

**Work Experience**

Mr. Ayrle was appointed the Group Chief Financial Officer (GCFO) of IHH Healthcare Berhad (IHH) on 1 February 2021. With a wealth of international experience from United States, Germany, Singapore, China and Thailand, he will be responsible for providing financial leadership and strategic guidance for IHH and its operations and the business plan development. In his role, Mr. Ayrle will ensure effective management of resources, safeguard shareholders' interests and steer financial and management reporting, treasury, tax and investor relations functions and support the companies M&A activities.

Prior to joining IHH, Mr. Ayrle was the GCFO of Thai Union Group PLC and steered the Company's financial transformation journey, winning multiple awards including Best CFO Asia by Corporate Treasurer in 2016.

He also had a successful career with tech giants Osram and Siemens. Most notably, he was Chief Financial Officer & Treasurer of Osram Sylvania, USA, and Managing Director of Corporate Finance Mergers, Acquisitions & Post Closing (ASIA) for Siemens, China.

**Academic and Professional Qualifications**

- Master of Business Administration major in Finance & Controlling, Marketing, Finance-Mathematics, University of Augsburg, Germany
- Certified fellow of the Institute of Directors, Thailand
- Advisory Professor, Tongji University, Shanghai, China

**Present Directorships or Chairmanship in Listed Companies & Major Appointments**

- IHH Healthcare Berhad, Group Chief Financial Officer
- Regal Springs AG, Switzerland

**Past Directorships or Chairmanship in Listed Companies & Major Appointments held over the preceding 3 years**

- Thai Union Group PCL, Group Chief Financial Officer, Member of the Executive Committee, Member of the Risk Management Committee
- Red Lobster Master Holdings GP, LLC, President
- Thai Union Europe SAS, Director, Chairman of the Audit Committee
- King Oscar AS, Chairman of the Board of Directors
- Rügen Fisch AG, Chairman of the Supervisory Committee
- Thai Union China Co., Ltd, Director and Shareholder Representative
- Thamachart Seafood Retail Co., Ltd, Director
- Thai Union Ingredients Company Ltd., Director





## MR. SIM HENG JOO JOE

**Non-Executive Director and  
the Member of the Nominating and  
Remuneration Committee**

Age: 51  
Appointed on: 30/11/2019

### Work Experience

Mr. Sim was appointed as Group Chief Operating Officer of IHH Healthcare on 1 January 2020.

He has more than 21 years' experience in the healthcare industry and was the winner of the Leading CEO Award by Singapore Human Resources Institute in 2014. Prior to joining Parkway Pantai in June 2017, he was Group Deputy Chief Executive of National University Healthcare System in Singapore and concurrently the Chief Operating Officer and Chief Executive Officer of National University Hospital. He also held the roles of Chief Corporate Development Officer, acting Chief Information Officer and acting Chief Executive Officer for new ventures at the National Healthcare Group in Singapore.

Mr. Sim began his career with the Singapore Administrative Service, building up a robust portfolio at the Ministry of Finance, Community Development Council and Ministry of Defence. In 2000, he founded a company that developed business-to-business trading hubs before joining the private sector where he was responsible for developing thought leadership, concepts and innovation on next-generation revenue agency for Accenture. Between 2008 and 2015, Mr. Sim was an Adjunct Lecturer at Nanyang Business School, during which he was recognised with a Teacher of the Year Award. He was also an Adjunct Associate Professor at the National University of Singapore's School of Public Health and Business School before he joined Parkway Pantai.

### Academic and Professional Qualifications

- Bachelor of Arts in Electronic and Information Science Tripos, University of Cambridge
- Masters in Public Administration, Kennedy School of Government, Harvard University

### Present Directorships or Chairmanship in Listed Companies & Major Appointments

- Director of Fortis Healthcare Limited
- Group Chief Operating Officer of IHH Healthcare Berhad
- Committee Member of Nanyang Business School Advisory Board
- Chairman of Health Sciences Advisory Committee of Ngee Ann Polytechnic

### Past Directorships or Chairmanship in Listed Companies & Major Appointments held over the preceding 3 years

- Chief Executive Officer of Parkway Pantai Limited, Malaysia Operations Division



## MR. YONG YEAN CHAU

**Chief Executive Officer and Executive Director**

Age: 57  
Appointed on: 29/01/2009

### Work Experience

Mr. Yong is the CEO and Executive Director of Parkway Trust Management Limited, the Manager of PLife REIT.

Since its initial public offering in 2007, Mr Yong has led the REIT to more than double its asset portfolio value. Over the last 15 years, PLife REIT has also consistently delivered value to Unitholders, with Distributions Per Unit growing 127% since its IPO. The inclusion of PLife REIT in major indexes further affirmed the REIT's strong position as one of the largest listed healthcare REITs in Asia. In 2022, PLife REIT was admitted into The Edge Singapore Billion Dollar Club and declared the winner of The Edge Singapore Billion Dollar Club 2022 – Highest Returns to Shareholders Over Three (3) Years. This award is testament of the Group's overarching focus in driving continual growth and execution of sound core strategies in creating value to drive long-term sustainable returns for its Unitholders. At the same time, the award recognises excellence and places the Group amongst the best of companies in terms of corporate responsibility and sustainability listed on the Singapore Exchange (SGX), with at least SGD\$1 billion in market capitalisation.

Mr. Yong's deep expertise in finance and corporate strategy is attributed to his prior work experience as the CFO of the Singapore Tourism Board, overseeing its finance and corporate services functions. Prior to that, he was the CFO of Ascendas Pte Ltd (Ascendas). During his tenure with Ascendas, he was seconded to China-Singapore Suzhou Development Ltd and Singapore-Suzhou Township Development Pte Ltd as their CFO in Suzhou, China. Before joining Ascendas, Mr. Yong held other finance and audit positions at Beijing ISS International School, Housing and Development Board and Arthur Andersen.

### Academic and Professional Qualifications

- B.ACC (Hons), Fellow Chartered Accountant of Singapore
- Advanced Management Programme with Harvard Business School

### Present Directorships or Chairmanship in Listed Companies & Major Appointments

- Nil

### Past Directorships or Chairmanship in Listed Companies & Major Appointments held over the preceding 3 years

- Nil



## MANAGEMENT TEAM



**MR. YONG YEAN CHAU**  
Chief Executive Officer and  
Executive Director

(Please see biography under Board of Directors)



**MR. LOO HOCK LEONG**  
Chief Financial Officer

Mr. Loo has 26 years of extensive banking and corporate experience. He currently serves as the Chief Financial Officer and Head of Corporate Services and Investor Relations at Parkway Trust Management Limited, the manager of PLife REIT.

He was previously the Senior Vice President, Corporate Advisory of Global Financial Markets, with DBS Bank Ltd., where he provided advisory services on corporate treasury management to large companies in areas of corporate finance and mergers & acquisitions. He has extensive experience in financial structuring of interest rate and foreign exchange risk management solutions for these clients.

Mr. Loo graduated from the National University of Singapore with a Bachelor of Electrical Engineering (Honours) degree in 1995. In 2000, he obtained a Master of Applied Finance from the Macquarie University with three distinguished awards: Best Overall Performance, Best in Derivatives Valuation and Best in Legal & Tax Risk in Finance. He completed the Advanced Management Programme with Harvard Business School in 2022. He also possesses a professional qualification in accounting from ISCA and is a Chartered Accountant with ISCA.



**MR. TAN SEAK SZE**  
Chief Investment Officer

Mr. Tan has more than three decades of work experience mainly in the real estate industry.

Prior to joining Parkway Trust Management Limited in June 2009, he was the Vice President, Investment, of CapitaLand Group overseeing the investment activities of CapitaLand's retail business unit in India. Before this appointment, he worked for two years in the Philippines as the Chief Operating Officer of a business process outsourcing firm. In 2004, he was seconded by Ascendas Pte Ltd to the position of Chief Executive Officer of L&T Infocity-Ascendas Ltd, a developer company of IT complexes in Hyderabad, India. He held various finance and corporate finance positions within the Ascendas Group between 2001 and 2003.

Mr. Tan was with JTC International Pte Ltd from 1994 to 2000 where he held various business development, investment and planning positions. After graduation, he worked as a loan officer with the Corporate Banking Department (Real Estate Division) of DBS Bank from 1991 to 1994.

Mr. Tan holds a Master of Business Administration with High Honours from the University of Chicago Booth School of Business and a Bachelor of Arts with Honours in Accounting and Law from the University of Kent at Canterbury, United Kingdom.



**MS. LIU CHEN YIN**  
Chief Portfolio Officer

Ms. Liu is a real estate veteran with more than 20 years of experience in the industry. Currently serving as Chief Portfolio Officer, Ms. Liu supports the CEO in formulating strategic plans to optimise the portfolio mix and returns of PLife REIT's assets. She leads the asset management and projects team in the execution of asset management, portfolio performance, strategic positioning and divestment, asset enhancement and project management. In addition, she assists the CEO in the area of strategic and corporate development.

Prior to her appointment with the Manager, she was with CapitaCommercial Trust Management Limited, the manager of CapitaCommercial Trust (CCT)<sup>1</sup> where she was involved in sourcing and evaluating potential investment opportunities as well as the development and implementation of asset management strategies and plans for CCT's asset portfolio.

From 2002 to 2006, she was with City Developments Limited where she was involved in the marketing and leasing of its office portfolio. From 1999 to 2002, she was a Senior Valuer with CKS Property Consultants Pte Ltd.

Ms. Liu graduated from National University of Singapore in 1999 with a Bachelor of Science (Honours) degree in Real Estate. She is also a registered licensed appraiser.



**MS. TEO CHIN PING**  
Vice President (Head, Projects)

Ms. Teo has 27 years of extensive experience in architecture design, master planning, project and construction management of projects in Singapore and overseas.

She was previously a Project Manager with Thomson International Health Services Pte Ltd (subsidiary of Thomson Medical Center), Singapore General Hospital and PMLink Pte Ltd. Prior to that, she also worked as a senior architect on a variety of projects with ACP Construction Pte Ltd, ST Architects and Engineers Ptd Ltd. She has extensive experience in design, project management as well as construction management of greenfield and brownfield projects in the health care, residential, education, commercial, industrial and warehouse sectors both in Singapore and Overseas.

Ms. Teo graduated from University of Tasmania, Australia, in 1995 with a Bachelor of Architecture and Bachelor of Environmental Design. She was also awarded the Board of Architects Prize by the Singapore Board of Architects in conjunction with her Diploma in Architectural Technology. She is a Qualified Architect with the Board of Architects, Singapore.

<sup>1</sup> Merged and renamed to CapitaLand Integrated Commercial Trust with effect from 3 November 2020



## MANAGEMENT TEAM



**MS. PATRICIA NG**  
Vice President (Head, Finance)

Ms. Ng brings with her more than two decades of accounting and finance experience in several public listed companies.

Prior to her appointment with the Manager, Ms. Ng has worked in Serial Microelectronics Pte Ltd (a wholly owned subsidiary of Serial System Limited), Raffles Medical Group, Stratch Systems Limited and Watsons Personal Care Stores Pte Ltd. Her experience encompasses financial and management reporting, consolidation, taxation, cash management, budgeting, compliance and risk management functions.

Ms. Ng graduated with the professional qualification from the Association of Chartered Certified Accountants. She is an ASEAN Chartered Professional Accountant and a Chartered Accountant with ISCA. She also holds an Executive Master of Business Administration from The University of Hull Business School, United Kingdom.



**MR. SHAWN YAP**  
Vice President (Head, Asset Management)

Mr. Yap has 19 years of experience in the real estate sector, mainly in real estate asset management, marketing and leasing.

Prior to his appointment at Parkway Trust Management Limited, he was an Asset Manager with CapitaLand Limited. His responsibilities included managing commercial and industrial assets, monitoring and evaluating financial performance of assets, developing and implementing of asset management strategies as well as conducting studies to maximise asset yields. He was also involved in the divestment of CapitaLand's commercial assets, mainly Temasek Tower, Hitachi Tower and Chevron House.

From 2002 to 2004, he was with Singapore Land Authority where he gained considerable experience in marketing, managing and leasing of state properties. He was also involved in the formulation of policy papers. Mr. Yap graduated from National University of Singapore in 2001 with a Bachelor of Business Administration (Honours) degree, majoring in Finance.



**MR. WAYNE LEE**  
Vice President (Head, Investment)

Mr. Lee has 20 years of experience in the real estate and REIT sectors, focusing on business development, valuation, fund management, investment and asset management.

Prior to his appointment with the Manager, he was with Ascendas Property Fund Trustee, the trustee-manager of Ascendas India Trust. His responsibilities included portfolio management, financial modelling, feasibility and due diligence assessment of investment opportunities. He was also involved in the acquisition of aVance Business Hub in Hyderabad and the asset refurbishment of Tech Park Mall in Bangalore.

From 2002 to 2007, he was a Business Development Executive at Wing Tai Holdings Limited and Senior Valuer at Chesterton International Property Consultants Pte Ltd.

Mr. Lee holds a Master of Science (Real Estate) from National University of Singapore and a Bachelor's in Business majoring in Property from University of South Australia. He is also a registered licensed appraiser and member of the Singapore Institute of Surveyor and Valuer.



**MS. ANNIE CHEN**  
Vice President (Head, Corporate Finance)

Ms. Chen brings with her more than 18 years of accounting experience, with about 13 years in corporate finance and treasury. She oversees the corporate finance function and is instrumental in securing the necessary banks and capital market financing to support the growth of the REIT. She also drives the financial risks management and treasury strategies, in ensuring that the REIT maintains a strong financial position.

Prior to joining the Manager, she was with the Singapore Tourism Board's Finance and Information department.

Ms. Chen graduated with a professional qualification from Association of Chartered Certified Accountants and is a Chartered Accountant with ISCA. She also holds a Bachelor of Science (Applied Accounting) from Oxford Brookes University of United Kingdom as well as a Bachelor of Commerce (IT) from Curtin University of Technology of Australia.



**MS. NICOLE CHUA**  
Vice President (Head, Legal & Compliance/Strategic Human Resource Management)

Ms. Chua is responsible for legal and compliance matters of the Manager and PLife REIT, as well as matters in relation to strategic human resource management in the area of management succession planning, corporate and business performance measurement and directors' remuneration review. She has more than 17 years of combined experience as practising lawyer and in-house legal counsel of Singapore listed real estate investment trusts. Before joining the Manager, she was a practising lawyer in the corporate banking and finance practice group at Messrs Zul Rafique & Partners in Kuala Lumpur, Malaysia.

Ms. Chua holds a Bachelor of Law (Honours) degree from Cardiff University of Wales, United Kingdom, and was admitted as an advocate and solicitor of the High Court of Malaya. She also holds a HR Graduate Certification from Singapore Management University.



**MS. TAN ZHI LEI**  
Senior Manager (Head, Financial Accounting)

Ms. Tan has over 12 years of accounting and finance experience which includes auditing, consolidation, financial and management reporting. She oversees the financial and management reporting function of the REIT encompassing areas of consolidation, taxation, budgeting, internal controls and risk management.

Throughout her career, she has held positions in several public listed companies, including her appointment with Mapletree North Asia Commercial Trust Management Ltd prior to joining the Manager.

Ms. Tan holds a Bachelor of Accountancy from Nanyang Technological University and is a Chartered Accountant with ISCA.





THE FORTITUDE  
*to*  
**FORGE  
AHEAD**

STAYING THE COURSE  
TO STRENGTHEN OUR  
PRESENCE IN KEY MARKETS



Maison Des Centenaire Hannan

DISTRIBUTION  
PER UNIT  
**14.38**  
CENTS

DPU GROWTH  
SINCE IPO  
**+127.5%**



# FINANCIAL HIGHLIGHTS

## STRONG, STABLE GROWTH OVER THE YEARS

PLife REIT has consistently performed up to expectations and has successfully delivered yet another year of stable growth. Its robust fundamentals, focused growth strategy and prudent financial management strategies will support sustainable returns for Unitholders.

As at 31 December 2022, PLife REIT owns a resilient portfolio of 61 high-quality healthcare and aged care properties valued at approximately S\$2.20 billion<sup>1</sup>.

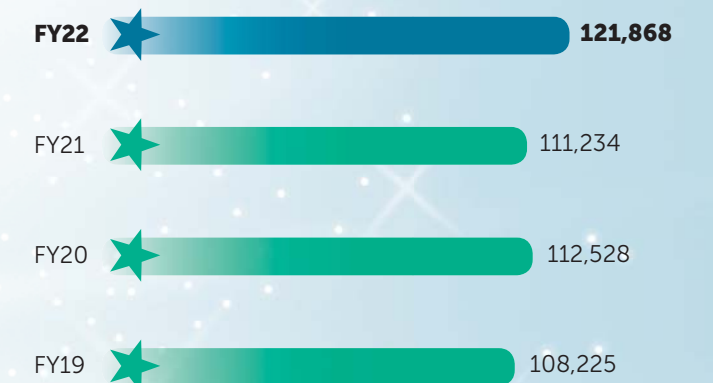
Number of Properties	Number of Properties	Portfolio Value (S\$) <sup>1,2</sup>	Number of Lessees
<b>FY22</b> ★	<b>61</b>	<b>2.20b</b>	<b>34</b>
FY21 <sup>3</sup> ★	56	2.29b	32
FY20 ★	54	2.02b	32
FY19 ★	53	1.96b	31
FY18 ★	50	1.86b	28
FY17 ★	49	1.73b	27
FY16 <sup>3</sup> ★	44	1.66b	23
FY15 ★	47	1.64b	25
FY14 <sup>3</sup> ★	41	1.50b	21
FY13 ★	44	1.48b	21
FY12 ★	37	1.43b	21
FY11 ★	33	1.38b	18
FY10 ★	32	1.30b	18
FY09 ★	21	1.15b	14
FY08 ★	13	1.05b	8
FY07 ★	3	0.83b	1

## FINANCIAL PERFORMANCE AT A GLANCE

### Gross Revenue (S\$'000)



### Net Property Income (S\$'000)



### Distributable Income (S\$'000)



### Distribution Per Unit (Singapore Cents)



<sup>1</sup> Based on latest appraised values (excludes adjustment for the right-of-use assets)

<sup>2</sup> Total portfolio value as at 31 December of each year

<sup>3</sup> As part of our asset recycling initiatives, we have divested seven Japan nursing homes in FY14, four Japan nursing homes in FY16 and a non-core Japan industrial property in FY21



# FINANCIAL HIGHLIGHTS

## SOUND FUNDAMENTALS

PLife REIT maintains a robust balance sheet which provides greater financial flexibility to explore compelling investment opportunities in line with its mission to deliver regular and stable returns for its Unitholders.

### Key Metrics

(As at 31 December 2022)



### Debt Maturity Profile (S\$M)

(As at 31 December 2022)

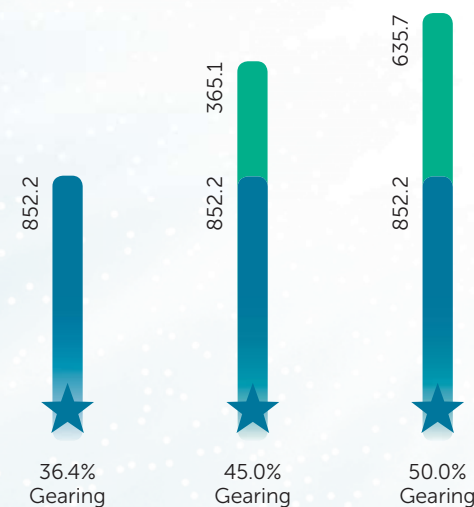
- Following the Notes issue, PLife REIT extended its debt maturity profile to 2029 with no long-term debt refinancing needs till February 2024



### Debt Headroom (Asset S\$'000)

(As at 31 December 2022)

- Healthy gearing<sup>2</sup> of 36.4%
- Ample debt headroom of S\$365.1 million and S\$635.7 million before reaching 45% and 50%<sup>3</sup> gearing respectively.



1 As at 31 December 2022, debts due in 2023 comprise short term loan drawdown of S\$36.3m for the purposes of general working capital, as well as fixed rate notes of JPY2.0b (S\$20.3m) which will be fully repaid on maturity date (i.e. 6 June 2023) via the proceeds of recent issued 6-year JPY5.0b fixed rate notes due in 2028  
 2 Total Debts (exclude lease liabilities, if any) before transaction costs ÷ Total Assets  
 3 With effect from 1 January 2022, the gearing limit for S-REITs shall be 45% and 50% for adjusted-ICR of below 2.5x or at least 2.5x respectively

# SIGNIFICANT EVENTS

- Aug 08**  
**PLIFE REIT'S 1H 2022 DPU CONTINUED TO GROW**  
 Announced DPU of 7.06 Singapore Cents for 1H 2022, representing year-on-year of 1.5%, mainly driven by growth from its recurring operations and bolt-on acquisitions in 2H 2021.
- Sep 21**  
**COMPLETION OF ACQUISITION OF 3 NURSING HOMES IN JAPAN (HOKKAIDO)**  
 Completed PLife REIT's acquisition of three nursing homes in Hokkaido Prefecture, Japan for a consideration of JPY2,558 million (S\$25.1 million). With an expected net property yield of 6.5%, the property was acquired at 12.2% below valuation.
- Sep 28**  
**COMPLETION OF ACQUISITION OF 2 NURSING HOMES IN JAPAN (GREATER TOKYO)**  
 Completed PLife REIT's acquisition of two nursing homes in Greater Tokyo, Japan for a consideration of JPY2,880 (S\$28.7 million). With an expected net property yield of 5.2%, the property was acquired at 11.1% below valuation.
- Nov 14**  
**WINNER OF THE EDGE BILLION DOLLAR CLUB 2022**  
 PLife REIT was admitted into The Edge Singapore Billion Dollar Club 2022 – Highest Returns to Shareholders Over Three Years. The award recognises excellence in companies listed on the Singapore Exchange, with at least S\$1 billion in market capitalisation. With 17.2% CAGR growth in shareholders' returns over the three years taken into consideration, the award is a validation of PLife REIT's delivery of steady and resilient returns even amidst volatilities, placing it amongst the best of S-REITs on the Singapore Exchange.
- Dec 06**  
**ISSUANCE OF A 6-YEAR JPY 5 BILLION AND A MAIDEN 7-YEAR JPY6.04 BILLION SENIOR UNSECURED FIXED RATE NOTES**  
 Completed the Notes issuance at a competitive rate of 0.85% and 0.97% per annum respectively. Following the Notes issuance, PLife REIT extended its debt maturity profile to 2029 with no long-term debt refinancing needs till February 2024.
- Jan 03 2023**  
**COMMENCEMENT OF MAJOR REFURBISHMENT AND UPGRADING WORKS AT MOUNT ELIZABETH HOSPITAL**  
 "Project Renaissance", the expansive S\$350 million project will span three years and will see to significantly retrofit and rejuvenate MEH's landmark facility along Singapore's Orchard Road. The extensive refurbishment works would enable the transformation of the medical institution into a modern and integrated multiservice hub that provides patients with greater convenience, privacy and seamless care. This project will enable both PLife REIT and IHH Healthcare Singapore to sustain competitiveness and ride the growth potential of Singapore's healthcare industry.
- Jan 27 2023**  
**PLIFE REIT CONTINUES ITS STEADY AND UNINTERRUPTED RECURRING DPU GROWTH IN FY 2022**  
 Announced full year DPU of 14.38 Singapore cents for FY2022, representing year-on-year increase of 2.1%, driven by growth from its recurring operations and bolt-on acquisitions. This marked 15 years of uninterrupted DPU growth since its IPO at a rate of 127.5%.



## FINANCIAL REVIEW

### RISING ABOVE UNCERTAINTIES

With inflation surging to 40-year high in 2022, the financial market has witnessed a series of unprecedented interest rate hikes by Fed to stamp out persistent inflation before it became entrenched. Amid the macroeconomic uncertainties and challenges of the year 2022, PLife REIT remained prudent as the Group continued to proactively manage its portfolio and strategically navigate for growth opportunities during the year. 2022 saw PLife REIT rise above the turbulence and achieved a Distribution per Unit ("DPU") of 14.38 cents as compared to 14.08 cents in the previous year, continuing its steady and uninterrupted recurring DPU growth of 127.5% since its listing in 2007 with a market capitalisation of close to S\$2.3 billion as of 31 December 2022.

Our ability to sustain growth in DPU was boosted by the successful bolt-on acquisitions we have made to grow our strategic presence in Asia over the years. In September 2022, PLife REIT strengthened its presence in the Japan's aged care market with the acquisition of five nursing homes and the initiation of a new collaboration with Daiwa House, a reputable real estate developer in Japan.

### RESILIENT FINANCIAL PERFORMANCE

Gross revenue for 2022 increased by 7.7% year-on-year to S\$130.0 million. The increase was due to contribution from three nursing homes acquired in July and December 2021, five nursing homes acquired in September 2022 and higher rent from the Singapore properties under the new master lease agreements<sup>1</sup> which commenced in August 2022. The increase in 2022 was partially offset by the loss of income from the divestment of a pharmaceutical product distributing and manufacturing facility in Japan ("P-Life Matsudo") in January 2021 and the depreciation of Japanese Yen ("JPY"). In 2021, the Group provided for one-off allowance for doubtful debts of S\$1.0 million resulting in a lower net property income. Correspondingly, the net property income has increased by 9.6% to S\$121.9 million in 2022.

The Manager's management fees for 2022 of S\$13.8 million was 7.2% higher than 2021. This was due to higher net property income and deposited property value during the period following the significant valuation gains in 2021 on the property portfolio largely from the renewal of the master leases for its three Singapore hospitals. Further, the Group registered higher deposited property value and higher net property income from the properties acquired in 2021 and 2022. This increase is partially offset by the depreciation of JPY.

With an enlarged Japan portfolio of 57 assets contributing close to 40% of the Group's revenue, it is important for the Manager to manage the Group's exposure to foreign currency risks. During the year, the JPY continued to be under pressure as Bank of Japan ("BOJ") continued its policy of quantitative easing. As a result of the prudent financial risk management adopted by PLife REIT, the adverse impact from the depreciation of the JPY has largely been mitigated. In the reporting year, the Group registered a realised foreign exchange gain amounting to about S\$5.1 million from the settlement of JPY forward contracts. As at 31 December 2022, the Group has outstanding forward exchange contracts till 1Q 2027 with aggregate notional amounts of approximately S\$109.8 million, providing an effective shield against foreign exchange volatility.

Finance costs increased mainly due to additional funding for new acquisitions in 2021 and 2022, higher interest costs from Singapore dollar debts partially offset by depreciation of JPY.

Total operating expenses<sup>2</sup> for the year were S\$30.9 million, which represented 2.2% of PLife REIT's net asset value as at the end of the financial year. Tax incurred for year was S\$7.1 million.

Overall, total distributable income to Unitholders for 2022 increased 2.1% year-on-year to S\$87.0 million. DPU for 2022 stood at 14.38 Singapore cents, having grown steadily by 127.5% since IPO.

### SUPPORTED BY A RESILIENT BALANCE SHEET

This steady financial performance over the years were aided by PLife REIT's consistent adherence to a disciplined financial management framework. We reined in potential refinancing risks well ahead of our financial liabilities contractual maturities. We also actively manage any exposure to interest rate and foreign currency risks on an ongoing basis.

With prudent and pre-emptive capital management measures, PLife REIT continued to maintain its strong financial position in 2022.

### LEVERAGE AND BORROWINGS

Gearing ratio is a metric closely monitored by investors and is often used to assess a S-REIT's financial leverage. A lower gearing ratio could point to greater capacity to undertake more debt when needed for future acquisitions.

PLife REIT's current adjusted-interest cover ratio is above 2.5x which allows the REIT to increase its leverage beyond the prevailing 45% limit (up to 50%). Notwithstanding, PLife REIT adopts prudent financial risk management by aiming to keep the gearing ratio not more than 45% so as to withstand any unforeseen business scenarios or economic downturns that may arise.

In 2022, PLife REIT continues to deliver sustainable returns from a stable financial position with a healthy gearing of 36.4% (2021: 35.4%) and interest cover of 18.3 times (FY2021: 21.5 times). The slight increase in gearing was due to funding of acquisitions via debts and drawdown of loan facilities for working capital purposes. As at 31 December 2022, the Group has ample debt headroom of S\$365.1 million and S\$635.7 million before reaching 45% and 50% gearing<sup>3</sup> respectively. Armed with the optimal gearing level and sufficient debt headroom, PLife REIT has the flexibility to capitalise on any compelling investment opportunities for growth.

Interest rates have been on rapid rise on the back of a series of aggressive Fed's rate hikes since early 2022. Despite the challenging financial market environment, the Group managed to further expand its funding source by tapping the capital markets with the issuance of its sixth and seventh series of JPY denominated fixed rate notes. We had issued a 6-year JPY5.0 billion and a maiden 7-year JPY6.04 billion notes (the "Notes") with coupon rates below 1% just weeks before BOJ tweaked its bond yield controls in late December 2022. The successful Notes issue bore testament to PLife REIT's ability to raise funds at favourable rates from alternative sources. Following the Notes issue, PLife REIT extended its debt maturity profile to 2029 and has no long-term debt refinancing needs till February 2024. About 80% of the interest rate exposure has been hedged and PLife REIT's effective all-in cost of debt stood at 1.04% as of 31 December 2022, one of the lowest cost of debt amongst the S-REITs.

### CASH POSITION

PLife REIT is in a net cash position with cash and cash equivalent for the year standing at S\$40.0 million compared to S\$25.8 million in 2021.

For the year under review, net cash from operating activities has increased as compared to 2021, mainly due to higher rental income from the nursing homes acquired in July 2021, December 2021 and September 2022 as well as higher rent from the Singapore properties. The net cash used in investing

activities has included payment of capital expenditure on existing properties and an advance payment to the contractor in relation to the upcoming capital expenditure works for Mount Elizabeth Hospital ("MEH"). The net cash from financing activities was mainly from the issuance of fixed rate notes and drawdown of loan facility to finance the property acquisitions in September 2022, partially offset by payment of distributions to Unitholders and repayment of borrowings.

### ASSET VALUATION

With the acquisition of five additional Japanese nursing homes in 2022, the Group has an enlarged portfolio of 61 quality healthcare and healthcare-related properties in Singapore, Japan, and Malaysia. Notwithstanding the new acquisitions, PLife REIT's portfolio valuation has decreased by 3.7% to approximately S\$2.2 billion, largely due to the depreciation of the JPY and valuation loss on the property portfolio. Excluding the impact from straight-line rental adjustments and amortisation of right-of-use assets amounting to S\$11.9 million, a fair value loss of S\$47.5 million was recognised in the Statement of Total Return, representing a loss of 2.1% in the total portfolio value. This was largely attributed to the higher capital expenditure for the Singapore hospitals as a result of cyclical replacement works and synchronised regular capital expenditure works for MEH. To minimise further inconveniences and reduced prolonged operational disruptions, the Group will synchronise the MEH's regular capital expenditure works, where possible, with the physical construction schedule of the Renewal Capex Works of approximately 3 years.

Net Asset Value ("NAV") as at 31 December 2022 was S\$2.33 as compared to S\$2.37 per unit in 2021. With PLife REIT's unit price closing at S\$3.76 at end of the year, it has achieved a 61.4% premium to its NAV.

1 Higher rent from the Singapore hospitals arising from the guaranteed step-up rent and the straight-lining of rental income over the lease term i.e. effective rent. There is no distribution impact arising from effective rent treatment.

2 Made up of property expenses, management fees, trust expenses and finance costs.

3 With effect from 1 January 2022, the gearing limit for S-REITs shall be 45% and 50% for adjusted-ICR of below 2.5x or at least 2.5x respectively.



# PORTFOLIO HIGHLIGHTS

Given the specialised nature of healthcare assets, the Group recognises the importance of working with credible operators and building strong landlord-lessee relationships. A big part of the Group's success is due to the close partnerships it has fostered with operators, who are long-standing local partners with deep knowledge in their respective markets.

As part of PLife REIT's initiative to drive organic growth, it engages in proactive asset management to maximise portfolio performance. The Group works in close collaboration with its lessees to assess asset enhancement opportunities in order to enhance the revenue-generating ability of its properties. Such strategic collaborative arrangements serve to benefit all parties and promote greater revenue sustainability for PLife REIT.

## KEY PORTFOLIO STATISTICS<sup>1</sup>

NUMBER OF PROPERTIES

61

NUMBER OF LESSEES

34

APPRAISED VALUE<sup>2</sup>

S\$2.20 Billion

FLOOR AREA

360,988 sqm

WEIGHTED AVERAGE LEASE TERM TO EXPIRY (by gross revenue)

16.99 Years

DOWNSIDE/ PROTECTION<sup>3</sup> (gross revenue)

98.3%

CPI-LINKED REVISION FORMULAE (by gross revenue)

60.7%

LEASES WITH RENT REVIEW PROVISION (BY NLA)

97.2%

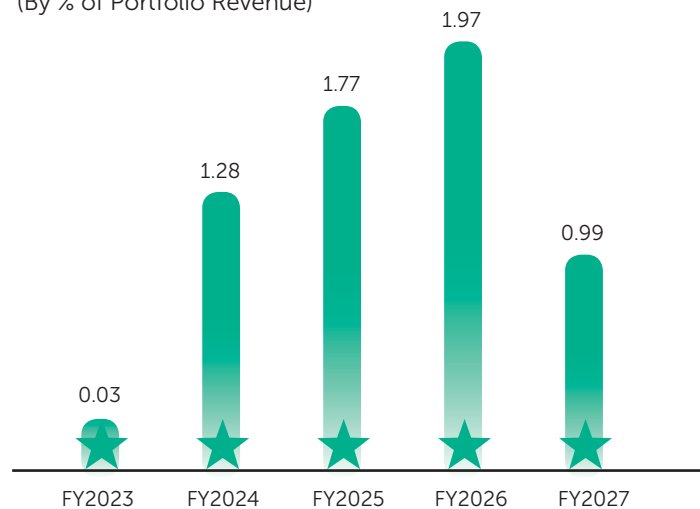
## REVENUE STABILITY WITH DEFENSIVE LONG-TERM MASTER LEASE STRUCTURES<sup>4</sup>

### Top Ten Tenant

Tenant <sup>5</sup>	%
1 Parkway Hospitals Singapore Pte. Ltd.	60.7
2 K.K. Sawayaka Club	6.7
3 K.K. Habitation	4.4
4 Fuyo Shoji Kabushiki Kaisha	2.7
5 K.K. AlphaBetta	2.4
6 Miyako Enterprise Co., Ltd.	2.0
7 Riei Co., Ltd	1.7
8 K.K. Mirai Care (formerly K.K. Fukuoka Jisho Senior Life)	1.7
9 Medical Corporation Kenkou Choju-kai	1.6
10 Japan Amenity Life Association	1.6

### Lease Expiry Profile for the Next 5 Years

(By % of Portfolio Revenue)



## PORTFOLIO DIVERSIFICATION<sup>6</sup>

### By Asset Class

HOSPITALS AND MEDICAL CENTRES

60.8%

NURSING HOMES

39.2%

### By Geography

Singapore  
60.7%

PORTFOLIO OF THREE STRATEGICALLY LOCATED WORLD-CLASS LOCAL PRIVATE HOSPITALS WORTH S\$1.44 BILLION

#### DISTINCT FEATURES OF OUR SINGAPORE HOSPITAL PROPERTIES

##### Long-term Master Leases with Parkway Hospitals Singapore Pte. Ltd.

- Renewal term of 20.4 years from 23 August 2022 to 31 December 2042. Option to renew for a further term of 10 years
- c.f. average industry lease period of 3-5 years
- 100% committed occupancy

##### Triple Net Lease Arrangement

- PLife REIT does not bear these costs: property tax, property insurance<sup>7</sup>, property operating expenses
- Not affected by inflation-related escalating expenses

##### Favourable Lease Structure

- Renewal Term of 20.4 years:
  - Rents are guaranteed to increase from 23 August 2022 till FY2025 with 2.0% and 3.0% step-up in rent for the interim Period and the Downtime Period from preceding year/ period respectively
  - Annual Rent Review Formula shall be applicable for FY2026<sup>8</sup> to FY2042 (with projected rental uplift of approximately 24.4% in FY2026 as compared to the preceding year)

Japan  
39.2%

PORTFOLIO OF 57 HIGH QUALITY NURSING HOME PROPERTIES WORTH S\$758.5 MILLION

#### DISTINCT FEATURES OF OUR JAPAN PROPERTIES

##### Well-diversified across 17 Prefectures

- Nursing Home Properties strategically located in dense residential districts in major cities
- Comply with strict seismic safety standards and covered by earthquake insurance on a country-wide consolidated basis

##### Unique Lease Features

- Long term lease structure with weighted average lease term to expiry of 12.37 years
- Approximately 95.7% of revenue from Japan portfolio is downside-protected<sup>9</sup>
- Security Deposits at an average of 4 months of gross rental are secured for all properties
- Back-up operator arrangement for most of our Japan properties
- Rental guarantees<sup>10</sup> provided for several properties
- 100% committed occupancy

Malaysia  
0.1%

STRATA UNITS AT MOB SPECIALIST CLINICS, KUALA LUMPUR WORTH S\$6.3 MILLION

#### DISTINCT FEATURES OF OUR MALAYSIA PROPERTIES

MOB Specialist Clinics<sup>11</sup> is well known in Kuala Lumpur for providing quality medical care.

PLife REIT owns approximately 23.1% of total share value of the freehold development.

Major tenants include Gleneagles Hospital Kuala Lumpur<sup>12</sup> (a branch of Pantai Medical Centre Sdn. Bhd.).

1 As at 31 December 2022  
2 Based on latest appraised values as at 31 December 2022 (excludes adjustment for the right-of-use assets)  
3 Based on existing lease agreements and applicable laws  
4 Based on gross revenue as at 31 December 2022  
5 Based on legal entity of the contractual party of the leases

6 Based on gross revenue as at 31 December 2022  
7 Except property damage insurance for Parkway East Hospital  
8 The annual rent review formula for FY2026 is based on the higher of (1+(CPI+1%) X Initial Rent of S\$97.2 million) or (Base Rent + Variable Rent)  
9 Based on existing lease agreements and applicable laws  
10 Vendors providing rental guarantees include K.K. Bonheure, K.K. Uchiyama Holdings, Miyako Kenkoukai, K.K. Excellent Care System, K.K. Habitation and K.K. Living Platform  
11 Formerly known as Gleneagles Intan Medical Centre Kuala Lumpur  
12 Formerly known as Gleneagles Kuala Lumpur



# PROPERTY PORTFOLIO

## OUR PROPERTIES

### SINGAPORE

#### MOUNT ELIZABETH HOSPITAL

Land Tenure	Leasehold of 67 years from 23 August 2007
Floor Area (sq m) <sup>1</sup>	58,139
Number of Beds	345
Number of Strata Units	232, of which 30 are owned by PLife REIT
Number of Car Park Lots	363
Number of Storeys	Hospital Building: 10-storey block and a 5-storey block Medical Centre: 17-storey medical and retail block (All blocks are linked by a common podium with basement car park)
Year of Completion	Hospital Building: 1979 Medical Centre: 1979 and 1992
Name of Lessee (s)	Parkway Hospitals Singapore Pte Ltd
Committed Occupancy <sup>2</sup>	100%
Gross Revenue (2022)	S\$44,411,630
Gross Revenue (2021)	S\$43,633,707
Purchase Price	S\$524.43 million
Year of Purchase	2007
Appraised Value (as at 31 December 2022)	S\$845.00 million <sup>6</sup>
Name of Appraiser(s)	CBRE Pte. Ltd.



#### PARKWAY EAST HOSPITAL

Land Tenure	Leasehold of 75 years from 23 August 2007
Floor Area (sq m) <sup>1</sup>	10,994
Number of Beds	143
Number of Strata Units	-
Number of Car Park Lots	75
Number of Storeys	Hospital Building: 4-storey block Medical Centre: 5-storey block (1st and 5th storey of the medical centre are linked to the 1st and 4th storey of the hospital block)
Year of Completion	Hospital Building: 1982 Medical Centre: 1987
Name of Lessee (s)	Parkway Hospitals Singapore Pte Ltd
Committed Occupancy <sup>2</sup>	100%
Gross Revenue (2022)	S\$4,609,651
Gross Revenue (2021)	S\$4,018,175
Purchase Price	S\$34.19 million
Year of Purchase	2007
Appraised Value (as at 31 December 2022)	S\$94.00 million
Name of Appraiser(s)	CBRE Pte. Ltd.



#### GLENEAGLES HOSPITAL

Land Tenure	Leasehold of 75 years from 23 August 2007
Floor Area (sq m) <sup>1</sup>	49,003
Number of Beds	257
Number of Strata Units	164, of which 10 are owned by PLife REIT
Number of Car Park Lots	402, of which 121 are owned by PLife REIT
Number of Storeys	Hospital Building: 10-storey block with 2 basements and a 5-storey annex block Medical Centre: 10-storey block with 3 basements
Year of Completion	Hospital Building: 1991 and 1993 Annex Block: 1979 Medical Centre: 1991 and 1993
Name of Lessee (s)	Parkway Hospitals Singapore Pte Ltd
Committed Occupancy <sup>2</sup>	100%
Gross Revenue (2022)	S\$23,138,985
Gross Revenue (2021)	S\$22,740,520
Purchase Price	S\$216.00 million
Year of Purchase	2007
Appraised Value (as at 31 December 2022)	S\$500.00 million <sup>6</sup>
Name of Appraiser(s)	CBRE Pte. Ltd.



### MALAYSIA

#### MOB SPECIALIST CLINICS, KUALA LUMPUR<sup>5</sup>

Land Tenure	Freehold
Floor Area (sq m) <sup>1</sup>	2,444
Number of Beds	-
Number of Strata Units	-
Number of Car Park Lots	69
Number of Storeys	Medical Centre: 8-storey block (PLife REIT owns approximately 23.1% of total share value of the building comprising three ground floor units, three medical consulting suites units at 2nd and 7th floors, the entire 8th floor and 69 car park lots)
Year of Completion	1999
Name of Lessee (s)	- Excel Event Networks Sdn. Bhd. - Gleneagles Hospital Kuala Lumpur (A Branch of Pantai Medical Centre Sdn. Bhd.) - KL Stroke & Neuro Clinic Sdn. Bhd.
Committed Occupancy <sup>2</sup>	31% (excluding car park)
Gross Revenue (2022)	RM947,296
Gross Revenue (2021)	RM907,541
Purchase Price <sup>3</sup>	RM16.00 million (S\$6.38 million)
Year of Purchase	2012
Appraised Value <sup>4</sup> (as at 31 December 2022)	RM20.67 million (S\$6.31 million)
Name of Appraiser(s)	Knight Frank Malaysia Sdn. Bhd.



<sup>1</sup> Based on gross floor area for Parkway East Hospital; strata areas owned by PLife REIT for Mount Elizabeth Hospital, Gleneagles Hospital and MOB Specialist Clinics, Kuala Lumpur  
<sup>2</sup> Committed occupancy of each property for Year 2021 and 2022 remain unchanged  
<sup>3</sup> Based on the exchange rate at point of acquisition  
<sup>4</sup> Based on the exchange rate of S\$1.00:RM3.27  
<sup>5</sup> Formerly known as Gleneagles Intan Medical Centre  
<sup>6</sup> As at 31 December 2022, the property recorded depreciation on revaluation against corresponding value as at 31 December 2021 due to the higher Capex for Singapore as a result of cyclical replacement works and synchronised regular capex works.



# PROPERTY PORTFOLIO

## OUR PROPERTIES

### JAPAN

#### 1 FUKUOKA

- Hapine Fukuoka Noke
- Sawayaka Obatake Ichibankan
- Sawayaka Obatake Nibankan
- Sawayaka Shinmojikan
- Sawayaka Nogatakan
- Sawayaka Fukufukukan
- Sawayaka Mekari Nibankan
- Sawayaka Kiyotakan
- Habitation Jyosui
- Habitation Hakata I, II, III
- Will-Mark Kashiihama

#### 2 YAMAGUCHI

- Kikuya Warakuen
- Sanko
- Haru No Sato

#### 3 EHIME

- Sawayaka Niihamakan

#### 4 OKAYAMA

- Sompo no Ie Nakasyo

#### 5 HYOGO

- More Habitation Akashi
- More Habitation Suma
- More Habitation Shin-Kobe

#### 6 OSAKA

- Fiore Senior Residence Hirakata
- Maison des Centenaire Ishizugawa
- Maison des Centenaire Haruki
- Iyashi no Takatsuki Kan
- Happy Life Toyonaka
- Maison des Centenaire Hannan
- Maison des Centenaire Ohhama
- Sunhill Miyako

#### 7 WAKAYAMA

- Orange no Sato

#### 8 MIE

- Sawayaka Seaside Toba

#### 9 GIFU

- Hodaka no Niwa

#### 10 AICHI

- Excellent Tenpaku Garden Hills

#### 11 KANAGAWA

- Bon Sejour Yokohama Shin-Yamashita
- Hanadama no Ie Nakahara
- Ocean View Shonan Arasaki

#### 12 NIIGATA

- Sawayaka Minatokan

#### 13 SAITAMA

- Smiling Home Medis Musashi Urawa
- Smiling Home Medis Koshigaya Gamo
- As Heim Nakaurawa
- Konosu Nursing Home Kyoseien

#### 14 AKITA

- Sawayaka Sakurakan

#### 15 TOKYO

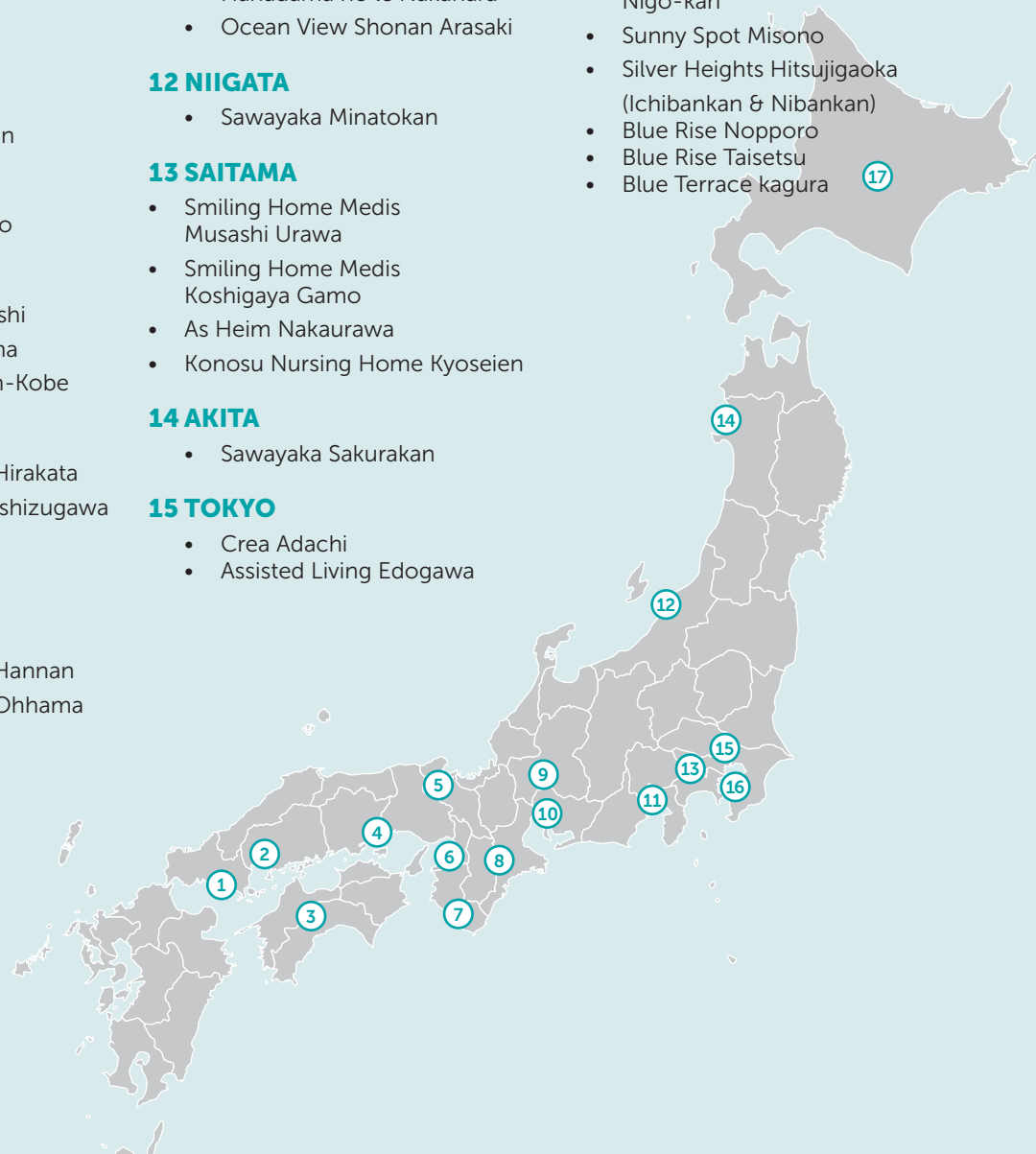
- Crea Adachi
- Assisted Living Edogawa

#### 16 CHIBA

- Senior Chonaikai Makuhari Kan
- Habitation Wakaba
- Habitation Hakusho
- Group Home Hakusho
- Habitation Kamagaya
- Habitation Kisarazu Ichiban-kan
- Assisted Living Toke

#### 17 HOKKAIDO

- Sawayaka Higashikagurakan
- Liverari Shiroishi Hana Ichigo-kan
- Liverari Shiroishi Hana Nigo-kan
- Sunny Spot Misono
- Silver Heights Hitsujigaoka (Ichibankan & Nibankan)
- Blue Rise Nopporo
- Blue Rise Taisetsu
- Blue Terrace Kagura



#### HAPINE FUKUOKA NOKE



#### SAWAYAKA OBATAKE ICHIBANKAN



#### SAWAYAKA OBATAKE NIBANKAN



#### SAWAYAKA SHINMOJIKAN



	HAPINE FUKUOKA NOKE	SAWAYAKA OBATAKE ICHIBANKAN	SAWAYAKA OBATAKE NIBANKAN	SAWAYAKA SHINMOJIKAN
Prefecture	FUKUOKA	FUKUOKA	FUKUOKA	FUKUOKA
Land Tenure	Freehold	Freehold	Freehold	Freehold
Land Area (sq m)	1,396	1,769	1,047	2,395
Floor Area (sq m)	2,912	3,491	1,538	5,094
Number of Units (Rooms)	64	78	26	112
Number of Storeys	5	5	3	6
Year of Completion	2006	2007	2007	2007
Name of Lessee (s)	Green Life Co. Ltd <sup>4</sup>	K.K. Sawayaka Club	K.K. Sawayaka Club	K.K. Sawayaka Club
Committed Occupancy <sup>1</sup>	100%	100%	100%	100%
Gross Revenue (2022)	¥57,996,000	¥57,099,996	¥28,675,534	¥75,948,932
Gross Revenue (2021)	¥57,996,000	¥57,099,996	¥28,724,467	¥75,799,992
Purchase Price <sup>2</sup>	¥723 million (S\$11.15 million)	¥660 million (S\$10.07 million)	¥276 million (S\$4.21 million)	¥848 million (S\$12.93 million)
Year of Purchase	2009	2010	2010	2010
Appraised Value <sup>3</sup> (as at 31 December 2022)	¥966 million (S\$9.82 million)	¥840 million <sup>3</sup> (S\$8.54 million)	¥399 million <sup>3</sup> (S\$4.06 million)	¥1,090 million (S\$11.09 million)
Name of Appraiser(s)	Enrix Co., Ltd	Cushman & Wakefield K.K	Cushman & Wakefield K.K	Cushman & Wakefield K.K

1 Committed occupancy of each property for year 2021 and 2022 remain unchanged

2 Based on the exchange rate at point of acquisition

3 At an exchange rate of S\$1.00:JPY98.33. As at 31 December 2022, the property recorded depreciation on revaluation against corresponding value as at 31 December 2021.

4 Change of name with effect from 1 May 2013 due to organisational restructuring by GreenLife Co., Ltd, parent company of Care Link Co., Ltd



# PROPERTY PORTFOLIO

## OUR PROPERTIES

**SAWAYAKA  
NOGATAKAN**



**SAWAYAKA  
FUKUFUKUKAN**



**SAWAYAKA  
MEKARI  
NIBANKAN**



**SAWAYAKA  
KIYOTAKAN**



**HABITATION  
JYOSUI**



**HABITATION  
HAKATA I, II, III**



**WILL-MARK  
KASHIIHAMA**



**KIKUYA  
WARAKUEN**



**SANKO**



	SAWAYAKA NOGATAKAN	SAWAYAKA FUKUFUKUKAN	SAWAYAKA MEKARI NIBANKAN	SAWAYAKA KIYOTAKAN
Prefecture	FUKUOKA	FUKUOKA	FUKUOKA	FUKUOKA
Land Tenure	Freehold	Freehold	Freehold	Freehold
Land Area (sq m)	2,702	1,842	1,354	2,597
Floor Area (sq m)	3,147	3,074	2,133	5,661
Number of Units (Rooms)	78	72	61	108
Number of Storeys	4 + 1 (basement)	4 + 1 (basement)	3	8
Year of Completion	2005	2008	2012	2013
Name of Lessee (s)	K.K. Sawayaka Club	K.K. Sawayaka Club	K.K. Sawayaka Club	K.K. Sawayaka Club
Committed Occupancy <sup>1</sup>	100%	100%	100%	100%
Gross Revenue (2022)	¥58,042,652	¥50,888,833	¥26,842,692	¥72,569,292
Gross Revenue (2021)	¥57,799,992	¥50,393,604	¥24,799,992	¥73,226,443
Purchase Price <sup>2</sup>	¥ 631 million (S\$9.62 million)	¥564 million (S\$8.74 million)	¥310 million (S\$3.97 million)	¥860 million (S\$11.01 million)
Year of Purchase	2010	2011	2013	2013
Appraised Value <sup>3</sup> (as at 31 December 2022)	¥814 million <sup>5</sup> (S\$8.28 million)	¥726 million <sup>5</sup> (S\$7.38 million)	¥376 million (S\$3.82 million)	¥1,030 million <sup>5</sup> (S\$10.48 million)
Name of Appraiser(s)	Cushman & Wakefield K.K.	Cushman & Wakefield K.K.	JLL Morii Valuation and Advisory K.K.	JLL Morii Valuation and Advisory K.K.

	HABITATION JYOSUI	HABITATION HAKATA I, II, III	WILL-MARK KASHIIHAMA	KIKUYA WARAKUEN	SANKO
Prefecture	FUKUOKA	FUKUOKA	FUKUOKA	YAMAGUCHI	YAMAGUCHI
Land Tenure	Freehold	Freehold	Freehold	Freehold	Freehold
Land Area (sq m)	3,259 <sup>4</sup>	15,336	7,298	4,905	1,680
Floor Area (sq m)	6,076 <sup>5</sup>	21,415	14,169	3,641	2,018
Number of Units (Rooms)	87	318	159	70	53
Number of Storeys	11	3 to 8 <sup>6</sup>	11	2 to 4	3
Year of Completion	2005	1984 to 2003 <sup>7</sup>	2005	Main Building 1 in 1964; Main Building 2 in 2004	2011
Name of Lessee (s)	K.K. Habitation	K.K. Habitation	K. K. Mirai Care <sup>8</sup>	K.K. M.C.S.	K.K. M.C.S.
Committed Occupancy <sup>1</sup>	100%	100%	100%	100%	100%
Gross Revenue (2022)	¥245,000,004	¥276,000,000	¥197,162,004	¥64,380,893	¥38,640,000
Gross Revenue (2021)	¥245,000,004	¥276,000,000	¥93,393,540	¥67,602,606	¥39,732,507
Purchase Price <sup>2</sup>	¥3,535 million (S\$39.17 million)	¥3,705 million (S\$42.61 million)	¥3,000 million (S\$36.20 million)	¥781 million (S\$9.75 million)	¥500 million (S\$6.25 million)
Year of Purchase	2014	2015	2021	2017	2017
Appraised Value <sup>3</sup> (as at 31 December 2022)	¥3,670 million <sup>5</sup> (S\$37.32 million)	¥4,180 million (S\$42.51 million)	¥3,250 million (S\$33.05 million)	¥860 million <sup>5</sup> (S\$8.75 million)	¥558 million (S\$5.67 million)
Name of Appraiser(s)	Cushman & Wakefield K.K.	JLL Morii Valuation and Advisory K.K.	Enrix Co., Ltd	Cushman & Wakefield K.K.	Cushman & Wakefield K.K.

1 Committed occupancy of each property for year 2021 and 2022 remain unchanged

2 Based on the exchange rate at point of acquisition

3 At an exchange rate of S\$1.00:JPY98.33. As at 31 December 2022, the property recorded depreciation on revaluation against corresponding value as at 31 December 2021.

4 Total land area of the integrated development

5 Strata area of the Property owned by PLife REIT

6 5-storey for Hakata I, 8-storey for Hakata II, 3-storey for Hakata III





7 Hakata I in 1984, Hakata II in 1995, Hakata III in 2003

8 Change of name with effect from 10 July 2021 (formerly K.K. Fukuoka Jisho Senior Life)



# PROPERTY PORTFOLIO

## OUR PROPERTIES

	HARU NO SATO	SAWAYAKA NIIHAMAKAN	SOMPO NO LE NAKASYO <sup>4</sup>	MORE HABITATION AKASHI <sup>5</sup>
				
Prefecture	YAMAGUCHI	EHIME	OKAYAMA	HYOGO
Land Tenure	Freehold	Freehold	Freehold	Freehold
Land Area (sq m)	4,241	4,197	2,901	5,891
Floor Area (sq m)	3,568	7,382	3,231	6,562
Number of Units (Rooms)	100	135	75	96
Number of Storeys	3	7	3	6
Year of Completion	2000/2016	2012	2001	1987; Conversion works were completed in 2003
Name of Lessee (s)	Medical Corporation Shojin-Kai	K.K. Sawayaka Club	Sompo Care Inc., Shakai Fukushi Houjin Keiyu-Kai	K.K AlphaBeta <sup>6</sup>
Committed Occupancy <sup>1</sup>	100%	100%	100%	100%
Gross Revenue (2022)	¥91,901,310	¥104,540,736	¥49,360,800	¥38,451,200
Gross Revenue (2021)	¥92,254,800	¥104,540,736	¥50,018,600	¥86,264,649
Purchase Price <sup>2</sup>	¥1,200 million (S\$15.00 million)	¥1,300 million (S\$16.64 million)	¥555 million (S\$8.56 million)	¥1,456 million (S\$19.62 million)
Year of Purchase	2019	2013	2009	2008
Appraised Value <sup>3</sup> (as at 31 December 2022)	¥1,380 million (S\$14.03 million)	¥1,530 million <sup>3</sup> (S\$15.56 million)	¥733 million (S\$7.45 million)	¥1,790 million (S\$18.20 million)
Name of Appraiser(s)	Cushman & Wakefield K.K.	JLL Morii Valuation & Advisory K.K.	Enrix Co., Ltd	Enrix Co., Ltd

	MORE HABITATION SUMA <sup>7</sup>	MORE HABITATION SHIN-KOBE <sup>8</sup>	FIORE SENIOR RESIDENCE HIRAKATA	MAISON DE CENTENAIRE ISHIZUGAWA	MAISON DE CENTENAIRE HARUKI
					
Prefecture	HYOGO	HYOGO	OSAKA	OSAKA	OSAKA
Land Tenure	Freehold	Freehold	Freehold	Freehold	Freehold
Land Area (sq m)	2,676	1,034	727	1,111	801
Floor Area (sq m)	4,539	3,964	1,155	2,129	1,263
Number of Units (Rooms)	59	70	40	52	36
Number of Storeys	5/6 + 1 (basement)	10 + 1 (basement)	3	5	4
Year of Completion	1989	1992; Conversion works were completed in 2003	2007	1988; Conversion works were completed in 2003	1996; Conversion works were completed in 2006
Name of Lessee (s)	K.K AlphaBeta <sup>6</sup>	K.K AlphaBeta <sup>6</sup>	K.K. Vivac	Miyako Kenkokai Medical Corporation	Miyako Kenkokai Medical Corporation
Committed Occupancy <sup>1</sup>	100%	100%	100%	100%	100%
Gross Revenue (2022)	¥28,544,800	¥34,652,000	¥33,600,000	¥61,452,000	¥47,124,000
Gross Revenue (2021)	¥52,014,734	¥76,257,512	¥33,600,000	¥61,452,000	¥47,124,000
Purchase Price <sup>2</sup>	¥844 million (S\$11.37 million)	¥1,310 million (S\$16.70 million)	¥420 million (S\$6.48 million)	¥671 million (S\$10.35 million)	¥485 million (S\$7.48 million)
Year of Purchase	2008	2013	2009	2009	2009
Appraised Value <sup>3</sup> (as at 31 December 2022)	¥1,050 million (S\$10.68 million)	¥1,640 million (S\$16.68 million)	¥557 million (S\$5.66 million)	¥971 million (S\$9.88 million)	¥716 million <sup>3</sup> (S\$7.28 million)
Name of Appraiser(s)	Enrix Co., Ltd	Enrix Co., Ltd	Enrix Co., Ltd	Enrix Co., Ltd	Enrix Co., Ltd

1 Committed occupancy of each property for year 2021 and 2022 remain unchanged

2 Based on the exchange rate at point of acquisition

3 At an exchange rate of S\$1.00:JPY98.33. As at 31 December 2022, the property recorded depreciation on revaluation against corresponding value as at 31 December 2021

4 Formerly known as Amille Nakasyo

5 Formerly known as Palmary Inn Akashi

6 New lessee replacing K.K. Asset with effect from 1 September 2021

7 Formerly known as Palmary Inn Suma

8 Formerly known as Palmary Inn Shin-Kobe



# PROPERTY PORTFOLIO

## OUR PROPERTIES

IYASHI NO  
TAKATSUKI KAN



HAPPY LIFE  
TOYONAKA



MAISON DES  
CENTENAIRE  
HANNAN



MAISON DES  
CENTENAIRE  
OHAMA



	OSAKA	OSAKA	OSAKA	OSAKA
Prefecture	OSAKA	OSAKA	OSAKA	OSAKA
Land Tenure	Freehold	Freehold	Freehold	Freehold
Land Area (sq m)	2,023	628	7,827	1,281
Floor Area (sq m)	3,956	1,254	4,331	1,717
Number of Units (Rooms)	87	42	95	47
Number of Storeys	6	4	3	5
Year of Completion	1997; Conversion works were completed in 2005	2007	2010	1990
Name of Lessee (s)	Riei Co., Ltd	K.K. Nihon Kaigo Iryo Center	Miyako Enterprise Co., Ltd	Miyako Enterprise Co., Ltd
Committed Occupancy <sup>1</sup>	100%	100%	100%	100%
Gross Revenue (2022)	¥101,429,376	¥35,280,000	¥124,004,508	¥48,999,996
Gross Revenue (2021)	¥101,429,376	¥35,280,000	¥124,000,008	¥48,999,996
Purchase Price <sup>2</sup>	¥1,107 million (S\$17.07 million)	¥445 million (S\$5.67 million)	¥1,600 million (S\$19.82 million)	¥600 million (S\$7.43 million)
Year of Purchase	2009	2013	2014	2014
Appraised Value <sup>3</sup> (as at 31 December 2022)	¥1,730 million (S\$17.59 million)	¥559 million (S\$5.69 million)	¥1,930 million <sup>3</sup> (S\$19.63 million)	¥789 million (S\$8.02 million)
Name of Appraiser(s)	Enrix Co., Ltd	Enrix Co., Ltd	CBRE K.K.	CBRE K.K.

SUNHILL  
MIYAKO



ORANGE  
NO SATO



SAWAYAKA  
SEASIDE TOBA



HODAKA  
NO NIWA



EXCELLENT  
TENPAKU  
GARDEN HILLS



	OSAKA	WAKAYAMA	MIE	GIFU	AICHI
Land Tenure	Freehold	Leasehold <sup>4</sup>	Freehold	Freehold	Freehold
Land Area (sq m)	10,867	2,377	2,803	39,955	6,593
Floor Area (sq m)	4,299	4,005	7,360	6,117	4,000
Number of Units (Rooms)	34	98	129	100	94
Number of Storeys	4	3	7	1	4
Year of Completion	1996	1997	2012	2004	2013
Name of Lessee (s)	Miyako Enterprise Co., Ltd	Medical Corporation Kenko Chou-kai <sup>5</sup>	K.K. Sawayaka Club	Medical Corporation Kenko Chouju-kai	K.K. Kokanomori
Committed Occupancy <sup>1</sup>	100%	100%	100%	100%	100%
Gross Revenue (2022)	¥67,018,242	¥87,600,000	¥110,704,560	¥100,749,996	¥108,000,000
Gross Revenue (2021)	¥67,000,242	¥87,958,800	¥110,704,560	¥100,974,258	¥108,000,000
Purchase Price <sup>2</sup>	¥800 million (S\$9.91 million)	¥1,200 million (S\$15.00 million)	¥1,380 million (S\$17.66 million)	¥1,390 million (S\$17.81 million)	¥1,645 million <sup>3</sup> (S\$18.92 million)
Year of Purchase	2014	2019	2013	2019	2015
Appraised Value <sup>3</sup> (as at 31 December 2022)	¥952 million (S\$9.68 million)	¥1,250 million (S\$12.71 million)	¥1,610 million (S\$16.37 million)	¥1,490 million (S\$15.15 million)	¥1,810 million (S\$18.41 million)
Name of Appraiser(s)	CBRE K.K.	Cushman & Wakefield K.K.	JLL Morii Valuation & Advisory K.K.	Cushman & Wakefield K.K.	JLL Morii Valuation & Advisory K.K.

1 Committed occupancy of each property for year 2021 and 2022 remain unchanged

2 Based on the exchange rate at point of acquisition

3 At an exchange rate of S\$1.00:JPY98.33. As at 31 December 2022, the property recorded depreciation on revaluation against corresponding value as at 31 December 2021.

4 Leasehold (Chijoken) 99 years with effect from 1 November 2019

5 Change of name with effect March 2021 due to merger of Medical Corporation Misaki-kai and Medical Corporation Kenkou Chouju-kai



# PROPERTY PORTFOLIO

## OUR PROPERTIES

**BON SEJOUR  
YOKOHAMA  
SHIN-YAMASHITA**



**HANADAMA  
NO LE  
NAKAHARA<sup>5</sup>**



**OCEAN VIEW  
SHONAN  
ARASAKI**



**SAWAYAKA  
MINATOKAN**



Prefecture	KANAGAWA	KANAGAWA	KANAGAWA	NIGATA
Land Tenure	Freehold	Freehold	Freehold	Freehold
Land Area (sq m)	1,653	935	3,067	3,551
Floor Area (sq m)	3,273	1,847	5,304	2,246
Number of Units (Rooms)	74	47	79	50
Number of Storeys	5	4	6	3
Year of Completion	2006	2006	2007	2010
Name of Lessee (s)	Benesse Style Care Co., Ltd <sup>4</sup>	K.K. Japan Amenity Life Association <sup>6</sup>	K.K. Japan Amenity Life Association <sup>7</sup>	K.K. Sawayaka Club
Committed Occupancy <sup>1</sup>	100%	100%	100%	100%
Gross Revenue (2022)	¥100,845,408	¥52,800,000	¥132,989,484	¥52,160,820
Gross Revenue (2021)	¥100,845,408	¥52,800,000	¥132,989,484	¥52,174,820
Purchase Price <sup>2</sup>	¥1,394 million (S\$18.36 million)	¥628 million (S\$9.83 million)	¥1,700 million (S\$18.72 million)	¥650 million (S\$8.32 million)
Year of Purchase	2008	2010	2015	2013
Appraised Value <sup>3</sup> (as at 31 December 2022)	¥1,660 million <sup>3</sup> (S\$16.88 million)	¥931 million (S\$9.47 million)	¥2,160 million (S\$21.97 million)	¥760 million <sup>3</sup> (S\$7.73 million)
Name of Appraiser(s)	Enrix Co., Ltd	Enrix Co., Ltd	JLL Morii Valuation & Advisory K.K.	JLL Morii Valuation & Advisory K.K.

**SMILING HOME  
MEDIS MUSASHI  
URAWA**



**SMILING HOME  
MEDIS KOSHIGAYA  
GAMO**



**AS HEIM  
NAKAURAWA**



**KONOSU  
NURSING HOME  
KYOSEIEN**



**SAWAYAKA  
SAKURAKAN**



SAITAMA	SAITAMA	SAITAMA	SAITAMA	AKITA
Freehold	Freehold	Freehold	Freehold	Freehold
802	1,993	1,762	8,715	6,276
1,603	3,834	2,712	5,634	5,044
44	100	64	120	110
3	6	4 + 1 (basement)	5	4
1991; Conversion works were completed in 2004	1989; Conversion works were completed in 2005	2006	2015	2006
Green Life Higashi Nihon <sup>8</sup>	Green Life Higashi Nihon <sup>8</sup>	As Partners Co., Ltd	Iryouhoujin Shadan Kouaikai	K.K. Sawayaka Club
100%	100%	100%	100%	100%
¥44,820,000	¥92,316,000	¥60,000,000	¥113,417,688	¥70,599,996
¥44,820,000	¥91,951,000	¥60,000,000	¥113,399,688	¥72,474,276
¥612 million (S\$8.24 million)	¥1,289 million (S\$17.37 million)	¥812 million (S\$12.72 million)	¥1,500 million (S\$17.80 million)	¥725 million (S\$11.06 million)
2008	2008	2010	2018	2010
¥837 million (S\$8.51 million)	¥1,650 million (S\$16.78 million)	¥1,110 million <sup>3</sup> (S\$11.29 million)	¥1,760 million (S\$17.90 million)	¥896 million <sup>3</sup> (S\$9.11 million)
CBRE K.K.	CBRE K.K.	CBRE K.K.	CBRE K.K.	Cushman & Wakefield K.K.

1 Committed occupancy of each property for year 2021 and 2022 remain unchanged

2 Based on the exchange rate at point of acquisition

3 At an exchange rate of S\$1.00:JPY98.33. As at 31 December 2022, the property recorded depreciation on revaluation against corresponding value as at 31 December 2021.

4 On 1 April 2012, Benesse Style Care Co., Ltd merged as the surviving company with Bon Sejour Corporation

5 Formerly known as Furei no Sono Musashi Nakahara

6 Change of name with effect from 1 March 2020 due to acquisition of Y.K. Shonan Fureai no Sono's operations by K.K. Japan Amenity Life Association

7 Change of name with effect from 1 June 2019 due to acquisition of K.K. Ouekikaku by K.K. Japan Amenity Life Association.

8 Change of name with effect from 1 May 2013 due to organisational restructuring by GreenLife Co., Ltd, parent company of Medis Corporation



# PROPERTY PORTFOLIO

## OUR PROPERTIES

### CREA ADACHI



### ASSISTED LIVING EDOGAWA



### SENIOR CHONAIKAI MAKUHARI KAN



### HABITATION WAKABA<sup>4</sup>



	TOKYO	TOKYO	CHIBA	CHIBA
Prefecture	TOKYO	TOKYO	CHIBA	CHIBA
Land Tenure	Freehold	Freehold	Freehold	Freehold
Land Area (sq m)	1,694	1,832	2,853	6,574
Floor Area (sq m)	2,499	2,977	4,361	5,431
Number of Units (Rooms)	87	86	108	135
Number of Storeys	4	4	5	3
Year of Completion	2015	2021	1992; Conversion works were completed in 2004	1993
Name of Lessee (s)	K.K. Genki na Kaigo	Zen Wellness Co., Ltd.	Riei Co., Ltd	K.K. Taijyu
Committed Occupancy <sup>1</sup>	100%	100%	100%	100%
Gross Revenue (2022)	¥72,217,404	¥23,994,000	¥101,496,000	¥129,660,000
Gross Revenue (2021)	¥34,555,634	–	¥101,496,000	¥129,680,000
Purchase Price <sup>2</sup>	¥1,100 million (S\$13.20 million)	¥1,700 billion (S\$17.34 million)	¥1,403 million (S\$18.9 million)	¥1,766 million (S\$22.06 million)
Year of Purchase	2021	2022	2008	2017
Appraised Value <sup>3</sup> (as at 31 December 2022)	¥1,260 million <sup>3</sup> (S\$12.81 million)	¥1,910 million (S\$19.42 million)	¥1,860 million <sup>3</sup> (S\$18.92 million)	¥2,230 million (S\$22.68 million)
Name of Appraiser(s)	Enrix Co., Ltd	Enrix Co., Ltd	CBRE K.K.	CBRE K.K.

### HABITATION HAKUSHO<sup>5</sup>



### GROUP HOME HAKUSHO



### HABITATION KAMAGAYA



### HABITATION KISARAZU ICHIBAN-KAN



### ASSISTED LIVING TOKE



	CHIBA	CHIBA	CHIBA	CHIBA	CHIBA
Prefecture	CHIBA	CHIBA	CHIBA	CHIBA	CHIBA
Land Tenure	Freehold	Freehold	Freehold	Freehold	Freehold
Land Area (sq m)	15,706	2,859	1,996	5,096	2,293
Floor Area (sq m)	6,959	416	5,118	7,065	2,824
Number of Units (Rooms)	124	9	100	150	80
Number of Storeys	3 + 1 (basement)	2	6 + 1 (basement)	4	3
Year of Completion	1986	2004	2006	2017	2021
Name of Lessee (s)	K.K. Hakusho	K.K. Hakusho	Fuyo Shoji K.K.	K.K. Fuyo Shoji	Zen Wellness Co., Ltd.
Committed Occupancy <sup>1</sup>	100%	100%	100%	100%	100%
Gross Revenue (2022)	¥119,679,996	¥8,000,004	¥116,061,000	¥197,629,992	¥18,600,000
Gross Revenue (2021)	¥119,679,996	¥8,000,004	¥116,065,400	¥7,982,451	–
Purchase Price <sup>2</sup>	¥1,607 million (S\$20.07 million)	¥105 million (S\$1.31 million)	¥1,650 million (S\$21.20 million)	¥3,200 million (S\$37.90 million)	¥1,180 million (S\$12.00 million)
Year of Purchase	2017	2017	2020	2021	2022
Appraised Value <sup>3</sup> (as at 31 December 2022)	¥1,660 million <sup>3</sup> (S\$16.88 million)	¥108 million (S\$1.10 million)	¥1,800 million (S\$18.31 million)	¥3,420 million <sup>3</sup> (S\$34.78 million)	¥1,310 million (S\$13.32 million)
Name of Appraiser(s)	CBRE K.K.	CBRE K.K.	CBRE K.K.	CBRE K.K.	Enrix Co., Ltd

1 Committed occupancy of each property for year 2021 and 2022 remain unchanged

2 Based on the exchange rate at point of acquisition

3 At an exchange rate of S\$1.00:JPY98.33. As at 31 December 2022, the property recorded depreciation on revaluation against corresponding value as at 31 December 2021.

4 Formerly known as Wakaba no Oka

5 Formerly known as Hakusho no Sato



## PROPERTY PORTFOLIO OUR PROPERTIES

**SAWAYAKA  
HIGASHIKAGURAKAN**



**LIVERARI  
SHIROISHI HANA  
ICHIGO-KAN<sup>4</sup>**



**LIVERARI  
SHIROISHI HANA  
NIGO-KAN<sup>5</sup>**



**SUNNY SPOT  
MISONO<sup>6</sup>**



**SILVER HEIGHTS  
HITSUJIGAOKA  
(ICHIBANKAN &  
NIBANKAN)**



**BLUE RISE  
NOPPORO**



**BLUE  
TERRACE TAISETSU**



**BLUE TERRACE  
KAGURA**



Prefecture	HOKKAIDO	HOKKAIDO	HOKKAIDO	HOKKAIDO
Land Tenure	Freehold	Freehold	Freehold	Freehold
Land Area (sq m)	4,813	628	436	429
Floor Area (sq m)	5,467	1,051	747	724
Number of Units (Rooms)	110	48	24	18
Number of Storeys	4	3	3 + 1 (basement)	3
Year of Completion	2010	2011	1990	1993
Name of Lessee (s)	K.K. Sawayaka Club	K.K. Living Platform Care <sup>7</sup>	K.K. Living Platform Care <sup>7</sup>	K.K. Challenge Platform <sup>7</sup>
Committed Occupancy <sup>1</sup>	100%	100%	100%	100%
Gross Revenue (2022)	¥81,240,396	¥24,000,000	¥12,264,000	¥14,652,000
Gross Revenue (2021)	¥81,240,396	¥24,000,000	¥12,264,000	¥14,652,000
Purchase Price <sup>2</sup>	¥866 million (S\$13.36 million)	¥298 million (S\$3.43 million)	¥152 million (S\$1.75 million)	¥177 million (S\$2.04 million)
Year of Purchase	2012	2015	2015	2015
Appraised Value <sup>3</sup> (as at 31 December 2022)	¥1,030 million <sup>3</sup> (S\$10.48 million)	¥367 million <sup>3</sup> (S\$3.73 million)	¥186 million <sup>3</sup> (S\$1.89 million)	¥213 million (S\$2.17 million)
Name of Appraiser(s)	Cushman & Wakefield K.K.	Enrix Co., Ltd	Enrix Co., Ltd	Enrix Co., Ltd

Prefecture	HOKKAIDO	HOKKAIDO	HOKKAIDO	HOKKAIDO
Land Tenure	Freehold	Freehold	Freehold	Freehold
Land Area (sq m)	5,694	1,921	1,269	2,061
Floor Area (sq m)	9,013	2,663	2,608	3,770
Number of Units (Rooms)	123	70	80	100
Number of Storeys	5 to 6	5	3	3
Year of Completion	Ichibankan in 1987; Nibankan in 1991	2007	2010	2016
Name of Lessee (s)	K.K. Silver Heights Sapporo	K.K. Blue Care	K.K. Blue Care	K.K. Blue Care
Committed Occupancy <sup>1</sup>	100%	100%	100%	100%
Gross Revenue (2022)	¥88,770,000	¥14,420,000	¥13,876,667	¥22,195,140
Gross Revenue (2021)	¥88,770,000	–	–	–
Purchase Price <sup>2</sup>	¥1,100 million (S\$13.23 million)	¥699million (S\$7.13million)	¥679 million (S\$6.93 million)	¥1,180 million (S\$12.00 million)
Year of Purchase	2016	2022	2022	2022
Appraised Value <sup>3</sup> (as at 31 December 2022)	¥1,330 million (S\$13.53 million)	¥788 million (S\$8.01 million)	¥769 million (S\$7.82 million)	¥1,330 million (S\$13.53 million)
Name of Appraiser(s)	Cushman & Wakefield K.K.	Enrix Co., Ltd	Enrix Co., Ltd	Enrix Co., Ltd

1 Committed occupancy of each property for year 2021 and 2022 remain unchanged

2 Based on the exchange rate at point of acquisition

3 At an exchange rate of S\$1.00:JPY98.33. As at 31 December 2022, the property recorded depreciation on revaluation against corresponding value as at 31 December 2021.

4 Formerly known as Hana Kitago

5 Formerly known as Hana Kita 13 Jyo

6 Formerly known as Liverari Misono

7 Change of name due to Corporate Split with effect from 1 Oct 2020 (Formerly K.K. Living Platform)





## INVESTOR RELATIONS

Through proactive engagement with the investing community, the Manager successfully reaches out to both its existing and new investors to raise awareness and interest in the REIT and will continue to improve its communication efforts to further stakeholders' understanding of the REIT and its corporate strategies.

### PROACTIVE ENGAGEMENT WITH THE INVESTMENT COMMUNITY

Parkway Trust Management Limited, as the Manager of PLife REIT ("Manager"), is committed to upholding high standards in accountability and disclosure which is instrumental to its mission to create long-term value for all stakeholders.

The Manager is fully committed to fostering strong long-term relationships with all Unitholders and the wider investment community by engaging and communicating with key stakeholders on a regular basis and has put in place an investor relations policy which sets out the guidelines and practices for transparent and fair disclosure communications with Unitholders in a timely and consistency manner. This includes active and timely disclosure about the REIT's operations and developments, ensuring that all necessary information is provided in a clear, concise and accurate manner for investors to make well-informed investment decisions.

It is the aim of the Board to provide the Unitholders with a balanced and comprehensive assessment of PLife REIT's performance, position and prospects on a timely basis.

### MULTI-CHANNEL COMMUNICATIONS

The Manager adopts an outreach program through its multi-channel communications to reach out to the investing community.

Throughout the financial year, the Manager engaged with existing and potential investors, analysts, media and Unitholders to increase their understanding of PLife REIT through the following communication channels:

#### Corporate Website

PLife REIT's corporate website ([www.plifereit.com](http://www.plifereit.com)) allows for easy access to comprehensive information on the REIT. Information such as stock data, SGXNet announcements, financial statements, press releases, business updates and investor presentation slides, annual reports, and other corporate development are regularly updated to keep Unitholders and the investment community abreast of the REIT's performance on a timely basis. Through publishing information on its corporate website, the Manager hopes to provide investors further insights into its latest financials and corporate developments. In addition, the Manager actively encourages Unitholders to provide feedback or submit their enquiries via the corporate website. Investors can also subscribe to email alerts of all announcements and press releases issued by PLife REIT.

#### Corporate Literature

All announcements on corporate developments, financial statements, press releases and presentation slides are posted on the corporate website immediately following its release to the SGXNet to ensure prompt dissemination of information to Unitholders. The REIT regularly publishes updates on its financials and operations in a clear, concise, and factual manner to facilitate comprehension of its corporate developments.

### Annual General Meeting ("AGM") / Extraordinary General Meeting ("EGM")

AGMs and EGMs serve as platforms for Unitholders communications with the Board of Directors and management of the REIT and to address their questions or concerns. Each year, the REIT holds its AGM in April in Singapore. An EGM may also be held, when relevant, to discuss specific issues. In 2022, due to COVID-19 pandemic, PLife REIT's AGM was held virtually on 22 April 2022

### Investor Outreach Programme

The Manager is committed to engaging investors and analysts on a regular basis as part of its outreach programme. Through engagements with the investment community including the media, the REIT seeks to inform and articulate its strategies and plans to the investment community. Periodically, the Manager may arrange site visits to its key properties to help investors, analysts and the media further their understanding of the REIT's portfolio.

In 2022, PLife REIT was admitted into The Edge Singapore Billion Dollar Club and declared the winner of The Edge Singapore Billion Dollar Club 2022 – Highest Returns to Shareholders Over Three (3) Years. This award is testament of the Group's overarching focus in driving continual growth and execution of sound core strategies in creating value to drive long-term sustainable returns for its Unitholders. At the same time, the award recognises excellence and places the Group amongst the best of companies in terms of corporate responsibility and sustainability listed on the Singapore Exchange (SGX), reflecting the REIT's resilience and commitment to long-term growth and value creation for its Unitholders as it celebrates its 15<sup>th</sup> anniversary as a listed company and reaffirms PLife REIT's strong position as one of the largest listed healthcare REITs in Asia.

In FY2022, the Manager held regular calls with investors and analysts and conducted one-on-one and group virtual meetings with the investing community. Some of the investor relations key activities conducted during the year are listed below:

### INVESTOR RELATIONS KEY ACTIVITIES IN FY2022

#### 1<sup>ST</sup> QUARTER

- Investors' call
- SGX-SREITS Corporate Day
- SGX-DBS Healthcare Conference
- Investors Meeting (DBS Private Banking)

#### 2<sup>ND</sup> QUARTER

- Investors' call
- CITI Asia Pacific Property Conference

#### 3<sup>RD</sup> QUARTER

- Investors' call
- BofA 2022 ASEAN Conference
- CITI-SGX-REITAS REITS/Sponsors Forum

#### 4<sup>TH</sup> QUARTER

- Investors' call

### ANALYST COVERAGE

The following brokerage houses provide research coverage on PLife REIT as of 31 December 2022:

- CGS-CIMB Research
- Citi Investment Research
- DBS Group Research
- UOB Kay Hian Research
- BofA Securities
- SAC Capital



## INVESTOR RELATIONS

### PLIFE REIT MONTHLY TRADING PERFORMANCE IN FY2022



### PLIFE REIT UNIT PRICE PERFORMANCE IN FY2022

	FY2021	FY2022
Opening Price (S\$)	3.90	5.20
Closing Price (S\$)	5.13	3.76
High (S\$) <sup>3</sup>	5.20	5.22
Low (S\$) <sup>4</sup>	3.85	3.67
Trading Volume (million units) <sup>5</sup>	156.09	142.01
% of S-REIT Trading Volume	0.38	0.32
Market Capitalisation (S\$ million) <sup>6</sup>	3,103.66	2,274.81

Source: Bloomberg

- 1 Sum of trading volume in the respective months
- 2 Based on the closing price at the end of the month
- 3 Based on the Intra-day high price
- 4 Based on the Intra-day low price
- 5 Total trading volume for the respective financial year
- 6 Based on last trading price of the respective financial year

PLife REIT is included in several indices which enhance trading liquidity as well as visibility to investors and index funds worldwide. The indices include:

- FTSE ST All Share Index
- FTSE ST Mid Cap Index
- FTSE ST Real Estate Investment Trust Index
- FTSE Global Equity Index Series
- iEdge S-Reit Index
- FTSE EPRA NAREIT Global Developed Index

## SUSTAINABILITY REPORT

### BOARD STATEMENT

The Board of Directors (“the Board”) of Parkway Trust Management Limited, the Manager of Parkway Life Real Estate Investment Trust (“PLife REIT” or “the REIT”) are pleased to present our Financial Year 2022 (“FY2022”) Sustainability Report. As part of our mission to integrate sustainability into PLife REIT’s current and future operations, our Board continues to take ultimate responsibility for the development of sustainability initiatives at PLife REIT, including our sustainability and climate risk reporting. Our Board and management of the Manager believe that the incorporation of sustainability considerations and practices across our portfolio will not only enhance performance of PLife REIT, but also create value for our stakeholders and society in the long run.

We aim to continually monitor and manage any potential risks or opportunities in the areas of Environmental, Social and Governance (“ESG”) as we progress on our sustainability journey. The Board has actively considered sustainability issues as part of PLife REIT’s overall business strategy, determined the material ESG factors and overseen the management and monitoring of our material ESG topics. As part of our responsibility to manage our investments, our environment, our people’s well-being and comply with all regulations, the Manager holds itself to high standards to ensure that the ESG factors are monitored on an ongoing basis and properly managed, including selection of material ESG factors and setting performance measures and targets. This year, we conducted a review of our material topics and determined that all topics remain pertinent and significant to our operations.

This year, we collaborated with the IHH Group to address greenhouse gas (“GHG”) emissions from our Singapore portfolio, and established targets for reducing emissions based on their typical operational practices. We also partnered with our Japan asset managers on energy & emissions data collection for reporting. Our reporting boundaries have been revised based on GHG Protocol methodology, allowing us to present our emissions data more accurately and ensure alignment across the organisation. We have set the target of net zero carbon emissions by 2050 and have been actively engaging with our stakeholders in reducing our carbon footprint through CAPEX initiatives.

In line with the Monetary Authority of Singapore (“MAS”) Guidelines on Environmental Risk Management for Asset Managers, we have conducted an environmental risk management assessment and integrated environmental risk considerations into PLife REIT’s enterprise risk management framework with reference to the Task Force on Climate-related Financial Disclosures (“TCFD”) and relevant recommendations from the World Health Organisation (WHO)’s guidance on climate resilient and environmentally sustainable health care facilities. This year, we conducted a risk assessment and revised our environmental risk register to remain vigilant of any environmental risks that may arise and pose a threat to our business.

This sustainability report is aligned to the Singapore Exchange (SGX); SGX-ST Listing Rules 711A and 711B, MAS Guidelines on Environmental Risk Management for Asset Managers and with reference to the Global Reporting Initiative Standards (2021) and TCFD.

### ABOUT THIS REPORT

PLife REIT’s Sustainability Report addresses our approach to sustainability and how we practise sustainability through the operations of PLife REIT and the Manager as well as how we work with the tenants/ operators in this area. The publication of this report forms part of our commitment to transparent and accountable actions. This report covers the sustainability performance of the properties within PLife REIT’s portfolio from 1 January to 31 December 2022.

This report is based on the financial year ended 31 December 2022 and is in compliance with the requirements of SGX-ST Listing Rules 711A and 711B, the Sustainability Reporting Guide set out in Practice Note 7.6 of the SGX-ST Listing Rules and with reference to the Global Reporting Initiative (“GRI”) Standards 2021. Following our first environmental risk assessment last year, we have further reviewed and updated the assessment this year and continue to report in accordance with the Guidelines on Environmental Risk Management for Asset Managers issued by the MAS. The results of our climate risk assessment are also prepared in line with the recommendations of the TCFD. PLife REIT has engaged internal review on this report, and has not sought external assurance for information within, though we will consider doing so for future reports.

### REPORTING SCOPE

PLife REIT owns a well-diversified portfolio of 61 properties as of 31 December 2022, located in Singapore, Japan and Malaysia. In Singapore, it owns the largest portfolio of strategically-located private hospitals comprising Mount Elizabeth Hospital, Gleneagles Hospital and Parkway East Hospital. In Japan, it has 57 high quality nursing home and care facility properties in various prefectures. It also owns strata-titled units/lots at MOB Specialist Clinics, Kuala Lumpur in Malaysia. More details on our Portfolio can be found on page 34 of this Annual Report.



# SUSTAINABILITY REPORT

The primary focus of this sustainability report is on the activities of PLife REIT and the Manager for our Singapore and Japan portfolios which collectively account for more than 99% of PLife REIT's total portfolio value as of 31 December 2022. Our Malaysia portfolio has been assessed to be immaterial and scoped out as it represents less than 1% portfolio value for the same period. The REIT's Singapore hospitals are leased out on master lease arrangement to the subsidiary of IHH Healthcare Berhad ("IHH"), wherein IHH is the ultimate holding company of the Manager; and properties in Japan are leased out to various registered care home operators. To achieve sustainability at the property level, we work closely with the tenants/operators with a focus of creating a positive influence in the areas of ESG.

This sustainability report is prepared in conjunction with this Annual Report. Please refer to page 28 of this Annual Report, under the Financial Highlights section for a summary of PLife REIT's economic performance.

### Feedback

We welcome your feedback to assist us in the continual improvement in our sustainability journey. Please direct any enquiries, comments or feedback on both our sustainability performance and sustainability report to [contact@plifereit.com](mailto:contact@plifereit.com).

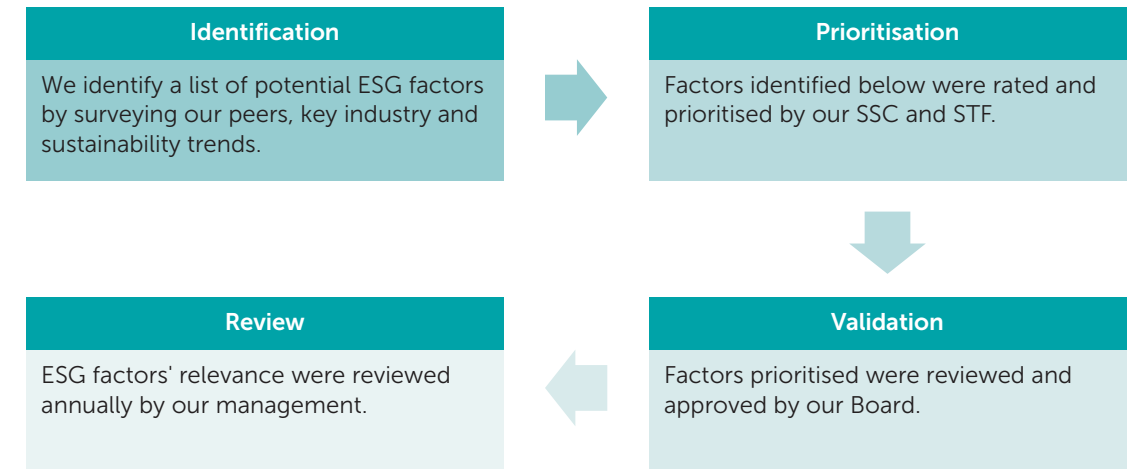
### SUSTAINABILITY GOVERNANCE

In 2017, the Manager established a Sustainability Steering Committee ("SSC") to guide the sustainability approach and activities of the REIT and Manager. This team comprises the senior management of the Manager, which enables PLife REIT to set the tone of sustainability from the top and facilitate the integration of sustainability considerations into management decisions. The SSC reports to the Audit and Risk Committee on management of environmental risks and supports the Board in overall sustainability matters. It is in turn supported by a Sustainability Task Force ("STF") which comprises cross-department representatives from Investment Management, Asset Management and Projects, Legal and Compliance, and Finance. The SSC and STF have met regularly throughout the year to discharge their responsibilities. Our sustainability governance structure is shown as below:

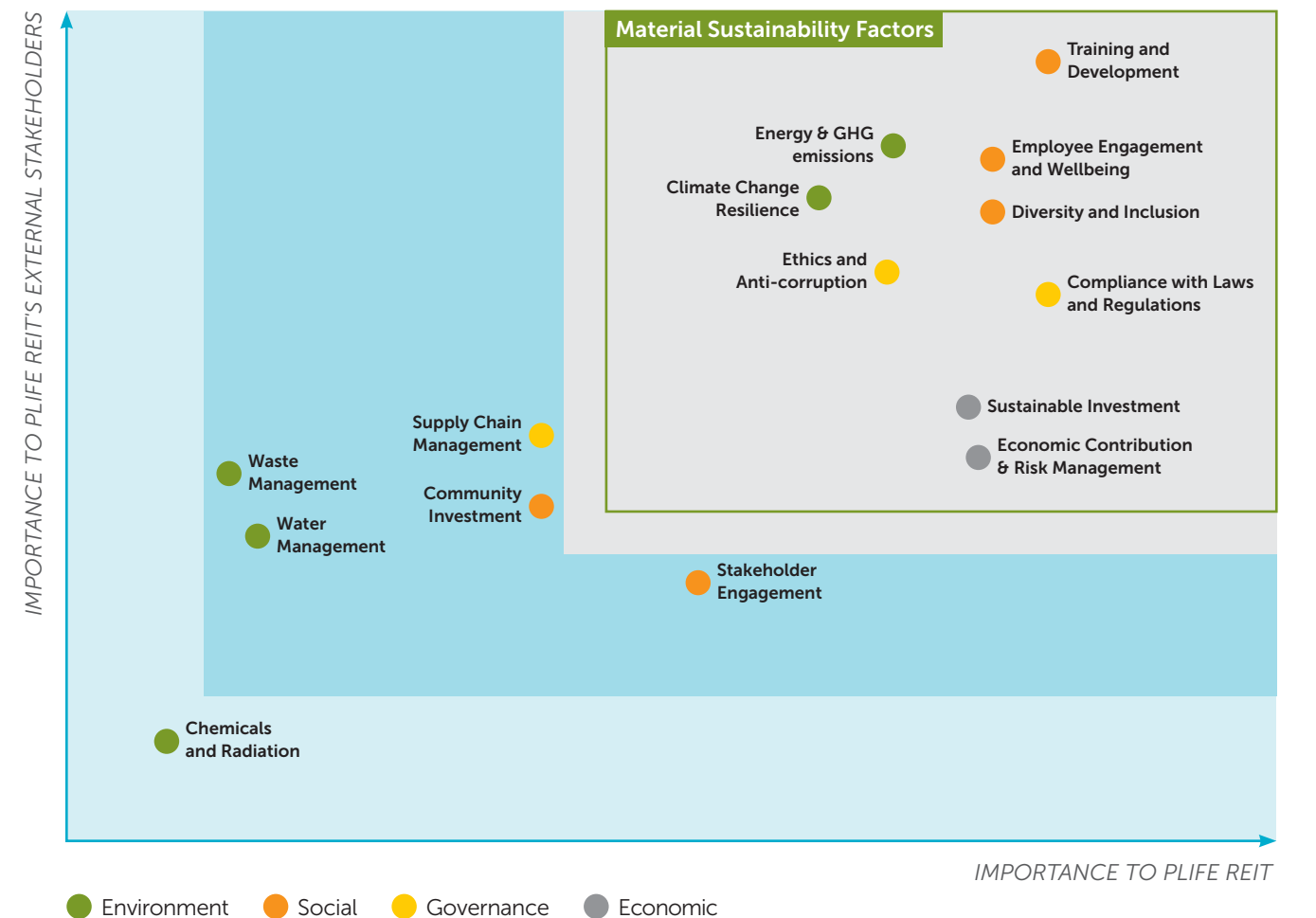


### ASSESSMENT OF OUR ESG FACTORS

PLife REIT conducted our first formal materiality assessment in FY2017 to identify, prioritise and validate the material ESG factors. PLife REIT consistently evaluates these material ESG factors by drawing upon knowledge gained from daily interactions with our stakeholders and the evolving business environment. We also conducted a materiality reassessment last year to validate the sustainability factors most material to us. The material ESG factors which were reported last year have been reviewed by the Management in FY2022 and were deemed to remain relevant for our operating business context. Our approach to materiality is in line with the GRI Materiality and Stakeholder Engagement Reporting Principles, as illustrated below:



The 9 existing factors are grouped into four main categories: Economic, Environmental, Social and Governance. EESG has been integrated into our operation strategies and will be used to drive our performance and measure the achievements. We continue to align the ESG factors with GRI standards. The results of the assessment are subsequently highlighted as below:





# SUSTAINABILITY REPORT

Category	Material Sustainability Factors
<b>Economic</b>	Economic Contribution and Risk Management Sustainable Investment
<b>Environment</b>	Climate Change Resilience Energy and GHG Emissions
<b>Social</b>	Diversity and Inclusion Employee Engagement and Well-being Training and Development
<b>Governance</b>	Compliance with Laws and Regulations Ethics and Anti-corruption

## STAKEHOLDER ENGAGEMENT

Our stakeholders' concerns and opinions shape the work that we do and the way that we operate. Our interactions with our stakeholders are regular and take on a wide variety of forms, which provides us the opportunity to interact directly with them and enables us to accurately identify, capture, and address their sustainability priorities whilst making business-related decisions. These interactions are highlighted in the table below:

Stakeholders	Key Concerns of Each Stakeholder Group	Engagement Methods	Frequency of Engagement
<b>Unitholders and prospective investors</b>	<ul style="list-style-type: none"> <li>Business performance and strategy</li> <li>Economic, social and environment concerns</li> <li>Sustainable returns</li> </ul>	<ul style="list-style-type: none"> <li>Annual general meeting</li> <li>Corporate website</li> <li>Corporate literature</li> <li>Investor outreach programmes</li> <li>News and media releases</li> </ul>	<ul style="list-style-type: none"> <li>Throughout the year</li> <li>Throughout the year</li> <li>Throughout the year</li> <li>Throughout the year</li> <li>Throughout the year</li> </ul>
<b>Employees</b>	<ul style="list-style-type: none"> <li>Communicate business strategy and development</li> <li>Employee wellness</li> <li>Reward and recognition</li> <li>Training and development</li> </ul>	<ul style="list-style-type: none"> <li>Company staff bonding events</li> <li>Employment compensation and benefits</li> <li>Informal and formal staff communications</li> <li>Training courses</li> <li>Corporate retreat</li> <li>Performance appraisal</li> </ul>	<ul style="list-style-type: none"> <li>Throughout the year</li> <li>Throughout the year</li> <li>Throughout the year</li> <li>Throughout the year</li> <li>Annually</li> <li>Bi-annually</li> </ul>

Stakeholders	Key Concerns of Each Stakeholder Group	Engagement Methods	Frequency of Engagement
<b>Tenants / Operators</b>	<ul style="list-style-type: none"> <li>Health and safety</li> <li>Quality of properties</li> <li>Tenancy matters</li> </ul>	<ul style="list-style-type: none"> <li>Established channels of communication on property-related issues, such as dedicated asset manager to each property</li> <li>Regular site visits</li> <li>Tenants' satisfaction survey</li> </ul>	<ul style="list-style-type: none"> <li>Throughout the year</li> <li>Throughout the year</li> <li>Annually</li> </ul>
<b>Community</b>	<ul style="list-style-type: none"> <li>Community investment</li> <li>Impact of business to environment and society</li> </ul>	<ul style="list-style-type: none"> <li>Corporate social responsibility events</li> <li>Donation to charity events</li> </ul>	<ul style="list-style-type: none"> <li>Throughout the year</li> <li>Throughout the year</li> </ul>

## ECONOMIC

### ECONOMIC CONTRIBUTION AND RISK MANAGEMENT

Economic performance impacts the availability and accessibility of resources to our facilities, access to employment, and general working conditions. The Manager is committed to delivering regular and stable distributions and achieving long-term growth for our Unitholders. To achieve this commitment, firm partnership with credible operators is prioritised to ensure sustainable long-term value creation.

Economic contribution is key to the success of the REIT and our practices and performance in this area are detailed in our financial statements. Please refer to Message to Unitholders on pages 6 to 8, Financial Highlights on pages 28 to 30, and Financial Statements on pages 117 to 202, of this Annual Report for more details.

A solid enterprise risk management framework is key to PLife REIT's ability to maintain a comprehensive risk management system and enables assessment and management of financial, operational and technical risks. We have integrated environmental risk assessment and management into our enterprise risk management framework to better manage potential financial, reputational and regulatory risks associated with our operations. The detailed FY2022 Enterprise Risk Management Report can be found on pages 76 to 78.

### SUSTAINABLE INVESTMENT

Investment and asset management decisions and activities are crucial in driving the growth of the REIT, which makes formulating and executing investment and asset management strategic plans critical to delivering long-term sustainable returns for PLife REIT. There are several policies and practices put in place to ensure acquisitions, divestments and asset management activities are carried out in accordance with our strategic direction and with proper levels of due diligence. These evaluation procedures and processes are governed by our internal investment guidelines and the Manager's Operating Policy – Investment / Divestment ("Operating Policy"), which ensures that acquisitions and divestments are in compliance with relevant regulatory requirements and in line with the investment / divestment objectives of the REIT. With the adoption of TCFD disclosures, we aim to integrate environmental risk assessment into our investment policy. For the evaluation of new investments, we will ensure the acquisitions fulfil the REIT's investment criteria and considerations. In FY2022, PLife REIT strengthened its presence in Japan's aged care market via the acquisition of five nursing homes. These acquisitions were completed in compliance with our Operating Policy. Post-acquisition, we continue to actively assess our assets and operators.



# SUSTAINABILITY REPORT

Policies and Guides:	2022 Performance:	2023 Target:
Operating Policy	100% of our acquisitions in the last 12 months were screened following the Operating Policy	100% of our new acquisitions to be screened following the Operating Policy
Operating Policy on Asset Management	100% of our assets have a 10-year CAPEX projection in place	100% of our assets to have a 10-year CAPEX projection
	100% of our assets were checked for enhancement opportunities in the last year	100% of our assets to be regularly checked for enhancement opportunities

## Asset Stewardship

The REIT's portfolio of assets largely consists of long-term lease arrangements; therefore, day-to-day operation and maintenance falls under the responsibility of and are performed by tenants and operators. Nonetheless, as part of our active ownership strategy, we regularly review and manage Capital Expenditure ("CAPEX") requirements of our assets to ensure that they maintain their long-term value and use. A 10-year CAPEX projection tailored to the specific needs of each asset was developed and shall be reviewed periodically to ensure relevancy. Since 2018, we have expanded our review to include assessment of environmental, social and governance factors. The specialised nature of healthcare assets makes it critical for us to foster strong relationships with our operators. We work closely with them and seek to support their operational needs through implementation of collaborative asset enhancement initiatives ("AEI") for the assets. As part of our joint efforts with tenants/ operators to drive sustainability, we have conducted AEIs for the REIT's portfolio including the installation of energy efficient equipment at various properties as well as refurbishment works to maintain the competitiveness of older properties. In FY2022, we worked with the operator for one of our properties in Japan (Sompo no le Nakasyo) to reconfigure the pre-existing kitchen area within the facility into a centralised kitchen concept, thereby enhancing the operational capabilities of our tenant and improving the overall efficiency of the property.

As part of the lease renewal arrangement for the Singapore hospitals approved by unitholders in FY2021, PLife REIT will be injecting a one-time capital expenditure cost of up to S\$150 million to conduct certain capital expenditure works on the applicable Singapore hospitals ("Renewal Capex Works").

It was subsequently announced on 29 November 2022 that the Renewal Capex Works shall be entirely carried out at Mount Elizabeth Hospital. In FY2022, we completed the appointment of the main contractor, nominated sub-contractors ("NSC") for mechanical and electrical works, and NSCs for lifts. The Renewal Capex Works as awarded under the Construction Contract comprise:

- Major upgrade of building infrastructure and systems (in compliance to latest building fire code) for improved building safety and future-proofing;
- Obtainment of Green Mark Platinum status (including compliance with BCA Green Mark 2021 code) and installation of building management system for the hospital block to enhance the building performance with eco-friendly and sustainability features as well as technological advances;
- Addressing patient demand and evolving healthcare trends through the overall updating of hospital service mix such as expansion and upgrade of endoscopy and dayward, re-organisation of radiology including nuclear medicine and refreshment of intensive care unit;
- Improving the safety, operational flows and functional layout of Mount Elizabeth Hospital Property with the provision of dedicated routes and creation of new link bridge corridors to improve and segregate patient, staff and service access from public areas. Addition of new lifts at the hospital block to ease congestion and reduce waiting time. Creation of new drop-off point(s) at the hospital block to improve accessibility to services; and
- Redefining the "Mount Elizabeth" patient experience with the new premium Mount Elizabeth brand through refurbishment works to most parts of the hospital block.

The physical construction of the Renewal Capex Works at Mount Elizabeth Hospital remains on track, having commenced in January 2023 with an estimated completion date of December 2025. Throughout the entire process of the Renewal Capex Works, PLife REIT will work closely with the tenant/operator to ensure patient safety and minimise disruptions to operations. Upon the completion of the Renewal Capex Works, the competitiveness of the parties, sustainability performance and value of Mount Elizabeth Hospital is expected to be enhanced.

During the year, we have also dedicated CAPEX investments to enhance the safety, reliability and environmental sustainability of properties, including:

- Replacement of direct current (DC) motor to electronically communicated (EC) motor for the air-conditioning and mechanical ventilation equipment for the Singapore hospitals, where possible;
- Replacement of lifts with variable voltage and variable frequency (VVVF) drive and enhanced with sleep mode features for the Singapore hospitals;
- Replacement of hot water systems with energy efficient air source heat pumps for the Singapore hospitals;
- Considering sustainable design and planning in replacement of existing equipment, where feasible;
- Exploring Green Mark initiatives with operator of the hospitals

## Operator Sustainability (Social) Performance

As part of the evaluation and due diligence process of acquiring new healthcare/ healthcare related properties, we conduct background research and assess the operators to better evaluate and manage potential counterparty risks which may affect the REIT. On top of the independent credit and financial valuation of the business operation of the operators, due diligence checks are carried out to ensure relevant licenses are complete, up to date and in compliance with local regulatory requirements. The operator's operational history and management background, as well as credit and financial assessment of the operator's business profitability are further clarified and checked via information provided by local asset managers, consultants and vendors in their independent assessment of the target operators' financial, regulatory and social performance.

Post-acquisitions, the Manager continues to maintain constant communication with our tenants/ operators and asset managers on-the-ground to ensure sustained performance and management of the properties. Tenants/Operators must abide by the terms under the lease agreements e.g. in Japan, we ensure that operators adhere to non-anti-social clauses, which prevent them from engaging in anti-social activities. The Manager also conducts annual credit assessments as well as tenant satisfaction surveys to potentially minimise any unexpected operational, financial or social issues. Key tenants have expressed their general satisfaction and support in the most recent survey conducted in FY2022. As the COVID-19 situation gradually improved this past year, our managers collaborated with tenants/ operators to make necessary adjustments in accordance with local requirements to ensure precautionary measures were being implemented at the properties, enabling us to better manage business continuity and ensure the safety of the employees, patients and nursing care residents.

## ENVIRONMENTAL

We recognise that environmental factors have a significant impact on our relationships with stakeholders, including employees, investors, patients, as well as our reputation, financial performance, and regulatory compliance. As such, achieving long-term environmental sustainability is not only a moral obligation, but imperative to the success of our business.

In line with the Singapore Government's aim to have at least 80% of all buildings to be green over the next decade as part of the Singapore Green Plan 2030 initiatives, we are committed to working closely with our tenants/ operators in supporting their efforts towards energy efficiency across all our properties in Singapore.

## CLIMATE CHANGE RESILIENCE

Last year, we conducted a climate risk assessment in accordance with the Monetary Authority of Singapore-issued guidelines on environmental risk management ("MAS Guidelines"), and set out our response to meeting these requirements, aligned with the disclosure recommendations by the Financial Stability Board's Task Force on Climate-related Financial Disclosures (TCFD) and World Health Organisation (WHO)'s guidance on climate resilient and environmentally sustainable health care facilities. In FY2022, our managers have conducted periodic reviews of our response and risk register to enhance our environmental risk management framework and the ability to withstand and adapt to disruptions or challenges.

# SUSTAINABILITY REPORT

Our inaugural TCFD response highlights the steps that PLife REIT has taken in proactively identifying and managing climate issues and risks, integrated these risks into our risk management system, and our ability to report on our carbon emissions across our multiple properties.

TCFD Pillar	TCFD Recommendations	PLife REIT's response
Governance	Board oversight	<ul style="list-style-type: none"> <li>The Board takes overall responsibility for climate-related risks and opportunities. Sustainability and climate-related performance are reviewed and updated at least once a year. The Board and Management ensure evaluation of the actual and potential impact of climate-related risks and opportunities on PLife REIT's strategies, business plans and properties.</li> <li>The Sustainability Steering Committee (SSC) has been delegated by the Board to design, implement, and monitor internal controls and risk management systems, develop tools and metrics to monitor exposures to environmental risk. The SSC has responsibility for identifying, assessing, mitigating, monitoring, and reporting such environmental risks to the ARC as well as the Board.</li> </ul> <p>Please refer to page 56 on "Sustainability Governance" for more information.</p>
	Management's role	
Strategy	Climate-related risks and opportunities	<ul style="list-style-type: none"> <li>The Manager has identified and assessed the impact of climate-related risks and aims to integrate environmental risk management into current Risk Management Policy and Investment Policy to ensure that environmental risks are considered and appropriately managed during research and portfolio construction.</li> </ul>
	Impact on the organisation's business, strategy and financial planning	
	Resilience of the organisation's strategy	<ul style="list-style-type: none"> <li>The Manager has also conducted a qualitative assessment of climate-related transition and physical risks for all its properties, considering short-term, medium-term to 2030 and long-term to 2050. Please refer to page 64 for more information about the climate-related risks identified and assessed impact under different scenarios.</li> </ul>

TCFD Pillar	TCFD Recommendations	PLife REIT's response
Risk Management	Risk identification and assessment processes	<ul style="list-style-type: none"> <li>The Manager has integrated a set of Environmental Risk Management guidelines into its existing Risk Management Policy to introduce process and systems to identify, monitor, assess and manage the potential and actual impact of environmental risk.</li> <li>With the refinement of Risk Management Policy, the Manager will assess and implement collaborative AEs to improve the environmental performance of its properties where feasible.</li> <li>Moreover, the Manager will introduce training to upskill in environmental and climate-related risk and will consider collaborating with other asset managers where such opportunities arise.</li> </ul> <p>Please refer to pages 63 to 65 for more information on how PLife REIT has identified and assessed our climate-related risks and the applicable mitigation measures.</p>
	Risk management process	
	Integration in overall risk management	
Metrics and Targets	Climate-related metrics in line with strategy and risk management process	<ul style="list-style-type: none"> <li>Climate-related and environmental metrics such as energy consumption and intensity, Scope 1, 2 and material Scope 3 GHG emissions and intensity are disclosed in this sustainability report. Please refer to page 67 for more information on PLife REIT's target for "Energy &amp; GHG Emissions".</li> </ul>
	Scope 1,2,3 GHG metrics and the related risks	
	Climate-related targets and performance against targets	<ul style="list-style-type: none"> <li>Moving forward, PLife REIT is also exploring longer-term targets of environmental risk and opportunities such as exploring Green Mark initiatives with hospital operators.</li> </ul>

As part of the climate risk assessment, PLife REIT conducted our first qualitative environmental risk assessment and scenario analysis exercise in FY2021 to identify and assess the potential impacts of transition risks<sup>1</sup> under a Net Zero scenario<sup>2</sup> and a Business-as-usual (BAU)<sup>3</sup> scenario, and physical risks<sup>4</sup> under a BAU scenario. This year, we have conducted a review of the identified risks and revised our risk register to ensure that it reflects the most current information and stay vigilant of any emerging risks that may arise. The identified transition and physical risks were assessed for short-term, medium-term and long-term time periods, as aligned with our capital planning and investment time horizons of 5 to 10 years or more. Our risk review identified that most of our risks remained same as last year as low risk across the medium and long term. We will continue working on mitigating measures for identified medium- and high-risks as identified in the table below, which will be developed via our strategy, portfolio and risk management policies and processes in response to the results of the assessment.

As most of our properties have long-term lease arrangements with tenants/ operators, we work closely with them to establish feasible targets in tackling climate change. We continue to develop and refine our commitments towards achieving net zero by 2050, including active collaboration with IHH Group, in line with Singapore's updated nationally determined contributions and the Paris Agreement. For our Japan portfolio, we continue to work closely with our operators to keep updated on relevant decarbonisation and sustainability initiatives, with a view to actively address and manage climate-related risks.

<sup>1</sup> Transition risks arise from the process of shifts towards a low-carbon economy, and can include regulatory changes, disruptive technological developments, and shifts in consumer and investor preferences.  
<sup>2</sup> The Net Zero scenario assumes that the global mean temperature increase by 2100 from pre-industrial levels would be 1.5°C or less, and will attract higher transition risks arising from the regulatory, market, and technological changes in a lower-carbon and more environmentally-sustainable economy.  
<sup>3</sup> The BAU scenario assumes that the global mean temperature increase by 2100 would be more than 4°C, with higher physical risks arising from changes in the physical environment and climate.  
<sup>4</sup> Physical risks arise from the impact of weather events and long-term or widespread environmental changes and can include increased severity of extreme weather events such as floods, and rising mean temperatures, sea levels, and weather patterns.



# SUSTAINABILITY REPORT

## Climate-related risk

Risk Type	Description	Examples of Possible Impacts
<b>Transition Risk</b>		
World Health Organisation ("WHO") requirements	The risk of increased cost of facilities enhancement to achieve climate-resilient and environmentally sustainable.	WHO-issued guidance for health care sector covers environmental suitability of healthcare facilities and enhances the capacity to protect communities amidst changing climate and empower facilities to be environmentally stable and minimising release of waste into the environment.
Regulatory and policy	The risk of loss resulting from failure to comply with laws, regulations, contracts or court decisions relating to the impacts of climate change.	Mandatory climate-related disclosures (and stricter sustainability reporting requirements) would result in additional cost as regulated companies create and maintain processes for carbon emission monitoring. Capital financing may be affected by non-compliance disclosure of GHG emissions if a company's collection and management of basic data and information is not timely and robust.
Reputational	The risk of damage to an organisation's image and brand as a result of its actions or perceived inaction on climate-related issues.	Failure to meet increasing stakeholder expectations in relation to climate change and emissions reduction, reporting disclosures obligations, green building certifications may lead to adverse reputational impacts, resulting in difficulties securing investment capital, insurance and approvals, affecting talent retention and attraction, and leading to potential unitholder divestment. Reports where performance does not meet stakeholder expectations could worsen investor confidence and cause reductions in company valuations.
Market	The risk of financial loss resulting from changes	Less desirable properties in locations vulnerable to climate change may lead to reduced occupier/tenant demand, reduction in customer base, and reduced asset value. There could also be potential for increased real estate taxes.
Technology	The risk of obsolescence or reduced competitiveness resulting from the failure to adopt new technologies or business practices that address the impacts of climate change.	Failure to implement new technologies that have the potential to address energy/emissions/water/waste demands in the buildings' operations may lead to loss in market share and stranded assets. The usage of innovative green technologies could increase the cost of construction material and the maintenance cost of buildings.
<b>Physical Risk</b>		
Acute	Extreme weather such as flooding, fire index caused property damage and business disruption	Flooding events lead to damaged properties and disruption of the use of facilities. Fire events lead to damaged properties and disruption of the use of facilities.  Although it is not a TCFD risk, we have taken into account the possibility of earthquakes in Japan because of its relatively high likelihood when assessing properties.
Chronic	Long-term, persistent impacts of climate change on an organisation's assets, operations, and supply chains.	For example, drought/water stress leads to higher water costs. Extreme weather and rising temperature lead to higher cost of refurbishments and expense of up-front countermeasures and property insurance premium.

Guidelines:	2022 Performance:	2023 Target:
Adopted the recommendations of the Task Force on Climate-related Financial Disclosures ("TCFD")	Annual review and update of environmental risk register has been completed in FY2022	Annual review and update of environmental risk register - reassessment of transitional and physical risk

## ENERGY & GHG EMISSIONS

While the day-to-day operation and maintenance of the bulk of PLife REIT's portfolio falls under the responsibility of and is performed by our tenants/ operators, we recognise that energy consumption contributes a significant portion of a property's operating expenses and carbon footprint. In our execution of the CAPEX works, we will consider sustainable design and planning in the replacement of existing equipment, where feasible, to enhance the safety, reliability and environmental sustainability of our properties. We also remain committed to working closely with our tenants/ operators to support our partners' sustainability efforts and explore opportunities for collaboration to reduce the energy consumption and carbon emission of the properties, allowing us to fulfil our aim of collectively creating a positive influence in the area of sustainability.

For this year's disclosure on energy consumption and GHG emissions, we collaborated with the IHH Group to address emissions regarding Singapore portfolio, and established targets for reducing emissions based on their typical operational practices. We also partnered with our Japan asset managers on the data collection and energy intensity improvements, shown as below.

To better present our emission data and ensure the alignment across the organisation, we have revised our reporting boundaries based on GHG protocol methodology. We revised the calculation boundary from equity approach to operational control approach, which resulted in a reclassification of the carbon emissions of our Singapore hospitals from Scope 1 and 2 emissions in previous reports to Scope 3 carbon emissions in this report. The total carbon emissions<sup>5</sup> for FY2022 were 26,888.9 tonnes of CO<sub>2</sub>e. Of these emissions, 42.0% were attributed to our Japan portfolios.

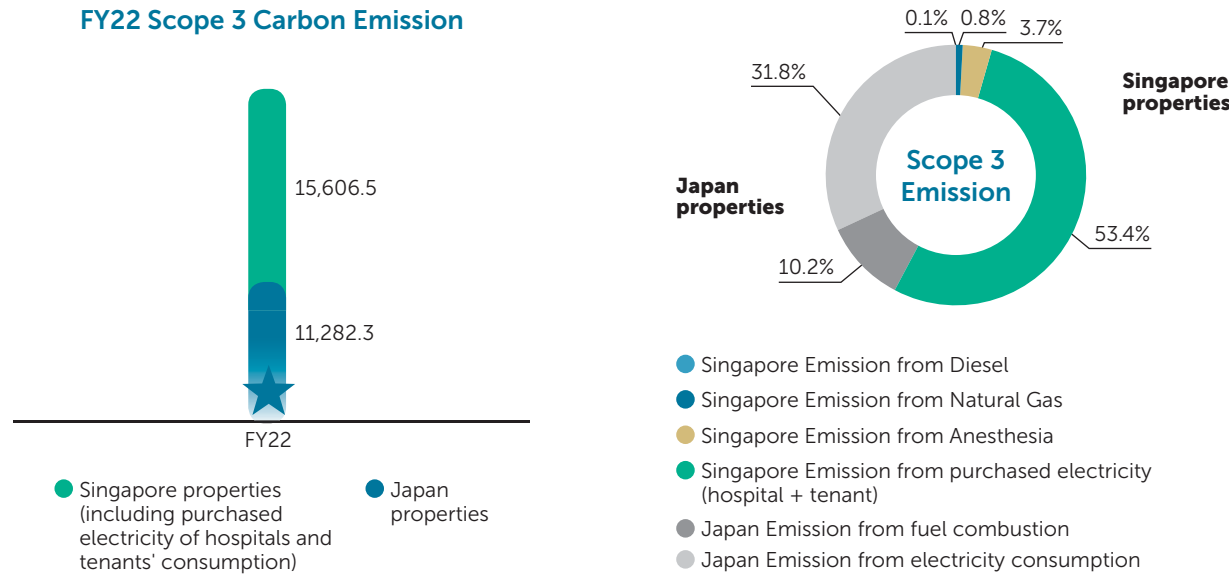
With the revision of our carbon emission calculation methodology, our Scope 3 emissions included energy use and emissions from our leased properties in Singapore and Japan. This encompasses purchased electricity, fuel consumption, as well as anesthesia used in hospitals which are illustrated in the chart on the next page. The total emissions from the Singapore properties was 15,606.5 tCO<sub>2</sub>e<sup>6</sup>, of which 92.1% comes from purchased electricity used by hospitals and tenants. We will continue to track our carbon footprint as part of our efforts to decrease our emissions.

<sup>5</sup> The carbon emission calculation comprises 47 properties in Japan, while the properties with full year energy consumption and carbon emission data covers 54.4% of Japan portfolio. We will continue to collaborate with our property managers in Japan to expand our reporting scope in the upcoming reporting year.

<sup>6</sup> External assurance has been performed for Gleneagles Hospital's and Parkway East Hospital's emissions by an auditor engaged by IHH Group.

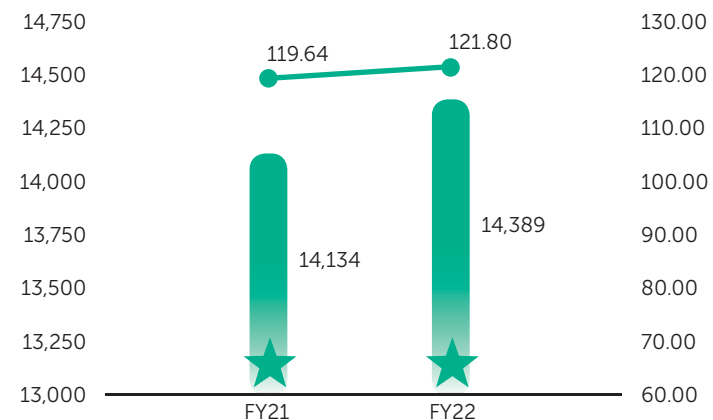
# SUSTAINABILITY REPORT

FY22 Scope 3 Carbon Emission



To facilitate the comparison of carbon emissions for our Singapore properties, we performed a like-for-like<sup>7</sup> ("LFL") carbon emission and intensity comparison for our Singapore properties between 2021 and 2022. Based on the LFL comparison, there was a 1.8% increase in energy intensity for the Singapore properties in 2022 as compared to the previous year. The higher energy consumption was largely attributed to the renovation works at Parkway East Hospital involving the operating theaters as well the conversion of certain wards to endoscopy procedure rooms whereby additional supplementary air-handling units were installed. In addition, Gleneagles Hospital had a newly opened ward in late September 2021 and some minor renovations works were being carried out at two of its wards.

FY22 Carbon Emission (tonnes) and Intensity Like-For-Like comparison (kgCO<sub>2</sub>e/m<sup>2</sup>)



We strive to reduce our carbon footprint through our CAPEX emission reduction initiatives with appropriate adjustments made to our energy reduction targets to accordingly align with our current operation status. As stated in preceding sections, in line with our efforts in reducing the carbon footprint of our portfolio, we have embarked on several measures throughout the year. Such initiatives included the replacement of direct current (DC) motors with electronically communicated (EC) motors, upgrading of the lifts with variable voltage and variable frequency (VVVF) drives, addition of sleep mode features to equipment in Singapore hospitals as well as the replacement of hot water systems at the Singapore hospitals with energy-efficient air source heat pumps. We will continue to explore and invest more initiatives, where possible, to reduce our carbon footprint in future years.

<sup>7</sup> The comparison between FY21 and FY22 is on a like-for-like basis and scoped to purchased electricity and diesel consumption of Singapore properties. This year, additional sources of energy consumption, natural gas and anesthesia have been aggregated in our total energy and emissions.

Guidelines:	2022 Performance:	2023 Target:
<ul style="list-style-type: none"> <li>Taking guidance from Singapore's Green Plan</li> <li>PLife REIT's roadmap towards carbon neutral and subsequently net zero</li> </ul>	In progress. Currently, energy intensity slightly increased by 1.8% from last year due to higher consumption from installation and renovation work for the improvement of facilities to provide better care for patients	Partnership for energy intensity improvements across investments

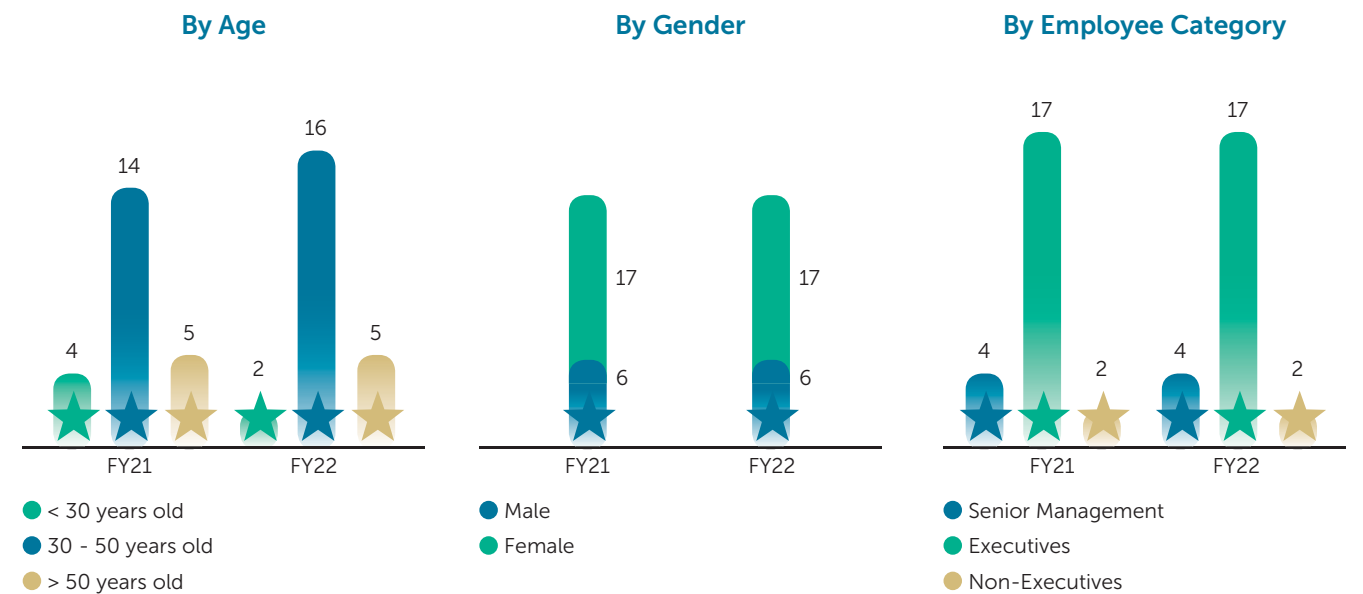
## SOCIAL DIVERSITY AND INCLUSION

A diverse and inclusive workforce can positively impact our productivity, innovation, and overall success. As such, the Manager is committed to fostering an inclusive culture that respects individual differences and creating a conducive workplace for all staff to successfully use their talents in achieving business results, thus driving shareholder value in the longer term. As a subsidiary of IHH, the Manager adheres to IHH Group's policy on Diversity and Inclusion which embraces diversity at the workplace, where all employees are granted equal opportunities regardless of any differences amongst individuals or groups.

Staff hiring is based solely on merit and potential, with prospective candidates being assessed based on their skills and competencies that best fit to the specific role requirements. During the year, the Manager experienced significant staffing challenges with the departure of 4 female staff at middle management level due to the competitive employment landscape. 3 of the departed staff were between 30 and 50 years old and one was under 30 years old, constituting 17.4% of our entire workforce. To address the stiff hiring market competition, the Manager has conducted a salary benchmarking exercise and made necessary salary adjustments to ensure our staff is competitively remunerated vis-à-vis the market, to increase staff retention rates.

The Manager successfully hired 4 new employees during the year, which maintained our total headcount at 23. The newly recruited staff members are all female and aged between 30 and 50 years old, constituting 17.4% of our entire workforce. The majority of employees are aged between 30 and 50 years old, which constitutes approximately 70% of the Manager's workforce. The total workforce is made up of about 74% females and 26% males. Gender diversity is also maintained at the Board level, with 25% of our board members being female. The Board has committed to maintaining at least 25% women directors on the Board with best efforts and with a view to increasing to 30% over time to achieve greater gender parity.

## EMPLOYEE PROFILE



<sup>7</sup> The comparison between FY21 and FY22 is on a like-for-like basis and scoped to purchased electricity and diesel consumption of Singapore properties. This year, additional sources of energy consumption, natural gas and anesthesia have been aggregated in our total energy and emissions.



# SUSTAINABILITY REPORT

Policy and Guides:	2022 Performance:	2023 Target:
Adheres to IHH Group's policy on Diversity and Inclusion	Zero incidents of discrimination in FY2022	Zero validated incidents of discrimination

Policy and Guides:	2023 Target:
Board Diversity Policy	Maintain at least 25% women directors on the Board with best efforts and with a view to increasing to 30% over time to achieve greater gender parity

## EMPLOYEE ENGAGEMENT AND WELL-BEING

Fostering employee engagement and well-being can positively increase job satisfaction, reduced turnover, and improved overall performance. Given the Manager's lean team, the health and safety of every employee is of utmost importance to the Manager. The Manager adheres to IHH Group's policy on Workplace Safety and Health (WSH) Program which ensures that all workplace safety and health-related matters are in compliance to the WSH Act and its subsidiary Legislations. There were no incidents of serious office injury reported in FY2022.

The PLifeCARES Committee is tasked to organise quarterly employee bonding activities including educational talks, sports activities, and festive celebrations. With the gradual lifting of social distancing measures during the year, the Committee organised several bonding activities in 2nd half of the year as a form of recognition and reward in appreciation of the hard work of all staff. To commemorate PLife REIT's 15th anniversary celebration, all staff were treated to a half-day trip onboard a chartered yacht complete with sea sports activities, food and games.



As workplaces in Singapore began to re-open, the Manager progressively scaled down the safe management measures in accordance with the authorities' guidelines within the office premises, including workplace vaccination-differentiated measures. The Manager has also implemented Hybrid Work Arrangements ("HWA") which enable eligible employees to work from home or from other alternate conducive work locations. HWA has enabled the Company to adopt a flexible approach for employees to choose where and how they work, while offering autonomy to employees to design their working week in a way that works both for them and with company policy to achieve a better work-life balance while continue to contribute towards the attainment of the organisational goals.

The Manager has also established a long-term incentive plan to promote retention of key personnel. Apart from ensuring that the staff are competitively remunerated, we actively promote a conducive family-like working environment. We believe that transparency is essential for alignment of expectations and a more content workforce. Therefore, the employee handbook clearly states what is required of employees through various policies and practices such as the Code of Conduct, Collective Agreements and Grievance procedures. It also details employees' welfare entitlements, including leave, health benefits, and insurance, among others.

Policy and Guides:	2022 Performance:	2023 Target:
Adheres to IHH Group's policy on Workplace Safety and Health (WSH) Program to compliance with WSH Act and subsidiary Legislations	Zero incident of serious office injury	Zero incidents resulting in employee* fatality or permanent disability.

\* Relates to employees of the Manager, in office and on-site

## TRAINING AND DEVELOPMENT

Investing in training and development helps us to establish a more skilled and competent workforce, increased employee satisfaction, and improved business outcomes. We aim to build a strong and competent professional team to drive the success of the REIT. The Manager invests in our human capital, setting aside ample budget for training, encouraging employees to build their core and functional competencies and to keep abreast of the latest changes in the industry and REIT management.

New employees are required to attend the New Employee Orientation which inculcates them with the organisation's mission, vision and values. An overview of the Hospital/Corporate Structure, Employee Self-Service System and Human Resource ("HR") processes are introduced by the respective HR Business Partners to the new employees. As part of the orientation, new employees are also introduced to the employee handbook that details the various learning and development policies, procedures and entitlements for each employee.

We believe an employee's journey involves personal motivation and mutual accountability of the employee and the employer. We will continue to enhance existing succession planning and career development frameworks and set clear and established career pathways while establishing robust business continuity plans, to ensure the sustainability of PLife REIT. In accordance with the leadership development plan approved by the Nominating and Remuneration Committee of the Manager, we have rolled out a structured leadership development training programme in FY2022 for the senior management and mid-management staff.

All permanent employees undergo a bi-annual performance review. Performance appraisals are two-way, with employees being encouraged to provide feedback to management. In FY2022, 100% of our employees attended their career development and performance review, which allows them to understand how they are performing to improve in the areas needed, as well as to discuss training and development needs.

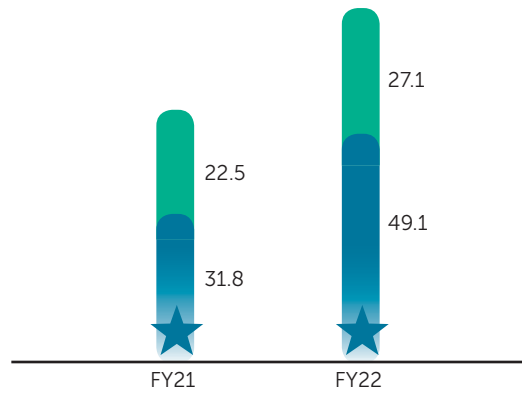
There are also mandatory trainings needed for employees of the Manager who are appointed representatives in pursuant to the Capital Markets Services ("CMS") Licence issued by the Monetary Authority of Singapore. We have developed a policy on training requirements for appointed CMS representatives to ensure that our employees are updated of developments in the REIT industry. We also maintain a training register to keep track of the trainings and seminars attended by all employees. In FY2022, the average training hours per employee was approximately 35.0 hours, an increase of 10.1 hours per employee from 2021. In addition, all directors have attended the sustainability training course as prescribed by SGX-ST.



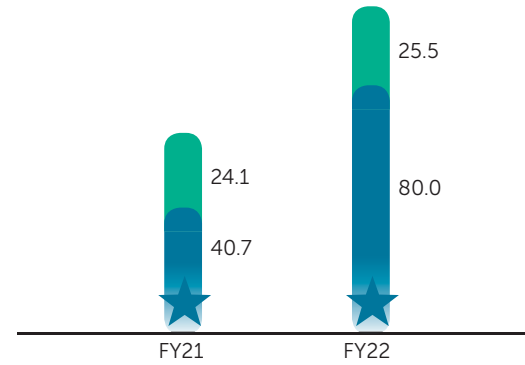
# SUSTAINABILITY REPORT

## DETAILED INFORMATION OF EMPLOYEE TRAINING

Average Training Hours Per Employee Per Year - By Gender



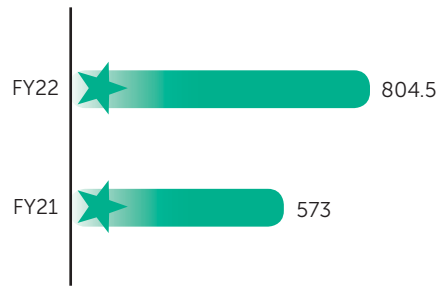
Average Training Hours Per Employee Per Year - By Employee Category



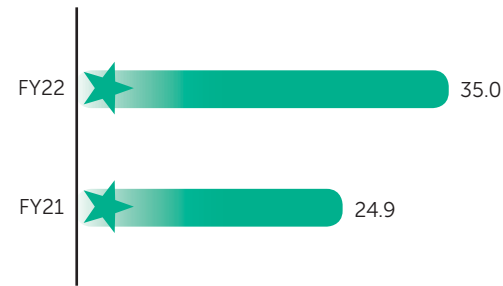
● Male  
● Female

● Senior Management  
● Executives

Total training hours



Average Training Hours Per Employee Per Year



Policy and Guides:	2022 Performance:	2023 Target:
<ul style="list-style-type: none"> <li>Employee handbook with details on Manager's human resource policies</li> <li>Compliance Training Manual</li> </ul>	100% of employees met all mandatory training requirements for their role	100% of employees continue to meet all mandatory training requirements for their role

## COMMUNITY OUTREACH

Engaging in community outreach initiatives has a positive impact on our brand reputation, enhances customer loyalty, and helps build stronger relationships with local stakeholders. The Manager endeavours to contribute positively to the local community; to this end, the Corporate Social Responsibility ("CSR") Committee, which plans and executes community events on a regular basis, was established.

The Manager adopted the Singapore Association of the Visually Handicapped ("SAVH") and Catholic Welfare Services ("CWS") as CSR beneficiaries for FY2022. The SAVH, formerly known as the Singapore Association for the Blind, is a national voluntary welfare organisation for the visually impaired. CWS is a non-profit, social service organisation that manages three homes to provide long-term residential care for the elderly and engages in several programmes involving the youth, elderly, destitute and person with intellectual challenges.

For the first CSR initiative, the Company engaged the services of SAVH's Mobile Massage Team ("MMT"), comprising a group of qualified, visually-handicapped masseurs, to provide head and shoulder massage and foot reflexology to the staff. The engagement allowed the Manager to contribute its share towards a more inclusive society with an opportunity for the visually-impaired masseurs to demonstrate their acquired skills to remain employable and ability to earn their living and live with dignity.

For the second CSR initiative, the Company tied up with Dignity Kitchen to sponsor three groups of CWS beneficiaries, ranging from the elderly residents in sheltered homes, rough sleepers in temporary shelters and persons with intellectual challenges enrolled in CWS empowerment programme, to attend the Learning Journey and Social Outreach programmes conducted by Dignity Kitchen. Spanning across two days, the staff from the Manager worked together with the CWS participants in a terrarium mini-workshop and a Cook, Bake & Makan session.





# SUSTAINABILITY REPORT

## GOVERNANCE

### COMPLIANCE WITH LAWS AND REGULATIONS

As a REIT and REIT Manager, we are subject to numerous laws and regulations applicable to REIT management. Compliance with these laws and regulations is essential to protecting our intangible assets, our reputation, and building trust with stakeholders. Breaches could lead to the loss of our operating licence, cause reputational damage and may lead to a loss of trust in the Manager from stakeholders such as the Board of Directors, Unitholders, regulators and employees. In addition, there are also regulations specific to the healthcare industry which affect operations at our properties. Any failures in compliance with such health and safety regulations will call into question the integrity of the Manager and raise questions about our ability to operate in an ethical way.

The Manager has a strong commitment to good corporate governance and regulatory compliance. Compliance for PLife REIT generally covers the following areas:

- Compliance with CMS License for Real Estate Investment Trust Management issued by the Monetary Authority of Singapore ("MAS")
- Compliance with Anti-Corruption and Anti-Money Laundering regulation
- Compliance with Personal Data Protection Policy
- Compliance with health and safety regulations of our properties
- Compliance with Whistle-Blowing Policy

### ETHICS AND ANTI-CORRUPTION

Maintaining high ethical standards and an anti-corruption culture is not only to mitigate the reputational risks, but also to prevent unethical behavior, promote transparency and accountability. The Manager has a strong commitment to ethical business and anti-corruption culture. We adopt a zero-tolerance stance on fraud, corruption and other unethical behaviour and are committed to a high standard of compliance with accounting, financial reporting, internal controls, corporate governance and auditing requirements, as well as any legislation that is relevant to our business. The Manager adheres to IHH Group's Anti-Bribery and Corruption Policy that sets out key principles for corporations to adopt and demonstrate commitments towards creating a business environment that is fair, transparent and free from corruption. The IHH Group's Policy elaborates the core principles and promotes compliance by all employees with the anti-corruption laws that apply to IHH Group operations, including the anti-corruption laws of all countries in which IHH Group conducts business.

Policy and Regulations:	2022 Performance:	2023 Target:
<ul style="list-style-type: none"> <li>• Anti-Bribery and Corruption Policy</li> <li>• Additional relevant policies and regulations listed under Compliance with Laws and Regulations section above</li> </ul>	Zero incidents of significant <sup>8</sup> fines and non-monetary sanctions against PLife REIT and the Manager	Zero incidents of significant <sup>8</sup> fines and non-monetary sanctions against PLife REIT and the Manager

<sup>8</sup> Significant shall mean more than 1% of the Profit Before Tax of PLife REIT and the Manager respectively

## GRI INDEX

GRI Standards 2021	Disclosure Number	Disclosure Title	Section and Page Reference / Notes
<b>Universal Standards</b>			
<b>The Organisational and its reporting practices</b>			
	2-1	Organisational details	Corporate Profile
	2-2	Entities included in the organisation's sustainability reporting	<ul style="list-style-type: none"> <li>• Corporate Profile</li> <li>• Sustainability Report, Reporting Scope, pages 55 to 56</li> </ul>
	2-3	Reporting period, frequency and contact point	Sustainability Report, Reporting Scope, pages 55 to 56
	2-4	Restatements of information	NA
	2-5	External assurance	We have not sought external assurance and will consider it in the future.
<b>The Organisational and its reporting practices</b>			
	2-6	Activities, value chain and other business relationships	Corporate Profile
	2-7	Employees	Sustainability report, Social, Diversity and Inclusion, pages 67 to 68
<b>Governance</b>			
GRI 2: General Disclosures (2021)	2-9	Governance structure	Sustainability Report, Sustainability Governance, page 56
	2-10	Nomination and selection of the highest governance body	Annual Report, Corporate Governance, Board Composition and Guidance, pages 82 to 84
	2-11	Chair of the highest governance body	Annual Report, Corporate Governance, Chairman and Chief Executive Officer, page 85
	2-12	Role of the highest governance body in overseeing the management of impacts	Sustainability Report, Board Statement, page 55
	2-13	Delegation of responsibility for managing impacts	Sustainability Report, Sustainability Governance, page 56, Stakeholder Engagement, pages 58 to 59
	2-14	Role of the highest governance body in sustainability reporting	Sustainability Report, Board Statement, page 55
	2-15	Conflicts of interest	Annual Report, Dealings with Conflicts of interest, pages 95 to 96
	2-18	Evaluation of the performance of the highest governance body	Annual Report, Corporate Governance, Board Membership, pages 85 to 87
	2-19	Remuneration policies	Annual Report, Corporate Governance, Remuneration Matters, pages 87 to 89
	2-20	Process to determine remuneration	Annual Report, Corporate Governance, Remuneration Matters, pages 87 to 89

# SUSTAINABILITY REPORT

GRI Standards 2021	Disclosure Number	Disclosure Title	Section and Page Reference / Notes
<b>Universal Standards</b>			
GRI 2: General Disclosures (2021)	<b>Strategy, policies and practices</b>		
	2-22	Statement on sustainable development strategy	Sustainability Report, Board Statement, page 55
	2-23	Policy commitments	<ul style="list-style-type: none"> <li>Sustainability Report, Economic, sustainable investment, pages 59 to 60;</li> <li>Sustainability Report, Social, Employee engagement and well-being, pages 68 to 69;</li> <li>Training and development, pages 69 to 70</li> <li>Sustainability Report, Governance, Ethics and Anti-corruption, page 72</li> </ul>
	2-27	Compliance with laws and regulations	Sustainability Report, Governance, Compliance with Laws and Regulations, page 72
	<b>Stakeholder engagement</b>		
	2-29	Approach to stakeholder engagement	Sustainability Report, Stakeholder Engagement, pages 58 to 59
GRI 3: Material Topics (2021)	<b>Disclosures on material topics</b>		
	3-1	Process to determine material topics	Sustainability Report, Assessment of Our ESG Factors, pages 56 to 58
	3-2	List of material topics	Sustainability Report, Assessment of Our ESG Factors, pages 56 to 58
	3-3	Management of material topics	Sustainability Report, Sustainability Governance, Assessment of Our ESG Factors, narratives on the impact under each material topics, pages 56 to 58
<b>Topic Standards</b>			
<b>Economic Performance</b>			
GRI 201: Economic Performance (2016)	201-1	Direct economic value generated and distributed	Financial Highlights, page 28 Sustainability Report, Economic, Economic Contribution and Risk Management, page 59

GRI Standards 2021	Disclosure Number	Disclosure Title	Section and Page Reference / Notes
<b>Energy &amp; Emission</b>			
GRI 302: Energy (2016)	302-1	Energy consumption within the organisation	Sustainability Report, Environmental, Climate Resilience, Energy & GHG Emissions, pages 61 to 67
	302-3	Energy intensity	
GRI 305: Emissions (2016)	305-3	Other indirect (Scope 3) GHG emissions	
	305-4	GHG emissions intensity	
<b>Employment</b>			
GRI 401: Employment (2016)	401-1	New employee hires and employee turnover	Sustainability Report, Social, Diversity and Inclusion, Employee Engagement and Well-Being, Training and Development, pages 67 to 70
GRI 404: Training and Education (2016)	404-1	Average hours of training per year per employee	
	404-3	Percentage of employees receiving regular performance and career development reviews	
GRI 405: Diversity and Equal Opportunity (2016)	405-1	Diversity of governance bodies and employees	
GRI 406: Non-discrimination (2016)	406-1	Incidents of discrimination and corrective actions taken	
<b>Community Impact</b>			
GRI 413: Local Communities (2016)	413-1	Operations with local community engagement, impact assessments, and development programs	Sustainability Report, Social, Community Outreach, page 71
<b>Compliance with Laws and Regulations</b>			
GRI 417: Marketing and Labelling (2016)	417-3	Incidents of non-compliance concerning marketing communications	Sustainability Report, Governance, Compliance with Laws and Regulations, page 72
<b>Ethics and Anti-corruption</b>			
GRI 205: Anti-corruption (2016)	205-3	Confirmed incidents of corruption and actions taken	Sustainability Report, Governance, Ethics and Anti-corruption, page 72



## ENTERPRISE RISK MANAGEMENT REPORT

Proactive and effective risk management plays a critical role in PLife REIT's operations. While all operations are aligned to PLife REIT's focus on generating rental income to deliver regular and stable distributions and achieve long-term growth for our Unitholders, the Board of Directors ("Board") of the Manager is cognisant of the risks entailed, be it inherent or operational, and endeavours to maintain a robust internal controls and risk management system to safeguard the interest of Unitholders and the business and assets of PLife REIT and its subsidiaries ("Group"). The internal control system incorporates the risk management and this system encompasses 3 key principles that facilitate an effective and efficient operation, enabling the Manager and the Group to respond to a variety of operational, financial, compliance, environmental, human capital and information technology risks. These principles include:

- **Corporate Culture** - Build a strong risk management and control culture by setting the appropriate tone at the top, promoting awareness, ownership and proactive management of key risks.
- **Organisation Structure** - Put in place an organisation structure that ensures proper segregation of duties, defines risk management responsibility and authority and promotes ownership and accountability of risk management.
- **Process** - Implement robust and effective processes and systems for identifying, monitoring and controls of risk. The following outlines the key aspects and approaches of the risk management process of PLife REIT:

### 1) GOVERNANCE

The Board has the ultimate overall responsibility for the internal controls and risk management systems. The Board is assisted by the Audit and Risk Committee which provides dedicated oversight of internal controls and risk management system of the Group.

### 2) ERM FRAMEWORK AND POLICIES

The Manager maintains a robust risk management system to assess, mitigate and monitor risks and this has been implemented through an Enterprise Risk Management ("ERM") programme. An overall framework for ERM has been put in place and documented in the Manager's Risk Management Policy. The Risk Management Policy sets out the responsibility of the Board and Audit and Risk Committee, the structure and responsibilities of the ERM Committee who is responsible for oversight and monitoring of risk and operations of risk countermeasures. The ERM Committee comprises head of department of the Manager from the operational, financial and technical areas, and is responsible for managing risks in their respective areas by identifying key risks that may affect the risk exposure of the Manager and the Group, and evaluating the relevancy and adequacy of existing controls and mitigating factors associated with the risks.

The ERM process entails assessment of key risks that are relevant to the Manager and the Group based on the business and macro conditions of the current year, taking into consideration the strategic goals and broad value drivers of PLife REIT. As part of SGX's new requirement on climate reporting and related disclosures, the Group has included climate-related risk in its risk management system. An external risk consultant is engaged to facilitate the ERM process and the Manager works closely with the external risk consultant to conduct regular risk workshops for a structured approach of identification and assessment of risks and the risk appetite of the Group. The external risk consultant also validates the sufficiency and adequacy of the internal controls and the mitigating factors associated with the key risks identified on an annual basis by reviewing the control self-assessment on the key risks identified which requires respective risk owners to identify, assess and document material risks along with their key controls and mitigating measures. For rigorous monitoring and control, the Manager has established internal key risk indicators that serve as an early-warning system to highlight risks that have escalated beyond agreed tolerance levels.

The Group's risk profile is reviewed on a semi-annual basis and the identified key risks are reported to the Audit and Risk Committee. The key risks are reported to the Board on an annual basis. If any material non-compliance and internal control weaknesses are identified during the ERM assessment, the recommendations to address them and the mitigating controls or gaps (if any) will also be reported to the Audit and Risk Committee and the Board accordingly.

### 3) RISKS IDENTIFICATION AND ASSESSMENT

The Manager identifies key risks, assesses their likelihood and materiality to the Group's businesses and documents their corresponding controls and mitigating factors in a risk register. The Group has performed a recent review and fine-tuned its risk definitions. The key risks identified include but are not limited to:

#### Project Management

Following Unitholders' approval on 30 September 2021 for the lease renewal transaction of the Singapore Hospitals which involved the Renewal Capex Agreement, the physical construction of the Renewal Capex Works at Mount Elizabeth Hospital ("RCW") has since commenced in January 2023 with estimated completion by December 2025. As the RCW entails additions and alterations works involving major retrofitting and reconfiguration within a "live" hospital environment, it is important to ensure that the works are executed appropriately.

Several key risks are identified from the safety and health, quality, time and budget aspects and the Manager has set up a series of countermeasures to

mitigate the respective risks. The safety and health aspect shall be prioritised given the nature of the working environment, a "live" operating hospital. The appointed contractor shall conduct extensive risk assessments and develop a workable action plan to overcome the risks identified. Furthermore, all relevant stakeholders are made aware of their respective roles and responsibilities in the project and shall be committed to cooperate in order to cover the risks identified from all aspects so that preventive and corrective measures, if necessary, would be implemented. In addition, clauses pertaining to charges for any breach or non-compliance by the appointed contractor are included as part of the work agreement. By doing so, it serves as a deterrent to prevent the appointed contractor from being negligent in terms of the site work and to strictly adhere to the rules, regulations and requirements put forth for executing and undertaking the RCW. In terms of time and budget, all approvals, procurements and significant milestones will be closely tracked to ensure completion of the RCW is within the targeted schedule and predetermined budget.

#### Business Model / Strategy

Investment or making an acquisition can expose PLife REIT to external forces from the macro related factors which include but not limited to geo-political tension, financial and economic environment as well as industry specific risks associated with local government, related sectorial and real estate market conditions, such as changes in local regulations, fluctuation of capital values of properties and change of demand and supply of the healthcare and healthcare-related industry in regions where the Group plans to invest. Increase in demand from real estate investors, developers, investment funds, REITs and other alternative and ESG (Environmental, Social and Governance) investors, can heighten the competition against PLife REIT for the investment of healthcare, aged care or healthcare related opportunities. Black-swan event such as the COVID-19 pandemic which has adversely affected worldwide economies will in turn impact the sub markets which PLife REIT has currently invested in or plans to invest into.

To mitigate such risks, PLife REIT carries out various measures as part of its business and investment model/strategy:

- Diversify into new markets/countries
- Work closely with the Sponsor and third parties to identify alternative opportunities and growth platforms
- Monitor asset class and tenants' concentration
- Focus on more mature healthcare/aged care markets

- Observe established quantitative and qualitative investment criteria
- Monitor, evaluate and assess the macro event impacted environment (COVID-19 pandemic) and its risk implications to the Group's business and sectors.

The business and investment model/strategy encompasses the whole investment eco-system, from the high level investment strategy and planning to the detailed operational pre and post investment evaluation of the projects. In addition, all investment proposals are subject to rigorous and disciplined assessment/evaluation of the available information obtained by the Manager to consider the appropriateness of the potential transaction before making a recommendation to the Board. The Manager adheres to a stringent set of policies and procedures and conducts comprehensive due diligence reviews to address the legal, financial, tax and physical aspects of the property to mitigate the relevant investment risks. During unprecedented outbreak of the COVID-19 pandemic, some modification to the due diligence process has been made to ensure the required evaluation is still carried out within the current constraints.

#### Interest Rate and Foreign Exchange

To maintain stable distribution and steady net asset value of PLife REIT, the Manager exercises prudent financial risk management to manage the exposure to interest rate volatility on its borrowings and foreign exchange risk on foreign investments. The Manager constantly monitors the exposure and utilises various financial instruments, such as interest rate swap, interest rate cap and cross currency interest rate swap etc. to hedge against the market fluctuations. The Group adopts a natural hedge strategy for its Japanese investments to maintain a stable net asset value and has also entered into foreign currency forward exchange contracts to hedge the net foreign income from Japan. Our policy is to hedge at least 50% (up to 100%) of all financial risks. As of 31 December 2022, the Group has put in place JPY forward contracts till 1Q 2027 and also hedged about 80% of its interest rate exposure.

#### Funding / Loan

The ability to raise funds from both banks and capital markets has enabled PLife REIT to diversify its sources of funding to avoid over-reliance on any single source of funding. To mitigate refinancing risks post acquisition, the Manager is mindful to put in place long-term financing (at least 3 years or more). In addition, the Manager is constantly monitoring the market to extend debt maturities and typically pre-emptively refinance maturing loan ahead of its maturity. PLife REIT aims to have no more than 30% of

## ENTERPRISE RISK MANAGEMENT REPORT

the total debts due in a single year, to avoid bunching effect. The Manager also put in place policies and designated personnel to observe the compliance of the financial covenants in loan agreements and the leverage limit regulated under the MAS' Property Funds Appendix. The Board is kept apprised on PLife REIT's debt and capital management at every meeting held quarterly. There is no long-term debt refinancing need till February 2024.

### Leadership Development and Retention

The Manager has put in place a framework for management succession planning, with the key objective to identify and groom potential successors for business critical roles within the Manager, in the event of any disruption to business operations due to attrition of key personnel. Assessment was performed to identify the business critical roles within the Manager as well as to identify potential successors and implement development plans. The Manager reviewed the management succession plan from time to time and will provide leadership development plan for the business critical roles and their successors accordingly with the objective to expedite the readiness of the successors and also to increase staff retention. The Manager conducts staff performance review and career progression opportunities for all staff on an annual basis. The head of departments of the Manager is tasked to look after the human resource matters and the career development plan for the staff. The Manager also conducts salary benchmarking exercise regularly to ensure that its staff is competitively remunerated vis-à-vis the market and that the salary adjustments are based on performance. The Manager also promotes a conducive family-like working environment.

### Natural Disasters

The Group reviews the insurance procurement of PLife REIT's assets on an annual basis, to ensure that the entire portfolio is adequately insured. On the whole, PLife REIT's portfolio is secured with standard insurance covers such as property damage, business interruption as well as liability insurances.

Recognising specific risk associated with the respective portfolios, additional insurance covers are also procured, where deemed appropriate, to mitigate such risk.

In consideration of the heightened security against terrorist attacks worldwide, PLife REIT consulted with the respective MCSTs to secure terrorism insurance covers for two of its Singapore hospital properties, Mount Elizabeth Hospital and Gleneagles Hospital, which are centrally located and within a vicinity deemed to be of higher terrorism risks.

For the Japan portfolio, earthquake insurance is procured on a "Policy Limit" basis, to reasonably manage the inherent risk associated with the Japan properties. PLife REIT's Japan portfolio is well diversified across various prefectures lowering the concentration risk. In assessing the sum insured for the earthquake insurance, a fine balance was sought between costs and coverage. With all its Japan properties built in accordance to strict seismic compliance and as earthquake tends to impact the properties within the same region, the basis of determining the EQ sum insured is to ensure that the amount is at least sufficient to cover the total estimated loss of its most concentrated region on probable maximum loss basis.

Similar to previous renewal, the infectious / communicable disease coverage for Singapore properties business interruption policies were removed as insurers were unable to provide such coverage in view of the on-going COVID-19 pandemic.

In addition, Business Continuity Plan ("BCP") has been established for PLife REIT's entire portfolio, to minimise the potential impact of disruptions to critical businesses from events such as terrorism, pandemics and natural disasters. Service providers, as well as tenants, are required to be involved in the BCP drills to ensure operational preparedness.

### Debtor / Creditor Management

The Group has put in place procedures to assess the credit worthiness of the lessees to safeguard its cashflow stability. Periodic review of the existing lessees are conducted which includes checks on their financial status to assess the likelihood of potential rent default. Overseas revenue is further secured through the following means:

- Security deposits (ranging from 3 to 6 months) have been collected in advance for Japan properties; and
- Some property operators are required to pay additional security deposit should occupancy rate not meet required threshold.
- Rental and Lease Guarantees have also been secured for some properties.

### Emerging Risks

The Group monitors evolving or emerging risks and such risks when identified will be kept on close watch and actions will be taken to mitigate the risks, when necessary. Climate change and potentially catastrophic weather events may expose the Group to environmental and sustainability risk. Climate Change has been identified as one of the key risks for the Group in support of the national sustainability effort and in responding to the SGX's new requirement on climate reporting and related disclosures.

## CORPORATE GOVERNANCE

Parkway Trust Management Limited, in its capacity as the Manager of PLife REIT recognises that an effective corporate governance culture is critical to the performance of the Manager and consequently, the success of PLife REIT. The Manager is firmly committed to good corporate governance and has adopted a comprehensive corporate governance framework that meets best practice principles. In particular, the Manager has an obligation to act with due care and diligence, and in the best interests of Unitholders.

The following sections describe the Manager's main corporate governance policies and practices with reference to the Code of Corporate Governance 2018 ("CG Code"). They encompass proactive measures for avoiding situations of conflict and potential conflicts of interest and ensuring that applicable laws and regulations such as the Securities and Futures Act 2001 of Singapore ("SFA"), the listing manual ("Listing Manual") of the Singapore Exchange Securities Trading Limited ("SGX-ST"), the Code on Collective Investment Schemes ("CIS Code") issued by the Monetary Authority of Singapore ("MAS") including the Property Funds Appendix in Appendix 6 of the CIS Code (the "Property Funds Appendix"), the capital markets services licence for REIT management ("CMS Licence"), the tax ruling issued by the Inland Revenue Authority of Singapore on the taxation of PLife REIT and its Unitholders are complied with, and that the Manager's obligations under PLife REIT's Trust Deed (as defined below) are properly and efficiently carried out. The Manager confirms that it has complied with the CG Code in all material respects and to the extent that there are any deviations from the CG Code, the Manager will provide explanations for such deviation and details of the alternative practices which have been adopted by the Company which are consistent with the intent of the relevant principle of the CG Code.

### THE MANAGER OF PLIFE REIT

PLife REIT, constituted as a trust, is externally managed by the Manager and accordingly, has no personnel of its own. Parkway Trust Management Limited is appointed as the Manager of PLife REIT in accordance with the terms of the trust deed constituting PLife REIT dated 12 July 2007 (as amended, the "Trust Deed"). The Manager appoints experienced and well-qualified management personnel to handle its day-to-day operations. All directors and employees of the Manager are remunerated by the Manager, and not PLife REIT.

The Manager has general powers of management over the assets of PLife REIT. The Manager's main responsibility is to manage PLife REIT's assets and liabilities for the benefit of Unitholders.

The Manager sets the strategic direction of PLife REIT and makes recommendations to the Trustee on the acquisition, divestment and enhancement of assets of PLife REIT in accordance with its stated investment strategy.

Other main functions and responsibilities of the Manager are as follows:

1. using its best endeavours to carry on and conduct its business in a proper and efficient manner, to ensure that the business of PLife REIT is carried on and conducted in a proper and efficient manner and to conduct all transactions with or for PLife REIT at arm's length and on normal commercial terms;
2. preparing property plans on an annual basis for review by the directors of the Manager, which may contain proposals and forecasts on net income, capital expenditure, sales and valuations, explanations of major variances to previous forecasts, written commentary on key issues and underlying assumptions on inflation, annual turnover, rental rates, occupancy costs and any other relevant assumptions. The purpose of these plans is to explain the performance of PLife REIT's assets;
3. ensuring compliance with the applicable provisions of the SFA and all other relevant laws and regulations, the Listing Manual, the CIS Code (including the Property Funds Appendix), the CMS Licence, the Trust Deed, the tax ruling issued by the Inland Revenue Authority of Singapore on the taxation of PLife REIT and its Unitholders and all relevant contracts;
4. attending to all regular communications with Unitholders; and
5. provision of project management services including co-ordination of pre-qualification and tender exercises as well as project meetings, recommendation of project budget and appointment of project consultants as well as monitoring and supervising any third parties engaged to provide such services.

The Trust Deed outlines certain circumstances under which the Manager can retire in favour of a corporation approved by the Trustee to act as the manager of PLife REIT or the Manager can be removed by notice given in writing by the Trustee upon the occurrence of certain events. A copy of the Trust Deed is available for inspection by the Unitholders at the registered office of the Manager during usual office hours<sup>1</sup>.

<sup>1</sup> Prior appointment with the Manager is appreciated.



## CORPORATE GOVERNANCE

### BOARD MATTERS

#### The Board's Conduct of Affairs

*Principle 1: The company is headed by an effective Board which is collectively responsible and works with Management for the long-term success of the company.*

The board of directors of the Manager ("Board") is responsible for the overall management and corporate governance of the Manager including establishing strategic objectives, providing entrepreneurial leadership, establishing goals for management and monitoring the achievement of these goals. All Board members participate in matters relating to corporate governance, business operations and risks, financial performance and the nomination and review of directors. The Board has established a framework for the management of the Manager including a system of internal controls and a business risk management process which enables risks to be assessed and managed.

The Board meets regularly, at least once every quarter, to deliberate the strategic objectives and policies of PLife REIT. Matters requiring the Board's decision and approval include investments, acquisitions and disposals, leasing, assets enhancement initiatives, operating/capital expenditure, loan or debt financing or refinancing taking into consideration PLife REIT's commitment in terms of capital and other resources, the annual budget, the release of the quarterly business updates, semi-annual and full year results, the appointment of directors and other material transactions. Such matters have been clearly communicated to the management in writing. The Board also reviews the financial performance of PLife REIT against a previously approved budget, assesses the risks to the assets of PLife REIT, examines liability management, and acts upon any comments from the auditors of PLife REIT. Where necessary, additional Board meetings are held to address significant transactions or issues.

In the discharge of its functions, the Board is supported by an Audit and Risk Committee ("ARC") that provides independent oversight of the Manager. The Board is also supported by a Nominating and Remuneration Committee ("NRC") which oversees the remuneration matters of the directors and key management personnel of the Manager, nomination of directors and the effectiveness of the Board. Each of these Board committees operates under delegated authority of the Board and is governed by its respective terms of reference which have been approved by the Board.

The Board has adopted a set of internal controls which it believes is adequate in safeguarding Unitholders' interests and PLife REIT's assets. Appropriate delegation of authority has been provided to management to facilitate operational efficiency.

The Board recognises that Directors of the Manager have the fiduciary duties to act objectively in the best interest of PLife REIT and hold the management accountable for performance. As such, any Director who has or appears to have a direct/ deemed interest that may conflict with a subject under discussion by the Board shall declare his interest and recuse himself from the information flow and discussion of the subject matter. He will also abstain from any decision-making on the subject matter. The Manager adopts the holding company's group policy on code of conduct with necessary adaptation to its business and the applicable legal requirements. The core basic values of the code of conduct include upholding ethical standards of professional practice, to treat all internal and external parties with mutual respect and without prejudice, to uphold the confidential information relating to its business and to avoid conflict of interest. All Manager's staff shall abide by the code of conduct, policies and guidelines pertaining to employment and accountability.

The number of Board and Board committee meetings during the financial year ended 31 December 2022 ("FY2022"), as well as the attendance of each Board member at these meetings, are set out below.

Director	Board Meetings	Audit and Risk Committee Meetings	Nominating and Remuneration Committee Meetings	Annual General Meeting
Mr. Ho Kian Guan	3	3	-	1
Dr. Jennifer Lee Gek Choo	4	4	2	1
Ms. Cheah Sui Ling	4	4	2	1
Dr. Kelvin Loh Chi-Keon <sup>(2)</sup>	4	-	2	1
Mr. Takeshi Saito <sup>(1)</sup>	4	-	-	1
Mr. Joerg Ayrle	4	-	-	1
Mr. Sim Heng Joo Joe	4	-	-	1
Mr. Yong Yean Chau	4	-	-	1
<b>No. of Meetings held in FY2022</b>	<b>4</b>	<b>4</b>	<b>2</b>	<b>1</b>

Notes:

(1) Resigned as a director with effect from 13 February 2023.

(2) Resigned as a director with effect from 22 February 2023.

Changes to laws, regulations, accounting standards and commercial risks are monitored closely. To keep pace with such changes where these changes have an important bearing on the Manager's or directors' obligations, the directors will be briefed either during Board meetings or at specially-convened sessions involving the relevant professionals. The Board may also participate in seminars and/or discussion group to keep abreast of the latest developments which are relevant to the Manager and PLife REIT. All newly-appointed directors receive letter of appointment explaining their roles, duties and obligations as a director of the Manager. Orientation and induction programmes will be conducted for new directors, which include briefings on the Board structure and responsibilities and overall strategic business plans and direction for PLife REIT. New directors will also be briefed on their duties and statutory obligations as a director of the Manager. First-time directors will also be provided training in areas such as accounting, legal and industry-specific knowledge as appropriate. No new director was appointed in FY2022. During FY2022, all directors have attended the sustainability training course as prescribed by SGX-ST.

The management provides the Board with complete and adequate information on the business and the operations of PLife REIT and the Manager, on a regular and quarterly basis, at Board meetings.

The annual calendar of the Board meeting is scheduled in advance. Board papers are circulated to directors about 5 days in advance before the scheduled meetings so that directors have sufficient time to review and consider matters being tabled and discussed at the meetings. The senior executives are also requested to attend the Board meetings to provide insights into matters being discussed and to respond to any queries from the directors.

The Board has separate and independent access to management and the company secretary at all times. The Board is entitled to request from management and is provided with such additional information in a timely manner as needed to make informed decisions. The company secretary attends to corporate secretarial administration, ensures that Board procedures are followed and that applicable rules and regulations are complied with. The company secretary also attends all Board meetings. The appointment and removal of the company secretary is a Board reserved matter. The Board also has access to independent professional advice where appropriate, at the Manager's expense.

## CORPORATE GOVERNANCE

### BOARD COMPOSITION AND GUIDANCE

*Principle 2: The Board has an appropriate level of independence and diversity of thought and background in its composition to enable it to make decisions in the best interests of the company.*

The Board presently consists of six members, five of whom are non-executive directors (including three independent directors). The Chairman of the Board is Mr. Ho Kian Guan. None of the directors has entered into any service contract directly with PLife REIT.

### Current Director's Appointment and Membership on Board Committees

Director	Board Membership	Audit and Risk Committee	Nominating and Remuneration Committee
Mr. Ho Kian Guan	Chairman and Independent Director	Member	-
Dr. Jennifer Lee Gek Choo	Independent Director	Member	Chairman
Ms. Cheah Sui Ling	Independent Director	Chairman	Member
Mr. Joerg Ayrle	Non-Executive Director	-	-
Mr. Sim Heng Joo Joe	Non-Executive Director	-	Member
Mr. Yong Yean Chau	Executive Director	-	-

The composition of the Board is determined using the following principles:

- the Chairman of the Board and Chief Executive Officer ("CEO") should in principle be separate persons;
- the Board should comprise directors with a broad range of expertise and commercial experience (including expertise in funds management and the property industry), and knowledge of PLife REIT; and
- at least one-third of the Board should comprise independent directors.

### Independent Directors

The Board has three independent directors, namely Mr. Ho Kian Guan, Dr. Jennifer Lee Gek Choo and Ms. Cheah Sui Ling. None of the independent directors has served beyond nine years on the Board.

When evaluating the independence of the Directors, the Board follows the guidance in the CG Code where an "independent" director is defined as one who is independent in conduct, character and judgement, and has no relationship with the Manager, its related corporations, its substantial shareholders or its officers that could interfere, or be reasonably perceived to interfere, with the exercise of a director's independent business judgement in the best interests of the Manager and PLife REIT. Further, additional independence requirements were imposed under regulations 13D to 13H of the Securities and Futures (Licensing and Conduct of Business) Regulations ("SFLCB Regulations"). Under the SFLCB Regulations, a director is considered to be independent if the director (i) is independent from the management of the Manager and PLife REIT; (ii) is independent from any business relationship with the Manager and PLife REIT; (iii) is independent from every substantial shareholder of the Manager and every substantial unitholder of PLife REIT; (iv) is not a substantial shareholder of the Manager or a substantial unitholder of PLife REIT; and (v) has not served as a director on the Board for a continuous period of 9 years or longer. The Chairman of the Board also cannot be an executive director or a person who is a member of the immediate family of the CEO.

As part of the annual review process, each independent director is required to provide declaration of independence with regard to the independence criterion set out in the CG Code and the SFLCB Regulations, and these declarations are provided to the NRC and the Board for review. The NRC and the Board will also take into consideration each independent director's view and conduct at both Board meetings and Board committee meetings in their assessment, as to whether such independent director possesses personal attributes such as independent thinking and keen observation, and demonstrated the ability to maintain integrity and strong principles, the ability to question management and to exercise constructive skepticism and judgement.

For FY2022, the NRC has conducted an annual review of the directors' independence taking into consideration the independence criterion given in the CG Code and the SFLCB Regulations. The NRC considered that Mr. Ho Kian Guan, Dr. Jennifer Lee Gek Choo and Ms. Cheah Sui Ling are independent as they have each demonstrated independence of view and conduct at both Board meetings and Board committee meetings and has been exercising independent judgment in the best interests of PLife REIT. Based on the review and recommendation of the NRC, the Board concurred that Mr. Ho, Dr. Lee and Ms. Cheah are considered independent. In view of the above, at least one-third of the Board comprises Independent Directors.

The Board has considered the relevant requirements under the SFLCB Regulations and its views in respect of each of the Directors as follows:

Name of Director	(i) had been independent from the management of the Manager and PLife REIT during FY2022	(ii) had been independent from any business relationship with the Manager and PLife REIT during FY2022	(iii) had been independent from every substantial shareholder of the Manager and every substantial unitholder of PLife REIT during FY2022	(iv) had not been a substantial shareholder of the Manager or a substantial unitholder of PLife REIT during FY2022	(v) has not served as a director of the Manager for a continuous period of 9 years or longer as at the last day of FY2022
Mr. Ho Kian Guan	✓	✓	✓	✓	✓
Dr. Jennifer Lee Gek Choo	✓	✓	✓	✓	✓
Ms. Cheah Sui Ling	✓	✓	✓	✓	✓
Dr. Kelvin Loh Chi-Keon <sup>(1)(3)</sup>		✓		✓	✓
Mr. Takeshi Saito <sup>(1)(2)</sup>		✓		✓	✓
Mr. Joerg Ayrle <sup>(1)</sup>		✓		✓	✓
Mr. Sim Heng Joo Joe <sup>(1)</sup>		✓		✓	✓
Mr. Yong Yean Chau <sup>(1)</sup>		✓		✓	

Notes:

- During FY2022, each of Dr. Kelvin Loh Chi-Keon, Mr. Joerg Ayrle and Mr. Sim Heng Joo Joe was employed by related corporation of the Manager and each of them was a director of various subsidiaries or associated companies of IHH Healthcare Berhad ("IHH") which wholly-owns the Manager and is a substantial unitholder of PLife REIT. Mr. Takeshi Saito was a director on the board of IHH and was accustomed to act in the accordance with the directions, instructions and wishes of IHH. Mr. Yong Yean Chau is currently the Executive Director and Chief Executive Officer of the Manager, which is wholly-owned by IHH. As such, during FY2022, each of them was deemed (a) to have a management relationship with the Manager and PLife REIT; and (b) connected to a substantial shareholder of the Manager and substantial unitholder of PLife REIT.
- Resigned as a director with effect from 13 February 2023.
- Resigned as a director with effect from 22 February 2023.

The Board of the Manager is satisfied that, as at 31 December 2022, each of them was able to act in the best interests of all Unitholders of PLife REIT as a whole. For the purposes of Regulation 13E(b)(ii) of the SFLCB Regulations, as at 31 December 2022, each of the abovementioned directors were able to act in the best interests of all the Unitholders as a whole.

The Board has not appointed a lead independent director given that the Chairman is an independent director who is not part of the management team, as described under section of "Chairman and CEO" below.

### Non-executive Directors

Non-executive directors exercise no management functions in the Manager or PLife REIT or any of its subsidiaries. Although all the directors have equal responsibility for the performance of the Manager and PLife REIT, the role of the non-executive directors is particularly important in ensuring that the performance of management in meeting agreed goals and objectives is reviewed and the reporting of performance is monitored; and the strategies proposed by management are fully discussed, rigorously examined and developed, taking into account the long-term interests of PLife REIT's assets and the Unitholders. The non-executive and/or independent directors meet regularly without the presence of the management on a need-to-basis, and feedback will be communicated by the chairman of such meetings to the Chairman of the Board or the Board, as appropriate.



## CORPORATE GOVERNANCE

The majority of the directors are non-executive and/or independent of the management. This enables the management to benefit from their external, diverse and objective perspective on issues that are brought before the Board. It would also enable the Board to interact and work with the management through a robust exchange of ideas and views to help shape the strategic process. This, together with a clear separation of roles of the Chairman and CEO described below, provides a healthy professional relationship between the Board and the management, with clarity of roles and robust oversight as they deliberate the business activities of the Manager.

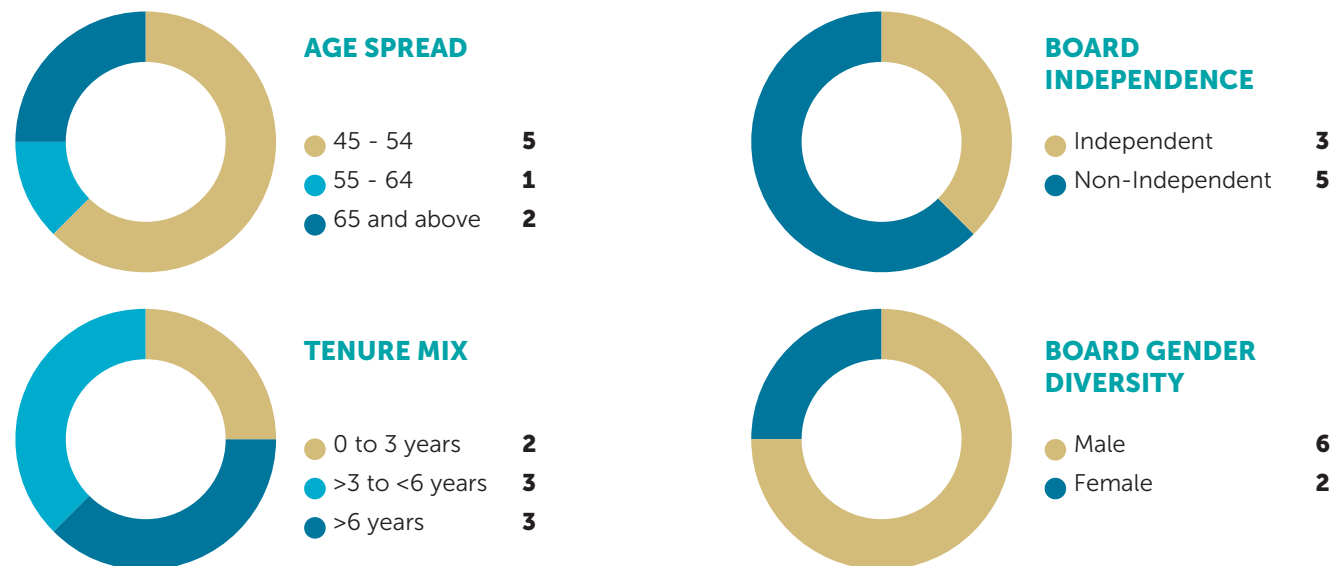
### Board Diversity

The Manager recognises and embraces the benefits of having a diverse Board, and sees increasing diversity at Board level an essential element in maintaining a competitive advantage. The Board has adopted, with the recommendation of the NRC, a board diversity policy, which sets out the approach to diversity on the Board including gender, age, cultural background and ethnic diversity. The Board Diversity Policy would be considered in determining the optimum composition of the Board and when possible, should be balanced appropriately. All Board appointments are made on merit, in the context of skills and experience, and the Board recognises that Board diversity is an essential element contributing to the sustainable development of the Manager and emphasises on Board diversity so as to cope with the diversified portfolio of the Manager's and/or PLife REIT's businesses. The Board takes the necessary measures to ensure that in every possible event, Board diversity will be taken into consideration in Board appointment(s) as well as annual assessment.

The composition of the Board is reviewed regularly to ensure that the Board has the appropriate mix of expertise and experience and is of the appropriate size. In carrying out this review, the Board looks to achieve a balance in matters such as skill representation, experience, age, cultural background and gender on the Board.

As at 31 December 2022, the Board comprised eight members with two female directors, and the Board members are with varied backgrounds, expertise and experience including in finance, banking, investment, real estate, healthcare business and operations, business and general management. For Board appointment, the Board will consider candidates on merit against objective criteria and with due regard for the benefits of diversity on the Board. At the recommendation of the NRC, the Board has committed to maintaining at least 25% women directors on the Board with best efforts and with a view to increasing to 30% over time to achieve greater gender parity, and to work towards having appropriate age diversity and ethnic and cultural background diversity on the Board. The measures set to achieve the appropriate Board diversity will be reviewed from time to time, and the NRC will recommend changes to the Board where appropriate.

The Board composition in terms of age group, independence, tenure and gender as at 31 December 2022 are as follows:-



During FY2022, the Board has reviewed its composition, the level of independence and diversity of the Board and is satisfied that the existing size and composition is appropriate in facilitating effective decision-making and constructive debate, taking into account the scope and nature of operations of the Manager and PLife REIT, the requirements of the business and the need to avoid undue disruptions from changes to the composition of the Board and its committees.

The profiles of the directors are set out on pages 16 to 21 of this Annual Report.

### CHAIRMAN AND CHIEF EXECUTIVE OFFICER

*Principle 3: There is a clear division of responsibilities between the leadership of the Board and the Management, and no one individual has unfettered powers of decision-making.*

The positions of Chairman and CEO are separately held by two persons in order to maintain an effective check and balance and ensure increased accountability and greater capacity for the Board for independent decision making. The Chairman of the Board, Mr. Ho Kian Guan is an independent director. The CEO is Mr. Yong Yean Chau who is also an executive director of the Manager. The Chairman and the CEO are not immediate family members and are not related to each other.

There is a clear and written separation of the roles and responsibilities between the Chairman and the CEO. The Chairman is responsible for the overall management of the Board as well as ensuring that the directors and the management work together with integrity and competency, and that the Board engages the management in constructive debate on strategy, business operations, enterprise risk and other plans. The Chairman also ensures effective communication with the Unitholders and takes a leading role in promoting high standards of corporate governance with support of the Board and the management.

The CEO has full executive responsibilities over the business directions and operational decisions in the day-to-day management of the Manager and PLife REIT.

### BOARD MEMBERSHIP

*Principle 4: The Board has a formal and transparent process for the appointment and re-appointment of directors, taking into account the need for progressive renewal of the Board.*

The Board have a formal and transparent process for appointment and re-appointment of directors, taking into account the need for progressive renewal of the Board. The Board is supported by the NRC on matters relating to Board members' appointment and succession, Board effectiveness and directors' independence.

The NRC of the Manager currently comprises Dr. Jennifer Lee Gek Choo (Chairman of the NRC) and Ms. Cheah Sui Ling, both of whom are non-executive and independent directors, and Mr. Sim Heng Joo Joe, a non-executive director. The NRC members meet, at least once every year to deliberate the remuneration matters and matters relating to Board members' appointment and succession, Board performance evaluation and directors' independence.

The NRC has a set of terms of reference defining its scope of responsibility and authority, which includes the following:

- reviewing and recommending to the Board a framework of remuneration for key management personnel, and to determine specific remuneration packages for the Board and key management personnel covering all aspects of remuneration including but not limited to director's fees, salaries, allowances, bonuses, options, unit-based incentives, awards and benefits-in-kind;
- reviewing the appropriateness of remuneration awarded to attract, retain and motivate the executive director and key management personnel needed to manage the Manager and PLife REIT successfully;
- reviewing the remuneration and employment conditions within the industry and those of the peer companies to ensure that the executive director and key management personnel are adequately remunerated;
- reviewing the adequacy and form of remuneration to the directors and key management personnel to ensure that the remuneration realistically commensurate with the responsibilities and risks involved in being an effective member, as well as corporate and individual performance;
- considering the eligibility of the executive director and key management personnel for benefits under long-term incentive scheme and the administration thereof;
- reviewing the use of long-term incentives, including share schemes, for the executive director and key management personnel;
- recommending to the Board on the selection, appointment and re-appointment of directors (including alternate directors, if applicable);
- recommending to the Board the review of the Board succession plans for the directors, in particular, the Chairman and the CEO;

## CORPORATE GOVERNANCE

- (i) undertaking the assessment of effectiveness of the Board as a whole and the Board committees and assessing the contribution by the Chairman and each individual director to the effectiveness of the Board;
- (j) recommending the training and professional development programs for the Board; and
- (k) determining the independence of each director annually, and as and when circumstances require, and to provide its views to the Board for Board's consideration.

The appointment of director is a matter reserved for Board approval. The search for candidates is conducted through contacts and recommendations. The NRC will evaluate and assess the candidate based on the directors' criteria approved by the Board, candidate's academic and professional qualifications, expertise, commercial experience and knowledge, taking into account the scope and nature of operations of the Manager and PLife REIT. Suitable candidates are recommended by the NRC to the Board for approval. The Board will deliberate and review the proposed appointment of a new director taking into account the recommendation by the NRC. Such appointment is subject to the approval of MAS. A formal letter setting out the director's duties and responsibilities will be given to the new director upon his/her appointment to the Board.

As the Manager is not a listed company, directors of the Manager are not subject to periodic retirement by rotation. Pursuant to an undertaking given by Parkway Holdings Limited as the sole shareholder of the Manager to the Trustee on 16 March 2017 ("Undertaking"), Unitholders are given the right to endorse the appointment of the directors of the Manager by way of ordinary resolution at the annual general meetings ("AGM") of Unitholders. Accordingly, one-third of the directors of the Manager were put forth for the Unitholders' endorsement of appointment during PLife REIT's AGM since 2017. If any director's appointment is not being endorsed by the Unitholders at the AGM, such director shall resign from the Board either (i) within 21 days from the date of the relevant AGM or (ii) in the event that the Board determines that a replacement director has to be appointed, no later than the date when such replacement director is appointed. Pursuant to Rule 720(6) of the Listing Manual, information relating to the directors who will be subject to Unitholders' endorsement or re-endorsement at the upcoming AGM is provided on pages 98 to 104 of this Annual Report.

The Board, through the NRC, reviews the succession plans of the Board and the Management on annual basis, in particular the succession planning for the independent directors of the Manager. In view of the regulatory requirement that an independent director of the Manager shall not be appointed for a continuous period of 9 years or longer on the Board, the NRC has set an internal timeline to commence the search of the replacement independent director as early as one year before the retirement of the existing independent director, to ensure sufficient time be allocated to search for a suitable replacement director such that the Board continuity and sustainability are maintained.

The Management continuity is also a key priority to the Board for business continuity and sustainability of the Manager. As part of the Management succession plan, the business critical roles ("BCR") of the Manager and their successors are identified. The BCR and the identified successors have been undergoing on-going on-the-job development assigned with increased job responsibilities and are given wider exposure to the Board. In addition to the on-going job development, a leadership development plan approved by the NRC is also in place to enhance the readiness of the identified successors for the BCR. The leadership development plan comprises short courses focus in specific area such as leadership skill, people management and business management, and also executive or advanced management programme offered by well-established universities or service providers.

### BOARD PERFORMANCE

*Principle 5: The Board undertakes a formal annual assessment of its effectiveness as a whole, and that of each of its board committees and individual directors.*

A review of the Board's performance is conducted annually to assess the effectiveness of the Board and the Board committees. The review of the Board's performance includes the Board composition, directors' contribution and commitment at board meetings, access to information, procedures, accountability and standards of conduct, skills and any specific areas where improvement may be made by an individual director and the Board collectively. Attendance at meetings as well as the contributions of each director to the Board are also considered. The Board has not engaged any external facilitator to facilitate the assessment. Each of the directors are required to complete a questionnaire evaluating the Board and the Board committees for the financial year under review. A summary of the feedbacks and recommendations from the directors was prepared and presented to the NRC and the Board respectively. The NRC reviewed the summary and put forward its comments and recommendations, if any, to the Board for approval.

The Board has also set a general policy that a director should not have more than five listed company board representations taking into account the market practices and the level of commitment required. This helps to ensure that the Board is effective as a whole and that each director is capable of contributing time and attention to the affairs of PLife REIT and the Manager, including attendance and contribution at Board meetings.

The Board and the NRC assessed the effectiveness and performance of the Board and its Board Committees on an annual basis. Based on the attendance and level of participation at the Board and Board Committee meetings held in the financial year, the Board is satisfied with the effectiveness of the Board and that all directors have demonstrated commitment to their roles and contributed effectively to the Board, and that all directors were able to adequately and diligently carry out their duties.

### REMUNERATION MATTERS

*Principle 6: The Board has a formal and transparent procedure for developing policies on director and executive remuneration, and for fixing the remuneration packages of individual directors and key management personnel. No director is involved in deciding his or her own remuneration.*

*Principle 7: The level and structure of remuneration of the Board and key management personnel are appropriate and proportionate to the sustained performance and value creation of the company, taking into account the strategic objectives of the company.*

*Principle 8: The company is transparent on its remuneration policies, level and mix of remuneration, the procedure for setting remuneration, and the relationships between remuneration, performance and value creation.*

As highlighted above, the NRC reviews and recommends to the Board a general framework of remuneration for the Board and the key management personnel. In current practice, the NRC reviews and recommends to the Board the specific remuneration packages for each director and key management personnel to ensure that the remuneration payable is in line with the objectives of the Manager's remuneration guidelines. For the avoidance of doubt, the NRC members do not participate in any decisions concerning their own remuneration.

The directors' fees and remuneration of staff of the Manager are paid in its own capacity using its own funds and fees received from PLife REIT and not from the funds of PLife REIT.

The Manager advocates a performance based remuneration system for the CEO/executive director and key management personnel (collectively, the "KMP"). The NRC, which has an independent majority, helps to ensure that there is an effective and formal process to establish the remuneration system. The remuneration of the KMP is reviewed by the NRC on an annual basis based on the financial and non-financial key performance indicators ("KPIs") linked to the performance of PLife REIT for the financial year under review, and individual performance of each of the KMP in contribution to the long-term strategic goals of PLife REIT and the Manager. The financial KPI entails distributable income of PLife REIT and the non-financial KPIs entail analyst coverage, tenant satisfaction, retention of key staff and regulatory compliance ("Performance Criteria").

The remuneration for the KMP comprises fixed pay and short-term and long-term incentives. The fixed pay component includes fixed salary and allowances. The short-term and long-term incentives are tied to the individual performance based on their value creation capability, being the ability in contributing and achieving the Performance Criteria in their respective roles, and the overall performance of PLife REIT for the financial year.

The Performance Criteria and its target were approved by the Board prior to each financial year. Under the long-term incentive plan ("LTI Plan"), the eligible employee will be awarded with the PLife REIT's units owned by the Manager based on the achievement of the Performance Criteria for the financial year under review.

The LTI Plan is designed to enhance executive performance, encourage talent retention and provide eligible employees with a personal direct interest in PLife REIT, so as to create better alignment of the interest between management and the interest of Unitholders of PLife REIT. The LTI Plan will also serve to motivate eligible employees to achieve the performance targets of PLife REIT. The Manager believes that the LTI Plan will make the Manager's remuneration package sufficiently competitive to recruit, reward, retain and motivate outstanding employees which are paramount to the Manager's long-term objective of achieving sustainable returns for Unitholders of PLife REIT.



## CORPORATE GOVERNANCE

The non-executive directors receive their directors' fees in accordance with their various levels of contributions, taking into account factors such as their responsibilities, effort and time spent for serving on the Board and the Board Committees, and their value creation capability, being the directors' ability to provide valuable experiences and expertise in various aspects of PLife REIT's operations and providing stewardship to PLife REIT and the management of the Manager. The fees received by non-executive directors are at fixed rate and determined by the shareholder of the Manager on an annual basis. In addition to their basic fee, the non-executive directors who hold the position of chairman in the Board and any Board committee will be paid an additional fee. For the avoidance of doubt, the CEO/executive director does not receive any director's fee. None of the directors was involved in any decisions concerning their own remuneration. The NRC also ensures that non-executive directors are not over-compensated to the extent that their independence may be compromised. In discharging their duties, the NRC may seek advice from external consultants, whenever it deems necessary.

During the financial year under review, an external independent remuneration consultant, HR Guru Pte. Ltd. was engaged to review the competitiveness of the remuneration payable to the Manager's staff and the directors' fee of the non-executive directors. The remuneration consultant does not have any relationship with the Manager and its directors which would affect its independence and objectivity.

### Directors' Fees

The director's remuneration of the following non-executive directors for the FY2022 is as follows:

Name of Director	Director's Fee (%)	Base/Fixed Salary (%)	Variable/Performance-Related Income/Bonuses (%)	Benefits-in-kind (%)	Stock Options granted (%)	Share-based incentives & awards (%)	Other long-term incentives (%)	Total (S\$)
Mr. Ho Kian Guan	100	-	-	-	-	-	-	120,000
Dr. Jennifer Lee Gek Choo	100	-	-	-	-	-	-	94,000
Ms. Cheah Sui Ling	100	-	-	-	-	-	-	99,500
Dr. Kelvin Loh Chi-Keon <sup>(1)</sup>	100	-	-	-	-	-	-	64,000
Mr. Takeshi Saito <sup>(2)</sup>	100	-	-	-	-	-	-	54,000
Mr. Joerg Ayrlle <sup>(1)</sup>	100	-	-	-	-	-	-	54,000
Mr. Sim Heng Joo Joe <sup>(1)</sup>	100	-	-	-	-	-	-	54,000

#### Notes:

- (1) Director's fees were paid to Parkway Group Healthcare Pte. Ltd.  
 (2) Director's fees were paid to Mitsui & Co., Ltd.

The Board has assessed and decided against the disclosure of (a) the breakdown (in percentage or dollar terms) of the CEO/executive director's remuneration earned through base/fixed salary, variable or performance-related income/bonuses, benefits-in-kind, stock options granted, share-based incentives and awards, and other long-term incentives, (b) the breakdown (in percentage or dollar terms) of each key management personnel's remuneration earned through base/fixed salary, variable or performance-related income/bonuses, benefits-in-kind, stock options granted, share-based incentives and awards, and other long-term incentives, and (c) the total remuneration paid to the top five key management personnel (who are not directors or the CEO), on a named basis whether in exact quantum or in bands of S\$250,000, for the following reasons:

- The remuneration of directors and employees of the Manager are not paid out of the deposited property of PLife REIT (which is the listed entity), but is remunerated directly by the Manager from the fees that it receives.
- The Manager is of the view that disclosure of specific remuneration information may give rise to recruitment and talent retention issues in light of the competitiveness between REIT managers in Singapore because there are relatively few REIT manager companies compared to the number of listed companies in Singapore so there are competitiveness issues in recruiting and retaining competent personnel in this limited space.
- There is already full disclosure of the total amount of fees payable to the Manager on page 176 of this Annual Report.

The Manager does not consider it prejudicial to Unitholders' interests if the remuneration of the KMP is not specifically disclosed. Instead, the Manager believes that such disclosure would be disadvantageous given the highly competitive conditions in the REIT industry where poaching of executives is commonplace. As the retention of the KMP is crucial for continuity and a stable management platform for the interest of PLife REIT, the Manager does not wish to disclose such specific remuneration information.

No director or KMP of the Manager is paid in the form of shares or interests in the Manager's controlling shareholder or its related entities.

The NRC considers all aspects of remuneration, including termination terms, to ensure they are fair. For FY2022, there were no termination, retirement and post-employment benefits granted to directors and the KMP other than the payment in lieu of notice in the event of termination in the employment contracts of the KMP.

No employee of the Manager was a substantial Unitholder or an immediate family member of a director, the CEO or a substantial Unitholder and whose remuneration exceeded S\$100,000 during the FY2022. "Immediate family member" means the spouse, child, adopted child, stepchild, sibling and parent.

### RISK MANAGEMENT AND INTERNAL CONTROLS

*Principle 9: The Board is responsible for the governance of risk and ensures that Management maintains a sound system of risk management and internal controls, to safeguard the interests of the company and its shareholders.*

The Board acknowledges that it is responsible for the overall internal control framework and the maintenance of a sound system of internal controls. The system includes, *inter alia*, enterprise risk management and internal auditing. However, the Board recognises that no cost-effective internal control system and risk management will preclude all errors and irregularities, as a system is designed to manage rather than eliminate the risk of failure to achieve business objectives, and can provide only reasonable and not absolute assurance against material misstatement or loss.

The Manager has appointed experienced and well-qualified management personnel to handle the day-to-day operations of the Manager and PLife REIT. In assessing business risks, the Board will consider the economic environment and risks relevant to the property and healthcare industry. It reviews management reports and feasibility studies on investment risks prior to approving all investment decisions. The Board meets regularly to review the operations of the Manager, the business risks of PLife REIT, examine liability management and will act upon any comments from the auditors of PLife REIT.

To ensure a robust risk management system is maintained, the Manager has put in place an Enterprise Risk Management ("ERM") framework and policies to determine the nature and the extent of the significant financial, operational, compliance and information technology risks in order to achieve strategic objectives and value creation of PLife REIT. An outline of the Manager's ERM framework and policies is set out on pages 76 to 78 of this Annual Report. Any material non-compliance and internal control weakness, together with the recommendations to address them, the mitigating controls or gaps (if any) are also presented to the ARC and the Board accordingly.

The system of risk management is embedded in the internal control system of the Manager to address on-going changes and challenges and to reduce uncertainties to PLife REIT. The ARC, through the assistance of internal and external auditors and the external risk consultant, reviews and reports to the Board on the adequacy and effectiveness of the Manager's internal control systems, including financial, compliance, operational and information technology controls.

The ARC and the Board review the adequacy and efficiency of the risk management system and internal controls on an annual basis. Based on the up-to-date evaluation of the controls by the internal and external auditors and the external risk consultant, the CEO and the Chief Financial Officer ("CFO") of the Manager have provided written assurance to the Board that the financial records of PLife REIT have been properly maintained and the financial statements give a true and fair view of the operations and finances of PLife REIT for FY2022. The CEO, the CFO, the Chief Investment Officer and the Chief Portfolio Officer (collectively, the "KMP") have also provided the Board with written assurance that the Manager's internal controls and risk management systems are effective and adequate for the year under review.

Nonetheless, the ARC will:

- satisfy itself, by such means as it shall consider appropriate, that adequate counter measures (i.e. mechanisms and processes, such as sound internal control systems) are in place to identify and mitigate any material business risks associated with the Manager and PLife REIT;

## CORPORATE GOVERNANCE

- (b) ensure that a review of the effectiveness and adequacy of the Manager's internal controls, including financial, operational, compliance and information technology controls, and risk management policies and systems, is conducted at least annually. Such review can be carried out by internal auditors, external auditors and/or the ERM Committee;
- (c) ensure that the internal control recommendations made by internal auditors, external auditors and/or the ERM Committee have been implemented by the Manager; and
- (d) ensure that the Board is in a position to comment on the adequacy of the internal controls of the Manager.

The Board believes that the ERM framework is adequate and effective taking into account the size of PLife REIT and the business environment it operates in. The Board has also observed that the management, being familiar with the ERM framework, implements it effectively and provides the ARC and the Board with timely updates on risk management activities. In relation to the Manager's internal controls, the Board derives comfort that such internal controls are being audited by both internal and external auditors on an annual basis and any lapses in internal controls are promptly brought to the attention of the Board in order for corrective measures to be implemented as soon as practicable.

Taking into account the abovementioned evaluation of the controls by the internal and external auditors and the external risk consultant, the review performed by the Manager's ERM committee, and the assurance received from the KMP of the Manager, the Board is of the opinion that PLife REIT's internal controls (including financial, operational, compliance and information technology controls) and risk management systems in place were adequate and effective as at 31 December 2022. The ARC concurs with the Board's comment regarding PLife REIT's internal controls (including financial, operational, compliance and information technology controls) and risk management systems provided in the foregoing. For the financial year ended 31 December 2022, the Board and the ARC have not identified any material weaknesses in the Manager's internal controls and risk management systems.

### AUDIT AND RISK COMMITTEE

*Principle 10: The Board has an Audit Committee which discharges its duties objectively.*

The Audit Committee of the Manager has been renamed as the Audit and Risk Committee ("ARC") in 2022 to reflect its existing broader roles and responsibilities on the risk management of the Manager. The ARC comprises Ms. Cheah Sui Ling (Chairman of the ARC), Dr. Jennifer Lee Gek Choo and Mr. Ho Kian Guan, all of whom are independent non-executive directors. The members of the ARC collectively have recent and relevant expertise or experience in financial management and are appropriately qualified to discharge their responsibilities.

The ARC have oversight responsibilities in the key areas including, financial reporting process and integrity, risk management and internal controls (including financial, operational, compliance and information technology controls), management of financial and fraud risks, internal and external audit process (including scope, resources effectiveness and independence), whistle-blowing policies, processes and reporting, interested parties transactions and reporting and the Manager's process for monitoring compliance with the laws and regulations and its code of business conduct. The ARC members meet, at least once every quarter to deliberate matters under its responsibility.

The ARC has a set of terms of reference defining its scope of responsibility and authority, which includes the following:

- (a) reviewing the adequacy and effectiveness of the internal controls and risk management systems, including financial, operational, compliance and information technology controls, at least annually;
- (b) reviewing with the management the effectiveness of the system for monitoring compliance with laws and regulations (including the Listing Manual and the Property Funds Appendix) and the results of the management's investigation and follow-up (including disciplinary action) of any fraudulent acts or non-compliance;
- (c) reviewing the policy and arrangements for concerns about possible improprieties in matters of financial reporting or other matters can be safely raised, and ensuring that arrangements are in place for such concerns to be safely raised, independently investigated, and for appropriate follow-up action to be taken;

- (d) monitoring the procedures established to regulate related party transactions, including ensuring compliance with the provisions of the Listing Manual relating to "interested person transactions" and the provisions of the Property Funds Appendix relating to "interested party transactions";
- (e) reviewing the assurance from the CEO and the CFO on the financial records and financial statements and the assurance from the KMP on the adequacy and effectiveness of the risk management and internal control systems;
- (f) reviewing the adequacy, effectiveness, independence and objectivity, scope and results of the external auditors;
- (g) reviewing external audit reports to ensure that where deficiencies in internal controls or significant findings have been identified, recommendations made by external auditors are received and discussed, and to ensure that appropriate and prompt remedial action is taken by the management;
- (h) reviewing the nature and extent of non-audit services performed by external auditors;
- (i) making recommendations to the Board on the appointment, re-appointment and removal of the external auditors and the remuneration and terms of engagement of the external auditors.
- (j) reviewing, on an annual basis, the adequacy, effectiveness, independence, scopes and results of the internal audit function by ensuring that the internal audit function is adequately resourced and staffed with persons with the relevant qualifications and experience and has unfettered access to all documents, records, properties and personnel, including access to the ARC;
- (k) reviewing internal audit reports at least twice a year to ascertain that the guidelines and procedures established to monitor related party transactions have been complied with;
- (l) meeting with external and internal auditors, without presence of the KMP annually;
- (m) investigating any matters within the ARC's terms of reference, whenever it deems necessary; and
- (n) reporting to the Board on material matters, findings and recommendations.

The ARC has authority to investigate any matter within its terms of reference. It also has full access to and co-operation of the management and full discretion to invite any director or executive officer to attend its meetings.

During the year under review, the ARC has reviewed:

- financial statements of PLife REIT before the announcement of quarterly business updates and semi-annual and full-year results of PLife REIT;
- reports on audit findings reported by the internal and external auditors;
- reports on material business risks of PLife REIT reported by the external risk consultant;
- sustainability report of PLife REIT;
- compliance work plan and updates reported by the compliance officer; and
- related party transactions of PLife REIT.



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In addition, the ARC has conducted a review of all non-audit services provided by the external auditors and is satisfied that the nature and extent of such services will not prejudice the independence and objectivity of the external auditors. For FY2022, the aggregate amount of fees paid and payable by PLife REIT to the external auditors was S\$359,000, comprising non-audit service fees of S\$80,000 and audit service fees of S\$279,000. In appointing the audit firms for the Group, the ARC is satisfied that PLife REIT has complied with the Listing Rules 712 and 715 of the Listing Manual.

The ARC meets with the external auditors, without the presence of management, at least once a year.

The ARC is briefed regularly on the impact of the new accounting standards on PLife REIT's financial statements by the external auditors.

The ARC does not comprise former partners or directors of the Manager's and PLife REIT's external auditors, within a period of two years, or who holds any financial interest in the existing auditors engaged by PLife REIT and the Manager.

### INTERNAL AUDIT

The Manager has put in place a system of internal controls of procedures, including financial, operational, compliance and information technology controls, and risk management systems to safeguard PLife REIT's assets, Unitholders' interests as well as to manage risk.

The internal audit function of the Manager is outsourced to an independent assurance service provider, BDO LLP, Singapore, a member of the BDO International Limited, United Kingdom and forms part of the international BDO network of independent member firms. BDO conducts their internal audits based on the BDO Global Internal Audit Methodology which is consistent with the International Standards for the Professional Practice of Internal Auditing adopted by The Institute of Internal Auditors. The internal audit team is well-resourced and is led by an engagement partner who is also the Head of Risk Advisory Services in BDO Singapore with more than 20 years of audit and advisory experience and is a Chartered Accountant (Singapore), Certified Internal Auditor and Certified Information System Auditor.

The ARC reviews the adequacy and effectiveness of the internal auditor at least once a year. The ARC is satisfied that the internal auditor has the relevant qualifications and experience and has met the standards established by internationally recognised professional bodies including the Standards for the Professional Practice of Internal Auditing set by The Institute of Internal Auditors. The internal auditor reports directly to the ARC on audit matters and the ARC approves the hiring, removal, evaluation and fees of the internal auditor. The internal auditor has unfettered access to all documents, records, properties and personnel in the Manager, including unrestricted access to the ARC, the Board and the Management. The ARC also reviews and approves the annual internal audit plan and reviews the internal audit reports and activities. The ARC meets with the internal auditor, without the presence of management, at least once a year.

For FY2022, the ARC has reviewed the adequacy and effectiveness of the internal audit function performed by BDO LLP and is satisfied that the internal audit function is independent, effective and adequately resourced.

### WHISTLE-BLOWING POLICY

The Manager has put in place a fraud and whistle-blowing policy (the "Whistle-Blowing Policy") which reflects the Manager's commitment to conduct its business within a framework that fosters the highest ethical and legal standards. In line with this commitment and PLife REIT's commitment to open communications, the Whistle-Blowing Policy provides for procedures and mechanisms by which employees and external parties may, in confidence, raise their concerns about possible improprieties in financial reporting or other matters relating to the Manager and its staff. The Whistle-Blowing Policy aims to foster and maintain an environment where employees of the Manager and external parties can act appropriately, without fear of retaliation, and provides reassurance that the report will be independently investigated and the whistle-blower will be protected from reprisals or victimisation for whistle-blowing in good faith.

Whistle-blowers may report any matters of concern by email at [whistleblow@parkwaylifereit.com](mailto:whistleblow@parkwaylifereit.com). The report submitted through this channel would be received by the ARC who has the absolute discretion to set up an investigation team independent from the alleged person to investigate the report. The investigation team shall investigate the alleged misconduct and report the findings directly to the Chairman of the ARC. The ARC, who is responsible for oversight and monitoring the implementation of the Whistle-Blowing Policy, reviews and ensures that independent investigations and any appropriate follow-up actions are carried out.

The Manager is committed to ensuring that whistle-blowers in good faith will be treated fairly and protected from reprisals and victimisation. All reports and related communications, including the identity of the whistle-blower will be documented and kept in confidence provided that it does not hinder or frustrate the investigations, and except where disclosure is required to the relevant authorities. The whistle-blow report should be as precise as possible so as to allow for proper investigation to be made. The whistle-blower shall provide contact details so that the investigation team may contact for more information if need be.

The ARC reviewed the Whistle-Blowing Policy and was satisfied that the arrangements are in place for the independent investigation of such matters and for appropriate follow-up action. All employees of the Manager are informed of the Whistle-Blowing Policy and are required to confirm their understanding of the Whistle-Blowing Policy.

### UNITHOLDER RIGHTS AND RESPONSIBILITIES

*Principle 11: The company provides shareholders with the opportunity to participate effectively in and vote at general meetings of shareholders and informs them of the rules governing general meetings of shareholders.*

*Principle 12: The company communicates regularly with its shareholders and facilitates the participation of shareholders during general meetings and other dialogues to allow shareholders to communicate their views on various matters affecting the company.*

*Principle 13: The Board adopts an inclusive approach by considering and balancing the needs and interests of material stakeholders, as part of its overall responsibility to ensure that the best interests of the company are served.*

### Communication with Unitholders

The Listing Manual of the SGX-ST requires that a listed entity discloses to the market, among others, matters that would likely have a material effect on the price or value of the entity's securities. The Manager upholds a strong culture of continuous disclosure and transparent communication with Unitholders, various stakeholders and the investing community, and has put in place an investor relations policy which sets out the policies and practices which the Manager adopted. Investors can also subscribe to email alerts of all announcements and press releases issued by PLife REIT or submit questions at their convenience via an enquiry form on PLife REIT's corporate website.

The investor relations function is headed by the CEO and the CFO of the Manager. The Manager adopts a proactive approach in reaching out to the Unitholders, existing and potential investors, analyst and media through various communication channels and programmes such as the corporate website, corporate literature, annual general meeting and investor outreach programmes, throughout the year. The sustainability report of PLife REIT set out on pages 55 to 75 of this Annual Report provide PLife REIT's approach to address stakeholders' concerns and methods of engagement and also set out the key areas of focus in relation to the management of stakeholders for the financial year ended 31 December 2022.

In line with the Manager's objective of transparent communication, timely and full disclosure of all material information relating to PLife REIT are disclosed by way of public releases or announcements through the SGX-ST via SGXNET at first instance and then including the release on PLife REIT's website at [www.plifereit.com](http://www.plifereit.com). The Manager ensures that unpublished price sensitive information are not disclosed selectively, and in the event of any inadvertent disclosure of such information, the Manager shall make necessary disclosure to the public via SGXNET and release on PLife REIT's website promptly.

It is the aim of the Board to provide the Unitholders with a balanced and comprehensive assessment of PLife REIT's performance, position and prospects.

The Unitholders are encouraged to attend the annual general meeting ("AGM") of PLife REIT to ensure a high level of accountability and to stay informed of the strategies and goals of PLife REIT. As a precautionary measure for the COVID-19 pandemic situation in Singapore, PLife REIT's AGM held in 2022 was by electronic means in accordance with the COVID-19 (Temporary Measures) (Alternative Arrangement for Meetings for Companies, Variable Capital Companies, Business Trusts, Unit Trusts and Debenture Holders) Order 2020 ("Alternate Arrangement for AGM"). The Unitholders were encouraged to attend the AGM via electronic means, to submit questions in advance of the AGM and to vote via proxy form. The live webcast of the AGM was chaired by the Manager's Board Chairman in the presence of the CEO and CFO of the Manager. The other directors and company secretary of the Manager had attended the AGM through video conference, while the representatives of the Trustee and the independent auditors of PLife REIT had attended the AGM through webcast. The live webcast of the AGM was accessible by the Unitholders either via live audio-visual webcast or live audio-only streamed. The substantial and relevant questions from the Unitholders were addressed prior to the AGM via announcement on the SGXNET.

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The followings are the usual AGM arrangements of PLife REIT when there is no COVID-19 pandemic risk and the Alternate Arrangement for AGM is not in force.

All Unitholders are entitled to attend and vote at general meetings in person or by proxy. The directors of the Manager attend the AGMs and the external auditors are also present to address Unitholders' queries including queries about the conduct of audit and the preparation and content of the auditors' report.

The notice of AGM is dispatched to the Unitholders in the manner set out in the Listing Manual. The Board welcomes questions from the Unitholders who have an opportunity to raise issues either informally or formally before or at the AGM.

Each item of special business included in the notice of AGM is accompanied, where appropriate, by an explanation for the proposed resolution and a proxy form with instructions on the appointment of proxies. Separate resolutions are prepared for substantially separate issues at the AGM. The resolutions approved in the AGM will be announced on or after the day AGM is held. The minutes of general meetings, which include substantial comments or queries raised by Unitholders and the responses from the Board and management are published on the SGXNET and made available on PLife REIT's corporate website within one month from the date of the AGM.

In support of the greater transparency of voting in AGM and good corporate governance, the Manager employed electronic polling whereby all resolutions are voted by poll and detailed results showing the number of votes cast for and against each resolution and the respective percentage are published at the meeting. Prior to voting at the AGM, the voting procedures will be made known to the Unitholders. The votes cast by each Unitholder are in direct proportion to their respective unitholdings in PLife REIT. If any Unitholder is unable to attend the AGM, the Trust Deed allows for the Unitholder to appoint up to two proxies to attend, speak and vote on his/her behalf at the general meeting.

### Distributions

PLife REIT has a distribution policy, with more information of the distribution policy is set out on page 159 of this Annual Report and the "Distribution Statements" are provided on pages 119 and 120 of this Annual Report.

### DEALINGS IN PLIFE REIT'S UNITS

The Trust Deed requires each director to give notice to the Manager of his acquisition of units or of changes in the number of units which he holds or in which he has an interest, within two business days after such acquisition or the occurrence of the event giving rise to changes in the number of units which he holds or in which he has an interest. This is in line with the requirements of the Section 137Y of the SFA (*relating to notification of unitholdings by directors and CEO of the Manager*). The CEO of the Manager is also required to give similar notice under the section.

All dealings in units by the directors and the CEO will be announced via SGXNET, with the announcement to be posted on the SGX-ST website at <http://www.sgx.com>.

Further, the Section 137ZC of the SFA (*relating to notification of unitholdings by responsible persons*) requires the Manager to, *inter alia*, announce via SGXNET the particulars of any acquisition or disposal of interest in PLife REIT's units by the Manager no later than the end of the business day following the day on which the Manager became aware of the acquisition or disposal.

The Manager has put in place a securities dealing policy for its directors and employees. As a matter of internal policy, the directors and employees are subject to pre-trade approval for any dealing of PLife REIT units. The directors and employees of the Manager are encouraged to hold units and not dealing with the units on short-term considerations. The directors and employees are prohibited from dealing in the units:

- (a) in the period commencing one month before the public announcement of PLife REIT's semi-annual and annual results and (where applicable) property valuations, and ending on the date of announcement of the relevant results or as the case may be, property valuations; and
- (b) at any time while in possession of unpublished price sensitive information.

For better corporate governance, the Manager has voluntarily adopted a prohibition period of two weeks before the public announcement of PLife REIT's quarterly business updates, and ending on the date of announcement of the relevant business updates.

### DEALINGS WITH CONFLICTS OF INTEREST

The Manager has instituted the following procedures to deal with potential conflicts of interest issues:

- (a) The Manager will be a dedicated manager to PLife REIT and will not manage any other REIT which invests in the same type of properties as PLife REIT.
- (b) All resolutions in writing of the Board in relation to matters concerning PLife REIT must be approved by a majority of the directors, including at least one independent director.
- (c) At least one-third of the Board shall comprise independent directors.
- (d) All related party transactions are reviewed by the ARC. Where a related party transaction is subject to approval by ARC, majority approval of ARC is required. If a member of the ARC has an interest in a transaction, he or she will abstain from voting.
- (e) In respect of matters in which Parkway Holdings Limited, the sponsor of PLife REIT ("Sponsor") and/or its subsidiaries have an interest, direct or indirect, any nominees appointed by the Sponsor and/or its subsidiaries to the Board to represent its/their interest will abstain from voting and recuse from meetings and decisions in respect of such matters. In such matters, the quorum must comprise a majority of the independent directors and must exclude the nominee directors of the Sponsor and/or its subsidiaries.
- (f) In respect of matters in which a director or his associates have an interest, direct or indirect, such interested director will abstain from voting. In such matters, the quorum must comprise a majority of the Board and must exclude such interested director.
- (g) Under the Trust Deed, the Manager and its associates are prohibited from being counted in a quorum for or voting at any meeting of Unitholders convened to approve any matter in which the Manager or any of its associates has a material interest. For so long as the Manager is the manager of PLife REIT, the controlling shareholders (as defined in the Listing Manual) of the Manager and their respective associates are prohibited from being counted in the quorum for or voting at any meeting of Unitholders convened to consider a matter in respect of which the relevant controlling shareholders of the Manager and/or their associates have a material interest.
- (h) It is also provided in the Trust Deed that if the Manager is required to decide whether or not to take any action against any person in relation to any breach of any agreement entered into by the Trustee for and on behalf of PLife REIT with a related party of the Manager, the Manager shall be obliged to consult with a reputable law firm (acceptable to the Trustee) which shall provide legal advice on the matter. If the said law firm is of the opinion that the Trustee, on behalf of PLife REIT, has a prima facie case against the party allegedly in breach under such agreement, the Manager shall be obliged to take appropriate action in relation to such agreement. The Board (including its independent directors) will have a duty to ensure that the Manager so complies. Notwithstanding the foregoing, the Manager shall inform the Trustee as soon as it becomes aware of any breach of any agreement entered into by the Trustee for and on behalf of PLife REIT with a related party of the Manager and the Trustee may take such action as it deems necessary to protect the rights of Unitholders and/or which is in the interests of Unitholders. Any decision by the Manager not to take action against a related party of the Manager shall not constitute a waiver of the Trustee's right to take such action as it deems fit against such related party.

PLife REIT's properties are located in Singapore, Japan and Malaysia and its strategy is to invest primarily in income-producing real estate and/or real estate-related assets in the Asia-Pacific region (including Singapore) that are used primarily for healthcare and/or healthcare-related purposes (including, but not limited to, hospitals, healthcare facilities and real estate and/or real estate assets used in connection with healthcare research, education, and the manufacture or storage of drugs, medicine and other healthcare goods and devices), whether wholly or partially owned, and whether directly or indirectly held through the ownership of special purpose vehicles whose primary purpose is to own such real estate. The Sponsor has interests in several healthcare and/or healthcare-related properties in the Asia-Pacific region such as those located in Malaysia. Potential conflicts of interest between the Sponsor and PLife REIT may arise in respect of acquisition and ownership of healthcare and/or healthcare-related assets in the Asia-Pacific region, including Singapore where PLife REIT's initial properties are located, and where PLife REIT's investment strategy is to invest in healthcare and/or healthcare-related properties located therein.



## CORPORATE GOVERNANCE

In order to mitigate any conflict of interest between the Sponsor and PLife REIT in the Asia-Pacific region, the ARC will, during the course of its review of transactions to be entered into by PLife REIT in the future, take into account the expiry of the right of first refusal granted by the Sponsor, together with any other relevant factors that may arise during the assessment process and arrive at its view based on all relevant factors. The existing internal control systems on dealings with conflict of interest will be reviewed periodically to ascertain its effectiveness and suitability and further measures will be considered and implemented to fine-tune the internal control procedures to deal with potential conflicts of interest issues.

In addition, the nominee directors appointed by the Sponsor to the Board are committed not to disclose to the Sponsor information concerning offers to PLife REIT in respect of potential acquisition of new properties as well as offers made by PLife REIT in respect of the potential acquisition of new properties, save for properties which the nominee directors are in a position to confirm that the Sponsor has no intention of acquiring.

The Manager has also put in place a conflict of interest policy applicable to all its employees to ensure that any conflict of interest or potential conflicts of interest are disclosed and necessary approvals are sought where required.

### RELATED PARTY TRANSACTIONS

#### The Manager's Internal Control System

The Manager has established an internal control system to ensure that all future related party transactions (which term includes an "interested person transaction" as defined under the Listing Manual and an "interested party transaction" under the Property Funds Appendix) will be undertaken on normal commercial terms and will not be prejudicial to the interests of PLife REIT or the Unitholders. As a general rule, the Manager must demonstrate to the ARC that such transactions satisfy the foregoing criteria, which may entail obtaining (where practicable) quotations from parties unrelated to the Manager, or obtaining one or more valuations from independent professional valuers (in accordance with the Property Funds Appendix).

The Manager maintains a register to record all related party transactions which are entered into by PLife REIT and the bases, including any quotations from unrelated parties and independent valuations obtained to support such bases, on which they are entered. The Manager also incorporates into its internal audit plan a review of all related party transactions entered into by PLife REIT. The ARC reviews the internal audit reports at least twice a year to ascertain that the guidelines and procedures established to monitor related party transactions have been complied with. In addition, the Trustee also have the right to review such audit report to ascertain that the Property Funds Appendix have been complied with.

Further, the following procedures will be undertaken:

- transactions (either individually or as part of a series or if aggregated with other transactions involving the same related party during the same financial year) below 3.0% of the value of PLife REIT's net tangible assets will be subject to review by the ARC at regular intervals;
- transactions (either individually or as part of a series or if aggregated with other transactions involving the same related party during the same financial year) equal to or exceeding 3.0% but below 5.0% of the value of PLife REIT's net tangible assets will be subject to the review and prior approval of the ARC. Such approval shall only be given if the transactions are on normal commercial terms and are consistent with similar types of transactions made by the Trustee with third parties which are unrelated to the Manager; and
- transactions (either individually or as part of a series or if aggregated with other transactions involving the same related party during the same financial year) equal to or exceeding 5.0% of the value of PLife REIT's net tangible assets will be reviewed and approved prior to such transactions being entered into, on the basis described in the preceding paragraph, by the ARC which may, as it deems fit, request advice on the transaction from independent sources or advisers, including the obtaining of valuations from independent professional valuers. Further, under the Listing Manual and the Property Funds Appendix, such transactions would have to be approved by the Unitholders at a meeting of Unitholders.

Where matters concerning PLife REIT relate to transactions entered into or to be entered into by the Trustee for and on behalf of PLife REIT with a related party of the Manager or PLife REIT, the Trustee is required to consider the terms of such transactions to satisfy itself that such transactions are conducted on an arm's length basis and on normal commercial terms, are not prejudicial to the interests of PLife REIT or the Unitholders, and in accordance with all applicable requirements under the Property Funds Appendix and/or the Listing Manual relating to the transaction in question. Further, the Trustee has the ultimate discretion under the Trust Deed to decide whether or not to enter into a transaction involving a related party of the Manager or PLife REIT. If the Trustee is to sign any contract with a related party of the Manager or PLife REIT, the Trustee will review the contract to ensure that it complies with the requirements relating to interested party transactions in the Property Funds Appendix (as may be amended from time to time) and the provisions of the Listing Manual relating to interested person transactions (as may be amended from time to time) as well as such other guidelines as may from time to time be prescribed by the MAS and the SGX-ST to apply to REITs.

PLife REIT will, in compliance with Rule 905 of the Listing Manual, announce any interested person transaction if such transaction, by itself or when aggregated with other interested person transactions entered into with the same interested person during the same financial year, is 3.0% or more of PLife REIT's latest audited net tangible assets.

The Manager also discloses in the Annual Report the aggregate value of the related party transactions entered during the relevant financial year as required under the Listing Manual and the Property Funds Appendix. See page 203 of this Annual Report for the disclosure.

#### Role of the Audit and Risk Committee for Related Party Transactions

All related party transactions must be reviewed by the ARC and where applicable, approved by a majority of the ARC to ensure compliance with the Manager's internal control system and with the relevant provisions of the Listing Manual as well as the Property Funds Appendix. The review will include the examination of the nature of the transactions and its supporting documents or such other data deemed necessary to the ARC.

## CORPORATE GOVERNANCE

### Additional Information on Endorsement or Re-Endorsement of Appointment of Directors (as the case may be) (Information required pursuant to Appendix 7.4.1 of the Listing Manual)

	Jennifer Lee Gek Choo	Sim Heng Joo Joe	Yong Yeap Chau
Date of Appointment	30 June 2016	30 November 2019	29 January 2009
Date of last endorsement or re-endorsement of appointment (as the case may be)	19 June 2020	19 June 2020	19 June 2020
Age	70	51	57
Country of principal residence	Singapore	Singapore	Singapore
The Board's comments on this appointment (including rationale, selection criteria, and the search and nomination process)	At the recommendation of the Manager's NRC, the Board has reviewed and considered the background and experience of Dr. Lee. The Board approved the appointment of Dr. Lee as Independent Director, Chairman of the NRC and a member of the ARC of the Manager.	Mr Sim was nominated by Parkway Holdings Limited, the holding company of the Manager. The NRC of the Manager has reviewed the qualification and experience of Mr. Sim and recommended to the Board the appointment of Mr. Sim as a Non-Executive Director of the Company. The Board considered the recommendation of NRC and approved Mr. Sim's appointment.	Mr. Yong was appointed as the Acting Chief Executive Officer of the Manager on 23 December 2008 and having reviewed his performance, the Board had confirmed Mr. Yong's appointment as the Chief Executive Officer and Executive Director of the Manager.
Whether appointment is executive, and if so, the area of responsibility	Non-executive	Non-executive	Executive
Job Title	Independent Director, Chairman of the Nominating and Remuneration Committee and member of Audit and Risk Committee	Non-Executive Director and member of Nominating and Remuneration Committee	Chief Executive Officer and Executive Director
Professional qualifications	<ul style="list-style-type: none"> <li>MBBS, National University of Singapore</li> <li>MBA, National University of Singapore</li> </ul>	<ul style="list-style-type: none"> <li>Bachelor of Arts in Electronic and Information Science Tripos, University of Cambridge</li> <li>Masters in Public Administration, Kennedy School of Government, Harvard University</li> </ul>	<ul style="list-style-type: none"> <li>B.ACC (Hons), Fellow Chartered Accountant of Singapore</li> <li>Advanced Management Programme with Harvard Business School</li> </ul>

	Jennifer Lee Gek Choo	Sim Heng Joo Joe	Yong Yeap Chau
Working experience and occupation(s) during the past 10 years	<ul style="list-style-type: none"> <li>March 2007 to February 2015 - Ministry of Health Singapore – Senior Consultant, Ageing Planning Office</li> </ul>	<ul style="list-style-type: none"> <li>January 2020 to Present – Group Chief Operating Officer of IHH Healthcare Berhad</li> <li>June 2017 to December 2019 – Chief Executive Officer, Parkway Pantai Limited, Malaysia Operations Division</li> <li>2009 to May 2017 – Adjunct Associate Professor, faculty member NUS Yong Loo Lin School of Medicine, NUS Business School and the NUS Saw Swee Hock School of Public Health</li> <li>2015 to May 2017 – Deputy Chief Executive, National University Health System</li> <li>2009 to 2016 – Chief Executive Officer, National University Hospital</li> <li>2009 to 2015 – Lecturer, Nanyang Technological University, Nanyang Business School</li> </ul>	<ul style="list-style-type: none"> <li>January 2009 to Present – Chief Executive Officer and Executive Director of Parkway Trust Management Limited</li> </ul>
Shareholding interest in the listed issuer and its subsidiaries	No	Yes	Yes
Any relationship (including immediate family relationships) with any existing director, existing executive officer, the issuer and/or substantial shareholder of the listed issuer or of any of its principal subsidiaries	Nil	Mr. Sim is the Group Chief Operating Officer of IHH Healthcare Berhad, the substantial unitholder of PLife REIT	Nil



## CORPORATE GOVERNANCE

	Jennifer Lee Gek Choo	Sim Heng Joo Joe	Yong Yearn Chau
Conflict of Interest (including any competing business)	Nil	Nil, except for employment with IHH Healthcare Berhad	Nil
Undertaking (in the format set out in Appendix 7.7) under Rule 720(1) has been submitted to the listed issuer	Yes	Yes	Yes
<b>Other Principal Commitments Including Directorships</b>			
Past (for the last 5 years)	<ul style="list-style-type: none"> <li>Director of Ministry of Health Holdings</li> <li>Chairman of Agency for Integrated Care Pte Ltd</li> <li>Director of The Esplanade Co Ltd</li> </ul>	<ul style="list-style-type: none"> <li>Chief Executive Officer of Parkway Pantai Limited, Malaysia Operations Division</li> </ul>	Nil
Present	<ul style="list-style-type: none"> <li>Director of Sheares Healthcare India Holdings Pte Ltd</li> </ul>	<ul style="list-style-type: none"> <li>Group Chief Operating Officer of IHH Healthcare Limited</li> <li>Director of Fortis Healthcare Limited</li> <li>Committee Member of Nanyang Business School Advisory Board</li> <li>Chairman of Health Sciences Advisory Committee of Ngee Ann Polytechnic</li> </ul>	Nil
<b>Information Required Pursuant to Appendix 7.4.1 of the Listing Manual</b>			
a) Whether at any time during the last 10 years, an application or a petition under any bankruptcy law of any jurisdiction was filed against him or against a partnership of which he was a partner at the time when he was a partner or at any time within 2 years from the date he ceased to be a partner?	No	No	No

	Jennifer Lee Gek Choo	Sim Heng Joo Joe	Yong Yearn Chau
<b>Information Required Pursuant to Appendix 7.4.1 of the Listing Manual</b>			
b) Whether at any time during the last 10 years, an application or a petition under any law of any jurisdiction was filed against an entity (not being a partnership) of which he was a director or an equivalent person or a key executive, at the time when he was a director or an equivalent person or a key executive of that entity or at any time within 2 years from the date he ceased to be a director or an equivalent person or a key executive of that entity, for the winding up or dissolution of that entity or, where that entity is the trustee of a business trust, that business trust, on the ground of insolvency?	No	No	No
c) Whether there is any unsatisfied judgment against him?	No	No	No
d) Whether he has ever been convicted of any offence, in Singapore or elsewhere, involving fraud or dishonesty which is punishable with imprisonment, or has been the subject of any criminal proceedings (including any pending criminal proceedings of which he is aware) for such purpose?	No	No	No

## CORPORATE GOVERNANCE

	Jennifer Lee Gek Choo	Sim Heng Joo Joe	Yong Yearn Chau
<b>Information Required Pursuant to Appendix 7.4.1 of the Listing Manual</b>			
e) Whether he has ever been convicted of any offence, in Singapore or elsewhere, involving a breach of any law or regulatory requirement that relates to the securities or futures industry in Singapore or elsewhere, or has been the subject of any criminal proceedings (including any pending criminal proceedings of which he is aware) for such breach?	No	No	No
f) Whether at any time during the last 10 years, judgment has been entered against him in any civil proceedings in Singapore or elsewhere involving a breach of any law or regulatory requirement that relates to the securities or futures industry in Singapore or elsewhere, or a finding of fraud, misrepresentation or dishonesty on his part, or he has been the subject of any civil proceedings (including any pending civil proceedings of which he is aware) involving an allegation of fraud, misrepresentation or dishonesty on his part?	No	No	No
g) Whether he has ever been convicted in Singapore or elsewhere of any offence in connection with the formation or management of any entity or business trust?	No	No	No

	Jennifer Lee Gek Choo	Sim Heng Joo Joe	Yong Yearn Chau
<b>Information Required Pursuant to Appendix 7.4.1 of the Listing Manual</b>			
h) Whether he has ever been disqualified from acting as a director or an equivalent person of any entity (including the trustee of a business trust), or from taking part directly or indirectly in the management of any entity or business trust?	No	No	No
i) Whether he has ever been the subject of any order, judgment or ruling of any court, tribunal or governmental body, permanently or temporarily enjoining him from engaging in any type of business practice or activity?	No	No	No
j) Whether he has ever, to his knowledge, been concerned with the management or conduct, in Singapore or elsewhere, of the affairs of:-			
i. any corporation which has been investigated for a breach of any law or regulatory requirement governing corporations in Singapore or elsewhere; or	No	No	No
ii. any entity (not being a corporation) which has been investigated for a breach of any law or regulatory requirement governing such entities in Singapore or elsewhere; or	No	No	No



## CORPORATE GOVERNANCE

	Jennifer Lee Gek Choo	Sim Heng Joo Joe	Yong Yean Chau
<b>Information Required Pursuant to Appendix 7.4.1 of the Listing Manual</b>			
iii. any business trust which has been investigated for a breach of any law or regulatory requirement governing business trusts in Singapore or elsewhere; or	No	No	No
iv. any entity or business trust which has been investigated for a breach of any law or regulatory requirement that relates to the securities or futures industry in Singapore or elsewhere  in connection with any matter occurring or arising during that period when he was so concerned with the entity or business trust?	No	No	No
k) Whether he has been the subject of any current or past investigation or disciplinary proceedings, or has been reprimanded or issued any warning, by the Monetary Authority of Singapore or any other regulatory authority, exchange, professional body or government agency, whether in Singapore or elsewhere?	No	No	No

## DISCLOSURE ON FEES

### FEES PAYABLE BY PLIFE REIT

The trust deed constituting PLife REIT dated 12 July 2007 (as amended, the "Trust Deed") is binding on each unitholder of PLife REIT ("Unitholder") (and persons claiming through such Unitholder) as if such Unitholder had been a party to the Trust Deed and as if the Trust Deed contains covenants by such Unitholder to observe and be bound by the provisions of the Trust Deed, and an authorisation by each Unitholder to do all such acts and things as the Trust Deed may require Parkway Trust Management Limited (the "Manager") and/or HSBC Institutional Trust Services (Singapore) Limited (the "Trustee") to do.

The Manager has covenanted in the Trust Deed to use its best endeavours to carry on and conduct its business in a proper and efficient manner, ensure that PLife REIT is carried on and conducted in a proper and efficient manner, and to conduct all transactions with or for PLife REIT at arm's length and on normal commercial terms.

Under Clauses 15.1, 15.3, 15.4, 15.5 and 15.6 of the Trust Deed, the Manager is entitled to the following fees in return for its services:

Fees payable by PLife REIT	Amount payable to the Manager
<b>1 Management fee</b>	<p><b>Base Fee</b> 0.3% per annum of the value of all the assets of PLife REIT, including all its authorised investments for the time being held or deemed to be held upon the trusts of the Trust Deed ("Deposited Property").</p> <p><b>Performance Fee</b> 4.5% per annum of the net property income of PLife REIT for that financial year.</p> <p>Subject to the guidelines for real estate investment trusts issued by the Monetary Authority of Singapore as Appendix 6 ("Property Funds Appendix") to the Code on Collective Investment Schemes ("CIS Code"), the Base Fee and Performance Fee shall be paid to the Manager in the form of cash and/or Units (as the Manager may elect prior to each payment) out of the Deposited Property and in such proportion as may be determined by the Manager. If in the form of Units, the Manager shall be entitled to receive such number of units as may be purchased with the relevant amount of the management fee attributable to the relevant period at an issue price set out in accordance with the Trust Deed.</p>
<b>2 Fee for acquisition of properties</b>	<p><b>Acquisition Fee</b> 1.0% of the Enterprise Value of any real estate or real estate related asset acquired directly or indirectly by PLife REIT, pro-rated, if applicable, to the proportion of PLife REIT's interest. For this purpose, where the assets acquired by PLife REIT are shares in a special purpose vehicle whose primary purpose is to hold/own real estate (directly or indirectly), "Enterprise Value" shall mean the sum of the equity value and the total net debt attributable to the shares being acquired by PLife REIT and where the asset acquired by PLife REIT is a real estate, "Enterprise Value" shall mean the value of the real estate.</p> <p>In the event that there is payment to third party agents or brokers in connection with the acquisition, such payment shall be paid out of the Deposited Property.</p> <p>Unless required under the Property Funds Appendix to be paid in the form of Units only, the Manager may opt to receive such Acquisition Fee in the form of cash or Units or a combination of cash and Units as it may determine. Units representing the Acquisition Fee or any part thereof will be issued at an issue price on a similar basis as that for the management fee.</p> <p>In the event the Manager receives Acquisition Fee in connection with a transaction with a related party, any such Acquisition Fee shall be paid in the form of Units.</p>

## DISCLOSURE ON FEES

Fees payable by PLife REIT	Amount payable to the Manager
<b>3 Fee for divestment of properties</b>	<p><b>Divestment Fee</b></p> <p>0.5% of the Enterprise Value of any real estate or real estate related asset sold or divested directly or indirectly by PLife REIT, pro-rated, if applicable, to the proportion of PLife REIT's interest.</p> <p>Unless required under the Property Funds Appendix to be paid in the form of Units only, the Manager may opt to receive such Divestment Fee in the form of cash or Units or a combination of cash and Units as it may determine. Units representing the Divestment Fee or any part thereof will be issued at an issue price on a similar basis as that for the management fee.</p> <p>Any payment to third party agents or brokers in connection with the divestment of any real estate or real estate related assets of PLife REIT shall be paid by PLife REIT.</p> <p>In the event the Manager receives Divestment Fee in connection with a transaction with a related party, any such Divestment Fee shall be paid in the form of Units.</p>
<b>4 Fee for lease management</b>	<p><b>Lease Management Fee</b></p> <p>1.0% per annum of the revenue of the real estate held directly or indirectly by PLife REIT and managed by the Manager (excluding the Hospital Properties for the duration of the master lease arrangements). "Hospital Properties" shall mean the three private hospitals in Singapore owned by PLife REIT, comprising The Mount Elizabeth Hospital Property, The Gleneagles Hospital Property and The Parkway East Hospital Property.</p> <p>For the avoidance of doubt, no Lease Management Fee shall be payable to the Manager in respect of the Hospital Properties for the duration of the master lease agreements.</p>
<b>5 Fee for marketing services</b>	<p><b>Marketing Services Commission</b></p> <p>(i) One month's gross rent inclusive of service charge, for securing a lease of three years or less;</p> <p>(ii) Two months' gross rent inclusive of service charge, for securing a lease of more than three years;</p> <p>(iii) Half month's gross rent inclusive of service charge, for securing a renewal of lease of three years or less; and</p> <p>(iv) One month's gross rent inclusive of service charge, for securing a renewal of lease of more than three years.</p> <p>If a third party agent secures a lease, the Manager will be responsible for any marketing services commission payable to such third party agent, and the Manager will be entitled to a marketing services commission of:-</p> <p>(i) 1.2 months' gross rent inclusive of service charge for securing or renewal of a lease of three years or less; and</p> <p>(ii) 2.4 months' gross rent inclusive of service charge for securing or renewal of a lease of more than three years.</p> <p>The marketing services commission may be adjusted accordingly at the time of securing or renewal of a lease by the Manager or a third party agent, to be consistent with and no higher than the prevailing market rates of such marketing services commission in the country where the real estate is located.</p>
<b>6 Fee for property management</b>	<p><b>Property Management Fee</b></p> <p>2.0% per annum of the revenue of the real estate held directly or indirectly by PLife REIT and managed by the Manager (excluding the Hospital Properties for the duration of the master lease agreements).</p> <p>For the avoidance of doubt, no Property Management Fee shall be payable to the Manager in respect of the Hospital Properties for the duration of the master lease agreements.</p>

The Manager is of the view that the fee structure of PLife REIT promotes alignment of interests between the Manager and the long-term interests of Unitholders. The rationale for each fee component is elaborated upon below:

### Base Fee

As an external manager, the Manager manages the assets and liabilities of PLife REIT for the benefit of its Unitholders and should be fairly compensated for conducting the overall management of PLife REIT's various affairs, which includes, among others, formulation of business plans, execution of PLife REIT's strategies, performing data analytics, monitoring operating costs, evaluating asset enhancement initiatives and investment opportunities. Another key responsibility is ensuring that PLife REIT complies with the applicable provisions of the Securities and Futures Act, 2001 ("SFA") and all other relevant laws and regulations, such as the listing manual of Singapore Exchange Securities Trading Limited ("Listing Manual"), the CIS Code (including the Property Funds Appendix), the Trust Deed, the tax ruling issued by Inland Revenue Authority of Singapore on the taxation of PLife REIT and its Unitholders and all relevant contracts entered on behalf of PLife REIT. The Base Fee compensates the Manager for establishing a core team of representatives who are appointed in accordance with the SFA to execute its responsibilities as manager of a real estate investment trust.

The Base Fee is linked to the value of all the assets of PLife REIT as the complexity and scope of work is commensurate to the size of PLife REIT's portfolio. In the event that the portfolio of PLife REIT grows, the degree and complexity of the Manager's responsibilities will correspondingly increase and the Manager has to be amply remunerated. This ensures that the Manager is able to dedicate its efforts to the growth of PLife REIT.

### Performance Fees

With effect from 1 January 2016, the Performance Fee in respect of every calendar year shall be paid in arrears, no more frequent than once a year. The Performance Fee structure of PLife REIT will incentivise the Manager to seek continuous growth opportunities and encourage the Manager to act in the interests of Unitholders by increasing the rental income generated from the real estate held directly or indirectly by PLife REIT (the "Properties of PLife REIT") while reducing property level expenses. Accordingly, the Performance Fee incentivises the Manager to take a holistic and double-pronged approach towards the management of PLife REIT to improve the operating performance of PLife REIT so that the Manager may, together with Unitholders, enjoy a higher net property income.

### Acquisition Fee and Divestment Fee

The Acquisition Fee and Divestment Fee are structured in order to incentivise the Manager to source for inorganic growth, as well as to realise mature assets where suitable in the interests of Unitholders, in accordance with the acquisition growth and active asset management strategies of PLife REIT. Bearing in mind that the Manager has to undertake an extensive scope of work over and above the overall management of PLife REIT when undertaking acquisition or divestment opportunities (including but not limited to compliance with the applicable laws, rules and regulations relating to the acquisition or divestment, exploring shortlisting and monitoring investment opportunities, conduct of due diligence, evaluation and in depth assessment of the acquisition or divestment opportunity, negotiations with counterparties, conduct of board meetings and as the case may be, preparation of circulars and announcements), the Manager should be compensated fairly to reflect the effort expended and the costs incurred during such undertakings. It should be noted that the Acquisition Fee and Divestment Fee are only payable where the acquisition or divestment has been successfully completed.

### Lease Management Fee

The Manager is entitled to the Lease Management Fee for provision of lease management services to the Properties of PLife REIT (excluding the Hospital Properties for the duration of the master lease agreements) which includes coordinating tenant's fitting-out requirements, administration of rental collection, management of rental arrears and administration of all property tax matters. In consideration for the provision of such lease management services, the Manager should be entitled to fair remuneration. For avoidance of doubt, the Manager does not earn any Lease Management Fee for the Properties of PLife REIT located in Japan whereby the related services are carried out by the Japan asset managers under the *Tokumei Kumiai* ("TK") structure. The Manager has also excluded the Hospital Properties for the duration of the master lease agreements to avoid any double counting of fees.



## DISCLOSURE ON FEES

### Marketing Services Commission

The Marketing Services Commission is structured to incentivise the Manager to secure longer term leases which in turn provides stability in the income stream of PLife REIT. Accordingly, the Manager is entitled to a higher commission where the term of the lease is longer than three years. Higher commissions are payable for securing leases with new tenants as compared to renewals of existing leases due to the increased effort which has to be expended by the Manager to market, source for, attract and negotiate with new tenants. The Marketing Services Commission payable to the Manager if a third party agent secures a lease is higher to take into account the Manager's expenses as the Manager is responsible for paying such third party agent. The Manager has to liaise, instruct and oversee the marketing activities of such third party agent and should be fairly compensated for its efforts. The Marketing Services Commission will serve to ensure that the Manager secures leases in the interests of PLife REIT and Unitholders.

### Property Management Fee

The Manager is entitled to the Property Management Fee for provision of property management services to the Properties of PLife REIT (excluding the Hospital Properties for the duration of the master lease agreements). Generally, when providing property management services, the Manager has to ensure compliance with the local regulations, manage relations with many counterparties, and constantly review and assess the Properties of PLife REIT to ensure that there is minimal disruption to existing operations. The Manager has to co-ordinate and plan to manage the Properties of PLife REIT and also ensure that Properties of PLife REIT are well-managed so as to maximise returns for Unitholders.

In return for providing property management services which are beyond the ordinary scope of the Manager's overall management services, the Manager should be compensated fairly for its expertise. In addition, the Property Management Fee has been structured so that the Manager is incentivised to improve the performance of the Properties of PLife REIT managed by the Manager as these fees are pegged to the gross revenue of the real estate. For avoidance of doubt, the Manager does not earn any Property Management Fee for the Properties of PLife REIT located in Japan whereby the related services are carried out by the Japan asset managers under the TK structure. The Manager has also excluded the Hospital Properties for the duration of the master lease agreements to avoid any double counting of fees.

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## REPORT OF THE TRUSTEE

HSBC Institutional Trust Services (Singapore) Limited (the "Trustee") is under a duty to take into custody and hold the assets of Parkway Life Real Estate Investment Trust (the "Trust") and its subsidiaries (the "Group") in trust for the holders ("Unitholders") of units in the Trust (the "Units"). In accordance with the Securities and Futures Act (Cap. 289) of Singapore, its subsidiary legislation and the Code on Collective Investment Scheme, the Trustee shall monitor the activities of Parkway Trust Management Limited (the "Manager") for compliance with the limitations imposed on the investment and borrowing powers as set out in the trust deed dated 12 July 2007 (as amended by the First Supplemental Deed dated 12 November 2009, the Second Supplemental Deed dated 30 March 2010, the Third Supplemental Deed dated 31 March 2016, the Fourth Supplemental Deed dated 2 May 2019, the Fifth Supplemental Deed dated 2 April 2020 and the Sixth Supplemental Deed dated 23 September 2020) (the "Trust Deed"), between the Trustee and the Manager in each annual accounting period and report thereon to Unitholders in an annual report.

To the best knowledge of the Trustee, the Manager has, in all material respects, managed the Trust during the year covered by these financial statements, set out on pages 117 to 202, in accordance with the limitations imposed on the investment and borrowing powers set out in the Trust Deed.

**For and on behalf of the Trustee,  
HSBC Institutional Trust Services (Singapore) Limited**

*Authorised Signatory*

24 February 2023

## STATEMENT BY THE MANAGER

In the opinion of the directors of Parkway Trust Management Limited, the accompanying financial statements set out on pages 117 to 202, comprising the statements of financial position, statements of total return, distribution statements, statements of movements in Unitholders' funds and portfolio statements of the Group and of the Trust, cash flow statement of the Group and a summary of significant accounting policies and other explanatory notes, are drawn up so as to present fairly, in all material respects, the financial position and the portfolio of Parkway Life Real Estate Investment Trust (the "Trust") and its subsidiaries (the "Group") and of the Trust as at 31 December 2022, the total returns, distributable income, movements in Unitholders' funds of the Group and the Trust and cash flows of the Group for the year then ended in accordance with the recommendations of Statement of Recommended Accounting Practice 7 "*Reporting Framework for Investment Funds*" (RAP 7) issued by the Institute of Singapore Chartered Accountants and the provisions of the Trust Deed. At the date of this statement, there are reasonable grounds to believe that the Group and the Trust will be able to meet their financial obligations as and when they materialise.

**For and on behalf of the Manager,  
Parkway Trust Management Limited**

**Yong Yean Chau**  
*Director*

24 February 2023



## INDEPENDENT AUDITORS' REPORT

### UNITHOLDERS PARKWAY LIFE REAL ESTATE INVESTMENT TRUST

Constituted in the Republic of Singapore pursuant to the trust deed dated 12 July 2007 (as amended by the First Supplemental Deed dated 12 November 2009, the Second Supplemental Deed dated 30 March 2010, the Third Supplemental Deed dated 31 March 2016, the Fourth Supplemental Deed dated 2 May 2019, the Fifth Supplemental Deed dated 2 April 2020 and the Sixth Supplemental Deed dated 23 September 2020)

### REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS

#### *Opinion*

We have audited the financial statements of Parkway Life Real Estate Investment Trust (the Trust) and its subsidiaries (the Group), which comprise the consolidated statement of financial position and consolidated portfolio statement of the Group and the statement of financial position and portfolio statement of the Trust as at 31 December 2022, the consolidated statement of total return, consolidated distribution statement, consolidated statement of movements in unitholders' funds and consolidated statement of cash flows of the Group and the statement of total return, distribution statement and statement of movements in unitholders' funds of the Trust for the year then ended, and notes to the financial statements, including a summary of significant accounting policies as set out on pages 117 to 202.

In our opinion, the accompanying consolidated financial statements of the Group and the statement of financial position, portfolio statement, statement of total return, distribution statement and statement of movements in unitholders' funds of the Trust present fairly, in all material respects, the consolidated financial position and the consolidated portfolio holdings of the Group and the financial position and the portfolio holdings of the Trust as at 31 December 2022 and the consolidated total return, consolidated distributable income, consolidated movements in unitholders' funds and consolidated cash flows of the Group and the total return, distributable income and movements in unitholders' funds of the Trust for the year then ended on that date in accordance with the recommendations of Statement of Recommended Accounting Practice 7 *Reporting Framework for Investment Funds* (RAP 7) issued by the Institute of Singapore Chartered Accountants (ISCA).

#### *Basis for opinion*

We conducted our audit in accordance with Singapore Standards on Auditing (SSAs). Our responsibilities under those standards are further described in the 'Auditors' responsibilities for the audit of the financial statements' section of our report. We are independent of the Group in accordance with the Accounting and Corporate Regulatory Authority Code of Professional Conduct and Ethics for Public Accountants and Accounting Entities (ACRA Code) together with the ethical requirements that are relevant to our audit of the financial statements in Singapore, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ACRA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## INDEPENDENT AUDITORS' REPORT

#### *Key audit matters*

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial statements of the current period. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Valuation of investment properties (Refer to Portfolio Statements and Note 4 to the financial statements)

#### *Risk*

Investment properties represent the single largest category of assets on the consolidated statement of financial position of the Group at \$2.2 billion (2021: \$2.3 billion) as at 31 December 2022.

These investment properties are stated at their fair values based on independent external valuations.

The valuation process involves significant judgement in determining the appropriate valuation methodology to be used, and in estimating the underlying assumptions to be applied. The valuations are highly sensitive to key assumptions applied and a small change in the assumptions can have a significant impact to the valuation.

#### *Our response*

We evaluated the qualifications, competence and objectivity of the external valuers and held discussions with the valuers to understand their valuation methodologies and assumptions used.

We considered the valuation methodologies used against those applied by other valuers for similar property types and the requirements under the listing rules and property fund guidelines. We tested the integrity of the significant data inputs applied in the projected cash flows used in the valuation to supporting leases and other documents. We challenged the key assumptions used in the valuations, which included capitalisation, discount and terminal yield rates by comparing them against historical rates and available industry data, taking into consideration comparability and market factors.

We also considered the adequacy of the disclosures in the financial statements, in describing the inherent degree of subjectivity and key assumptions in the estimates. This includes the relationships between the key unobservable inputs and fair values, in conveying the uncertainties.

#### *Our findings*

The valuers are members of recognised professional bodies for valuers and have considered their own independence in carrying out their work.

The valuation methodologies adopted by the valuers are in line with generally accepted market practices. The significant data inputs used were supported by relevant supporting documents. The key assumptions used in the valuations, including the projected cash flows, discount rates and terminal capitalisation rates were supported by the evidence available and are within the range of industry and market data. Where the assumptions were outside the expected range, the additional factors considered by the valuers were consistent with other corroborative evidence. The disclosures in the financial statements are appropriate.

## INDEPENDENT AUDITORS' REPORT

### *Other information*

Parkway Trust Management Limited, the manager of the Trust (the Manager) is responsible for the other information contained in the annual report. Other information is defined as all information in the annual report other than the financial statements and our auditors' report thereon.

We have obtained the Report of the Trustee and Statement by the Manager prior to the date of this auditors' report. The other sections of the annual report ("the Reports") are expected to be made available to us after that date.

Our opinion on the financial statements does not cover the other information and we do not and will not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information identified above, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed on the other information that we obtained prior to the date of this auditors' report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

When we read the Reports, if we conclude that there is a material misstatement therein, we are required to communicate the matter to the Manager and take appropriate actions in accordance with SSAs.

### *Responsibilities of the Manager for the financial statements*

The Manager is responsible for the preparation and fair presentation of these financial statements in accordance with the recommendations of RAP 7 issued by the ISCA, and for such internal control as the Manager determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Manager is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Manager either intends to terminate the Group or to cease operations of the Group, or has no realistic alternative but to do so.

The Manager's responsibilities include overseeing the Group's financial reporting process.

## INDEPENDENT AUDITORS' REPORT

### *Auditors' responsibilities for the audit of the financial statements*

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SSAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Manager.
- Conclude on the appropriateness of the Manager's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with the Manager regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



## INDEPENDENT AUDITORS' REPORT

We also provide the Manager with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with the Manager, we determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditors' report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement partner on the audit resulting in this independent auditors' report is Yap Wee Kee.

### KPMG LLP

Public Accountants and  
Chartered Accountants

### Singapore

24 February 2023

## STATEMENTS OF FINANCIAL POSITION

As at 31 December 2022

	Note	Group		Trust	
		2022 \$'000	2021 \$'000	2022 \$'000	2021 \$'000
<b>Non-current assets</b>					
Investment properties	4	2,205,881	2,290,751	1,439,000	1,472,000
Interests in subsidiaries	5	–	–	727,412	638,591
Advance payment	6	27,740	–	27,740	–
Financial derivatives	7	33,958	15,337	33,958	15,337
		<b>2,267,579</b>	<b>2,306,088</b>	<b>2,228,110</b>	<b>2,125,928</b>
<b>Current assets</b>					
Financial derivatives	7	470	558	470	558
Trade and other receivables	8	15,597	12,697	14,133	53,859
Advance payment	6	18,493	–	18,493	–
Cash and cash equivalents	9	40,010	25,793	15,467	1,594
		<b>74,570</b>	<b>39,048</b>	<b>48,563</b>	<b>56,011</b>
<b>Total assets</b>		<b>2,342,149</b>	<b>2,345,136</b>	<b>2,276,673</b>	<b>2,181,939</b>
<b>Current liabilities</b>					
Trade and other payables	10	23,697	21,917	16,751	14,071
Current portion of security deposits		823	954	–	–
Loans and borrowings	11	56,635	94,719	56,635	94,719
Lease liabilities		15	14	–	–
		<b>81,170</b>	<b>117,604</b>	<b>73,386</b>	<b>108,790</b>
<b>Non-current liabilities</b>					
Financial derivatives	7	–	153	–	153
Non-current portion of security deposits		17,754	19,207	–	–
Loans and borrowings	11	793,154	731,176	793,154	731,176
Deferred tax liabilities	12	35,769	38,331	–	–
Deferred income		1,732	1,860	–	–
Lease liabilities		2,084	2,098	–	–
		<b>850,493</b>	<b>792,825</b>	<b>793,154</b>	<b>731,329</b>
<b>Total liabilities</b>		<b>931,663</b>	<b>910,429</b>	<b>866,540</b>	<b>840,119</b>
<b>Net assets</b>		<b>1,410,486</b>	<b>1,434,707</b>	<b>1,410,133</b>	<b>1,341,820</b>
Represented by:					
<b>Unitholders' funds</b>	13	<b>1,410,486</b>	<b>1,434,707</b>	<b>1,410,133</b>	<b>1,341,820</b>
Units in issue ('000)	14	<b>605,002</b>	<b>605,002</b>	<b>605,002</b>	<b>605,002</b>
Net asset value per unit (\$)		<b>2.33</b>	<b>2.37</b>	<b>2.33</b>	<b>2.22</b>

The accompanying notes form an integral part of these financial statements.

## STATEMENTS OF TOTAL RETURN

Year ended 31 December 2022

	Note	Group		Trust	
		2022 \$'000	2021 \$'000	2022 \$'000	2021 \$'000
Gross revenue	15	129,972	120,705	95,156	90,466
Property expenses	16	(8,104)	(9,471)	(3,244)	(3,288)
<b>Net property income</b>		<b>121,868</b>	<b>111,234</b>	<b>91,912</b>	<b>87,178</b>
Management fees	17	(13,782)	(12,852)	(12,373)	(11,610)
Trust expenses	18	(3,294)	(3,373)	(2,300)	(2,425)
Finance costs	19	(5,753)	(4,683)	(5,476)	(4,414)
Foreign exchange gain, net		3,399	1,946	99,756	46,653
Other expenses	20	–	–	–	(505)
		<b>(19,430)</b>	<b>(18,962)</b>	<b>79,607</b>	<b>27,699</b>
<b>Total return before changes in fair value of financial derivatives, investment properties and gain on disposal of asset held for sale</b>		<b>102,438</b>	<b>92,272</b>	<b>171,519</b>	<b>114,877</b>
Net change in fair value of financial derivatives		5,160	4,161	10,794	10,326
Net change in fair value of investment properties	4	(59,381)	239,206	(57,053)	248,941
Gain on disposal of asset held for sale	21	–	5,113	–	–
<b>Total return before income tax</b>		<b>48,217</b>	<b>340,752</b>	<b>125,260</b>	<b>374,144</b>
Income tax expense	22	(7,081)	(8,874)	–	–
<b>Total return for the year</b>		<b>41,136</b>	<b>331,878</b>	<b>125,260</b>	<b>374,144</b>
<b>Earnings per unit (cents)</b>					
Basic and diluted	23	6.80	54.86	20.70	61.84

The accompanying notes form an integral part of these financial statements.

## DISTRIBUTION STATEMENTS

Year ended 31 December 2022

	Note	Group		Trust	
		2022 \$'000	2021 \$'000	2022 \$'000	2021 \$'000
<b>Amount available for distribution to Unitholders at beginning of the year</b>		<b>21,622</b>	21,628	<b>21,622</b>	21,628
Total return for the year		41,136	331,878	125,260	374,144
Distribution adjustments	A	48,776	(244,176)	(35,348)	(286,442)
Rollover adjustment		92	–	92	–
Amount retained for capital expenditure		(3,000)	(3,000)	(3,000)	(3,000)
Amount reversed for COVID-19 related relief measures		–	476	–	476
<b>Income for the year available for distribution to Unitholders</b>	B	<b>87,004</b>	85,178	<b>87,004</b>	85,178
<b>Amount available for distribution to Unitholders</b>		<b>108,626</b>	106,806	<b>108,626</b>	106,806
<b>Distributions to Unitholders during the year:</b>					
– Distribution of 3.57 cents per unit for period from 1 October 2020 to 31 December 2020		–	21,599	–	21,599
– Distribution of 3.57 cents per unit for period from 1 January 2021 to 31 March 2021		–	21,598	–	21,598
– Distribution of 3.38 cents per unit for period from 1 April 2021 to 30 June 2021		–	20,449	–	20,449
– Distribution of 3.56 cents per unit for period from 1 July 2021 to 30 September 2021		–	21,538	–	21,538
– Distribution of 3.57 cents per unit for period from 1 October 2021 to 31 December 2021		21,599	–	21,599	–
– Distribution of 7.06 cents per unit for period from 1 January 2022 to 30 June 2022		42,713	–	42,713	–
		<b>64,312</b>	85,184	<b>64,312</b>	85,184
<b>Amount available for distribution to Unitholders at end of the year</b>		<b>44,314</b>	21,622	<b>44,314</b>	21,622

The accompanying notes form an integral part of these financial statements.



## DISTRIBUTION STATEMENTS

Year ended 31 December 2022

	Note	Group		Trust	
		2022	2021	2022	2021
Number of units entitled to distribution ('000)	14	605,002	605,002	605,002	605,002
Distribution per unit (cents) <sup>1</sup>		14.38	14.08	14.38	14.08

<sup>1</sup> The distribution per unit relates to the distributions in respect of the relevant financial year.

### Note A – Distribution adjustments comprise:

	Group		Trust	
	2022	2021	2022	2021
	\$'000	\$'000	\$'000	\$'000
Non-tax deductible/(non-taxable) items:				
Trustee's fees	370	350	370	350
Amortisation of transaction costs relating to debt facilities	704	716	704	716
Net overseas income not distributed to the Trust	–	–	21,378	16,760
Foreign exchange loss/(gain), net	1,974	(926)	(94,387)	(45,633)
Net change in fair value of financial derivatives	(5,160)	(4,161)	(10,794)	(10,326)
Net change in fair value of investment properties (net of deferred tax impact)	62,403	(235,712)	57,053	(248,941)
Gain on disposal of asset held for sale (net of tax)	–	(4,231)	–	–
Others	(11,515)	(212)	(9,672)	632
Net effect of distribution adjustments	48,776	(244,176)	(35,348)	(286,442)

### Note B – Income for the year available for distribution to Unitholders

	Group		Trust	
	2022	2021	2022	2021
	\$'000	\$'000	\$'000	\$'000
Unitholders' distributions:				
– from operations	66,244	71,660	66,244	71,660
– from Unitholders' contributions	20,760	13,518	20,760	13,518
Total Unitholders' distributions	87,004	85,178	87,004	85,178

## STATEMENTS OF MOVEMENTS IN UNITHOLDERS' FUNDS

Year ended 31 December 2022

	Group		Trust	
	2022	2021	2022	2021
	\$'000	\$'000	\$'000	\$'000
Unitholders' funds at beginning of year	1,434,707	1,183,615	1,341,820	1,049,161
<b>Operations</b>				
Total return for the year	41,136	331,878	125,260	374,144
<b>Unitholders' transactions</b>				
Distribution to Unitholders	(64,312)	(85,184)	(64,312)	(85,184)
<b>Total (decrease)/increase in Unitholders' funds before movement in other reserves</b>	<b>(23,176)</b>	<b>246,694</b>	<b>60,948</b>	<b>288,960</b>
<b>Other reserves</b>				
Net movement in hedging reserve	6,958	3,768	6,958	3,768
Net movement in cost of hedging reserve	407	(69)	407	(69)
Exchange differences on hedge of net investment in foreign operations	98,624	49,060	–	–
Translation differences arising on consolidation of foreign operations	(107,034)	(48,361)	–	–
Net (decrease)/increase in other reserves	(1,045)	4,398	7,365	3,699
<b>Unitholders' funds at end of year</b>	<b>1,410,486</b>	<b>1,434,707</b>	<b>1,410,133</b>	<b>1,341,820</b>

## PORTFOLIO STATEMENTS

As at 31 December 2022

Description of property	Tenure of land	Term of lease (years)	Remaining term of lease (years)	Location	Existing use	At valuation		Percentage of net assets	
						2022 \$'000	2021 \$'000	2022 %	2021 %
<b>Group</b>									
<b>Singapore</b>									
The Mount Elizabeth Hospital Property <sup>(1)</sup>	Leasehold	67	52	3 Mount Elizabeth, Singapore 228510	Hospital and medical centre	<b>845,000</b>	883,000	<b>59.9</b>	61.5
The Gleneagles Hospital Property <sup>(1)</sup>	Leasehold	75	60	6 Napier Road, Singapore 258499; and 6A Napier Road, Singapore 258500	Hospital and medical centre	<b>500,000</b>	503,000	<b>35.4</b>	35.1
The Parkway East Hospital Property <sup>(1)</sup>	Leasehold	75	60	319 Joo Chiat Place, Singapore 427989; and 321 Joo Chiat Place, Singapore 427990	Hospital and medical centre	<b>94,000</b>	86,000	<b>6.7</b>	6.0
						<b>1,439,000</b>	1,472,000	<b>102.0</b>	102.6
<b>Japan</b>									
Bon Sejour Yokohama Shin-Yamashita <sup>(2)</sup>	Freehold	N.A.	N.A.	2-12-55 Shin Yamashita, Naka-Ku, Yokohama City, Kanagawa Prefecture, Japan	Nursing home with care service	<b>16,882</b>	20,434	<b>1.2</b>	1.4
More Habitation Akashi <sup>(2)</sup>	Freehold	N.A.	N.A.	486, Yagi, Okubo-cho, Akashi City, Hyogo Prefecture, Japan	Nursing home with care service	<b>18,204</b>	20,196	<b>1.3</b>	1.4
More Habitation Suma <sup>(2)</sup>	Freehold	N.A.	N.A.	1-5-23, Chimori-cho, Suma-ku, Kobe City, Hyogo Prefecture, Japan	Nursing home with care service	<b>10,679</b>	11,999	<b>0.8</b>	0.8
Senior Chonaikai Makuhari Kan <sup>(2)</sup>	Freehold	N.A.	N.A.	5-370-4, Makuhari-cho, Hanamigawa-ku, Chiba City, Chiba Prefecture, Japan	Nursing home with care service	<b>18,916</b>	22,216	<b>1.3</b>	1.5
<b>Balance carried forward</b>						<b>64,681</b>	74,845	<b>4.6</b>	5.1

The accompanying notes form an integral part of these financial statements.

The accompanying notes form an integral part of these financial statements.



## PORTFOLIO STATEMENTS

As at 31 December 2022

Description of property	Tenure of land	Term of lease (years)	Remaining term of lease (years)	Location	Existing use	At valuation		Percentage of net assets	
						2022 \$'000	2021 \$'000	2022 %	2021 %
<b>Group</b>									
<b>Japan (cont'd)</b>									
<b>Balance brought forward</b>						<b>64,681</b>	74,845	<b>4.6</b>	5.1
Smiling Home Medis Musashi Urawa <sup>(2)</sup>	Freehold	N.A.	N.A.	5-5-6, Shikatebukuro, Minami-ku, Saitama City, Saitama Prefecture, Japan	Nursing home with care service	<b>8,512</b>	9,813	<b>0.6</b>	0.7
Smiling Home Medis Koshigaya Gamo <sup>(2)</sup>	Freehold	N.A.	N.A.	2-2-5, Gamonishimachi, Koshigaya City, Saitama Prefecture, Japan	Nursing home with care service	<b>16,781</b>	19,483	<b>1.2</b>	1.4
Sompo no le Nakasyo <sup>(2)</sup>	Freehold	N.A.	N.A.	923-1 Aza Miyata, Hirata, Kurashiki City, Okayama Prefecture, Japan	Nursing home with care service	<b>7,455</b>	8,708	<b>0.5</b>	0.6
Maison des Centenaire Ishizugawa <sup>(2)</sup>	Freehold	N.A.	N.A.	2-1-9, Hamadera Ishizuchonishi, Nishi-Ku, Sakai City, Osaka Prefecture, Japan	Nursing home with care service	<b>9,875</b>	11,262	<b>0.7</b>	0.8
Maison des Centenaire Haruki <sup>(2)</sup>	Freehold	N.A.	N.A.	12-20, Haruki-Miyakawacho, Kishiwada City, Osaka Prefecture, Japan	Nursing home with care service	<b>7,282</b>	8,542	<b>0.5</b>	0.6
Hapine Fukuoka Noke <sup>(2)</sup>	Freehold	N.A.	N.A.	4-35-9, Noke, Sawara-ku, Fukuoka City, Fukuoka Prefecture, Japan	Nursing home with care service	<b>9,824</b>	10,823	<b>0.7</b>	0.8
Fiore Senior Residence Hirakata <sup>(2)</sup>	Freehold	N.A.	N.A.	4-10, Higashikori-Shinmachi, Hirakata City, Osaka Prefecture, Japan	Nursing home with care service	<b>5,665</b>	6,320	<b>0.4</b>	0.4
Iyashi no Takatsuki Kan <sup>(2)</sup>	Freehold	N.A.	N.A.	3-19, Haccho-Nishimachi, Takatsuki City, Osaka Prefecture, Japan	Nursing home with care service	<b>17,594</b>	20,552	<b>1.2</b>	1.4
Sawayaka Obatake Ichibankan <sup>(2)</sup>	Freehold	N.A.	N.A.	3-3-51 Obatake, Kokura-kita-ku, Kita-kyushu City, Fukuoka Prefecture, Japan	Nursing home with care service	<b>8,543</b>	10,015	<b>0.6</b>	0.7
Sawayaka Sakurakan <sup>(2)</sup>	Freehold	N.A.	N.A.	126-2 Nakadomari, Nishi-nagano, Kakunodate-machi, Senboku City, Akita Prefecture, Japan	Nursing home with care service	<b>9,112</b>	10,870	<b>0.6</b>	0.8
Sawayaka Nogatakan <sup>(2)</sup>	Freehold	N.A.	N.A.	442-1 Yamabe-Oaza, Nogata City, Fukuoka Prefecture, Japan	Nursing home with care service	<b>8,278</b>	9,849	<b>0.6</b>	0.7
<b>Balance carried forward</b>						<b>173,602</b>	201,082	<b>12.2</b>	14.0

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## PORTFOLIO STATEMENTS

As at 31 December 2022

Description of property	Tenure of land	Term of lease (years)	Remaining term of lease (years)	Location	Existing use	At valuation		Percentage of net assets	
						2022 \$'000	2021 \$'000	2022 %	2021 %
<b>Group</b>									
<b>Japan (cont'd)</b>									
<b>Balance brought forward</b>						<b>173,602</b>	201,082	<b>12.2</b>	14.0
Sawayaka Shinmojikan <sup>(2)</sup>	Freehold	N.A.	N.A.	1543-1 Oaza Hata, Moji-ku, Kita-kyushu City, Fukuoka Prefecture, Japan	Nursing home with care service	<b>11,085</b>	12,830	<b>0.8</b>	0.9
Sawayaka Obatake Nibankan <sup>(2)</sup>	Freehold	N.A.	N.A.	1-6-26 Obatake, Kokura-kita-ku, Kita-kyushu City, Fukuoka Prefecture, Japan	Short stay/Day care home	<b>4,058</b>	4,800	<b>0.3</b>	0.3
Sawayaka Fukufukukan <sup>(2)</sup>	Freehold	N.A.	N.A.	1-24-4 Fukuyanagi, Tobata-ku, Kita-kyushu City, Fukuoka Prefecture, Japan	Nursing home with care service	<b>7,383</b>	8,863	<b>0.5</b>	0.6
As Heim Nakaurawa <sup>(2)</sup>	Freehold	N.A.	N.A.	2-21-9 Nishibori, Sakura-ku, Saitama Prefecture, Japan	Nursing home with care service	<b>11,289</b>	13,424	<b>0.8</b>	0.9
Hanadama no Ie Nakahara <sup>(2)</sup>	Freehold	N.A.	N.A.	5-14-25 Shimo Kotanaka Nakahara-ku, Kawasaki, Kanagawa Prefecture, Japan	Nursing home with care service	<b>9,468</b>	10,930	<b>0.7</b>	0.8
Sawayaka Higashikagurakan <sup>(2)</sup>	Freehold	N.A.	N.A.	2-351-4 Kitaichijo Higashi, Higashikagura-cho Kamikawa-gun, Hokkaido Prefecture, Japan	Nursing home with care service	<b>10,475</b>	12,474	<b>0.7</b>	0.9
Happy Life Toyonaka <sup>(2)</sup>	Freehold	N.A.	N.A.	15-14, Kozushima 2-chome, Toyonaka City, Osaka Prefecture, Japan	Nursing home with care service	<b>5,685</b>	6,593	<b>0.4</b>	0.5
More Habitation Shin-Kobe <sup>(2)</sup>	Freehold	N.A.	N.A.	13-7, Kanocho 2-chome, Chuo-ku, Kobe City, Hyogo Prefecture, Japan	Nursing home with care service	<b>16,679</b>	19,008	<b>1.2</b>	1.3
Sawayaka Seaside Toba <sup>(2)</sup>	Freehold	N.A.	N.A.	300-73 Aza Hamabe, Ohamacho Toba City, Mie Prefecture, Japan	Nursing home with care service	<b>16,374</b>	19,127	<b>1.2</b>	1.3
<b>Balance carried forward</b>						<b>266,098</b>	309,131	<b>18.8</b>	21.5

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## PORTFOLIO STATEMENTS

As at 31 December 2022

Description of property	Tenure of land	Term of lease (years)	Remaining term of lease (years)	Location	Existing use	At valuation		Percentage of net assets	
						2022 \$'000	2021 \$'000	2022 %	2021 %
<b>Group</b>									
<b>Japan (cont'd)</b>									
<b>Balance brought forward</b>						<b>266,098</b>	309,131	<b>18.8</b>	21.5
Sawayaka Niihamakan <sup>(2)</sup>	Freehold	N.A.	N.A.	Otsu 11-77, Higashida 3-chome, Niihama City, Ehime Prefecture, Japan	Nursing home with care service	<b>15,560</b>	18,295	<b>1.1</b>	1.3
Sawayaka Mekari Nibankan <sup>(2)</sup>	Freehold	N.A.	N.A.	2720-2, Okubo 1-chome, Mojiku, Kitakyushushi City, Fukuoka Prefecture, Japan	Nursing home with care service	<b>3,824</b>	4,027	<b>0.3</b>	0.3
Sawayaka Kiyotakan <sup>(2)</sup>	Freehold	N.A.	N.A.	16-7, Kiyota 3-chome, Yahatahigashi-ku, Kitakyushushi, Fukuoka Prefecture, Japan	Nursing home with care service	<b>10,475</b>	12,355	<b>0.7</b>	0.9
Sawayaka Minatokan <sup>(2)</sup>	Freehold	N.A.	N.A.	5155-3 Jyusanbancho, Furumachidori, Chuo-ku, Niigata City, Niigata Prefecture, Japan	Nursing home with care service	<b>7,729</b>	9,231	<b>0.5</b>	0.6
Maison des Centenaire Hannan <sup>(2)</sup>	Freehold	N.A.	N.A.	8-423-29 Momonokidai, Hannan City, Osaka Prefecture, Japan	Nursing home with care service	<b>19,628</b>	23,998	<b>1.4</b>	1.7
Maison des Centenaire Ohhama <sup>(2)</sup>	Freehold	N.A.	N.A.	3-11-18 Ohhama Kitamachi Sakai-Ku, Sakai City, Osaka Prefecture, Japan	Nursing home with care service	<b>8,024</b>	8,969	<b>0.6</b>	0.6
Sunhill Miyako <sup>(2)</sup>	Freehold	N.A.	N.A.	8-423-30 Momonokidai, Hannan City, Osaka Prefecture, Japan	Extended stay lodging facility	<b>9,682</b>	11,227	<b>0.7</b>	0.8
Habitation Jyosui <sup>(2)</sup>	Freehold	N.A.	N.A.	4-1-26 Yakuin, Chuo-ku Fukuoka City, Fukuoka Prefecture, Japan	Nursing home with care service	<b>37,324</b>	46,094	<b>2.6</b>	3.2
Ocean View Shonan Arasaki <sup>(2)</sup>	Freehold	N.A.	N.A.	5-25-1 Nagai, Yokosuka City, Kanagawa Prefecture, Japan	Nursing home with care service	<b>21,967</b>	25,661	<b>1.6</b>	1.8
Habitation Hakata I, II and III <sup>(2)</sup>	Freehold	N.A.	N.A.	23-10 Kanenokuma 3-chome Hakata-ku, Fukuoka City, Fukuoka Prefecture, Japan	Nursing home with care service	<b>42,512</b>	48,352	<b>3.0</b>	3.4
Excellent Tenpaku Garden Hills <sup>(2)</sup>	Freehold	N.A.	N.A.	141-3 Tsuchihara 2-chome, Tenpaku-ku, Nagoya City, Aichi Prefecture, Japan	Nursing home with care service	<b>18,408</b>	22,453	<b>1.3</b>	1.6
<b>Balance carried forward</b>						<b>461,231</b>	539,793	<b>32.6</b>	37.7

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## PORTFOLIO STATEMENTS

As at 31 December 2022

Description of property	Tenure of land	Term of lease (years)	Remaining term of lease (years)	Location	Existing use	At valuation		Percentage of net assets	
						2022 \$'000	2021 \$'000	2022 %	2021 %
<b>Group</b>									
<b>Japan (cont'd)</b>									
<b>Balance brought forward</b>						<b>461,231</b>	539,793	<b>32.6</b>	37.7
Liverari Shiroishi Hana Ichigo-kan <sup>(2)</sup>	Freehold	N.A.	N.A.	1-18 Kitago 3jyo, Shiraishi-ku, Sapporo City, Hokkaido Prefecture, Japan	Nursing home with care service	<b>3,732</b>	4,562	<b>0.3</b>	0.3
Liverari Shiroishi Hana Nigo-kan <sup>(2)</sup>	Freehold	N.A.	N.A.	5-10 Kitago 2jyo 5-chome, Shiraishi-ku, Sapporo City, Hokkaido Prefecture, Japan	Nursing home with care service	<b>1,892</b>	2,245	<b>0.1</b>	0.2
Sunny Spot Misono <sup>(2)</sup>	Freehold	N.A.	N.A.	4-24 Misono 7jyo 3-chome, Toyohira-ku, Sapporo City, Hokkaido Prefecture, Japan	Group home with care service	<b>2,166</b>	2,471	<b>0.2</b>	0.2
Silver Heights Hitsujigaoka (Ichibankan and Nibankan) <sup>(2)</sup>	Freehold	N.A.	N.A.	6-1 Fukuzumi, 3jyo 3-chome, Toyohira-ku, Sapporo City, Hokkaido Prefecture, Japan	Nursing home with care service	<b>13,526</b>	14,137	<b>1.0</b>	1.0
Habitation Wakaba <sup>(2)</sup>	Freehold	N.A.	N.A.	1763-12 Oguramachi Wakabaku, Chiba City, Chiba Prefecture, Japan	Nursing home with care service	<b>22,679</b>	26,136	<b>1.6</b>	1.8
Habitation Hakusho <sup>(2)</sup>	Freehold	N.A.	N.A.	301 Hijikai, Yachimata City, Chiba Prefecture, Japan	Nursing home with care service	<b>16,882</b>	19,958	<b>1.2</b>	1.4
Group Home Hakusho <sup>(2)</sup>	Freehold	N.A.	N.A.	1345-16 Toyoma, Yachimata City, Chiba Prefecture, Japan	Group home with care service	<b>1,098</b>	1,247	<b>0.1</b>	0.1
Kikuya Warakuen <sup>(2)</sup>	Freehold	N.A.	N.A.	1404-10 Nishitoyoi, Oaza, Kudamatsu City, Yamaguchi Prefecture, Japan	Nursing home with care service	<b>8,746</b>	10,336	<b>0.6</b>	0.7
Sanko <sup>(2)</sup>	Freehold	N.A.	N.A.	4-16-16 Mizuhomachi, Kudamatsu City, Yamaguchi Prefecture, Japan	Nursing home with care service	<b>5,675</b>	6,594	<b>0.4</b>	0.5
Konosu Nursing Home Kyoseien <sup>(2)</sup>	Freehold	N.A.	N.A.	3409-1 Shimoya, Konosu, Saitama Prefecture, Japan	Nursing rehabilitation facility	<b>17,899</b>	20,552	<b>1.3</b>	1.4
Haru no Sato <sup>(2)</sup>	Freehold	N.A.	N.A.	1-2-23 Hajima, Shunan, Yamaguchi Prefecture, Japan	Nursing rehabilitation facility	<b>14,035</b>	16,157	<b>1.0</b>	1.1
Hodaka no Niwa <sup>(2)</sup>	Freehold	N.A.	N.A.	205 Hitoegane, Okuhida Onsengo, Takayama, Gifu Prefecture, Japan	Nursing rehabilitation facility	<b>15,153</b>	16,394	<b>1.1</b>	1.1
Orange no Sato <sup>(2)</sup>	Leasehold	99	97	522 Yoshiwara, Aridagawa-machi, Arida, Wakayama Prefecture, Japan	Nursing rehabilitation facility	<b>12,713</b>	14,731	<b>0.9</b>	1.0
						<b>597,427</b>	695,313	<b>42.4</b>	48.5

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## PORTFOLIO STATEMENTS

As at 31 December 2022

Description of property	Tenure of land	Term of lease (years)	Remaining term of lease (years)	Location	Existing use	At valuation		Percentage of net assets	
						2022 \$'000	2021 \$'000	2022 %	2021 %
<b>Group</b>									
<b>Japan (cont'd)</b>									
<b>Balance brought forward</b>						<b>597,427</b>	695,313	<b>42.4</b>	48.5
Habitation Kamagaya <sup>(2)</sup>	Freehold	N.A.	N.A.	12-1 Shin-Kamagaya 4-Chome, Kamagaya City, Chiba Prefecture, Japan	Nursing home with care service	<b>18,306</b>	20,790	<b>1.3</b>	1.4
Will-Mark Kashiihama <sup>(2)</sup>	Freehold	N.A.	N.A.	2-1 Kashiihama 3-chome, Fukuoka City, Fukuoka Prefecture, Japan	Nursing home with care service	<b>33,053</b>	38,135	<b>2.3</b>	2.7
Crea Adachi <sup>(2)</sup>	Freehold	N.A.	N.A.	19-10 Iriya 2-chome Adachi City, Tokyo Prefecture, Japan	Nursing home with care service	<b>12,814</b>	15,087	<b>0.9</b>	1.1
Habitation Kisarazu Ichibankan <sup>(2)</sup>	Freehold	N.A.	N.A.	11-1, Kaneda Higashi 4-chome, Kisarazu City, Chiba, Japan	Nursing home with care service	<b>34,781</b>	40,867	<b>2.5</b>	2.8
Blue Rise Nopporo <sup>(4)</sup>	Freehold	N.A.	N.A.	39-1 Suehirocho, Nopporo, Ebetsu City, Hokkaido Prefecture, Japan	Nursing home with care service	<b>8,014</b>	–	<b>0.6</b>	–
Blue Terrace Kagura <sup>(4)</sup>	Freehold	N.A.	N.A.	9-2-27 Kagura 2jyo, Asahikawa City, Hokkaido Prefecture, Japan	Nursing home with care service	<b>13,526</b>	–	<b>1.0</b>	–
Blue Terrace Taisetsu <sup>(4)</sup>	Freehold	N.A.	N.A.	506-16 Taisetsudori 7-chome, Asahikawa City, Hokkaido Prefecture, Japan	Nursing home with care service	<b>7,821</b>	–	<b>0.6</b>	–
Assisted Living Edogawa <sup>(5)</sup>	Freehold	N.A.	N.A.	3-27-17 Nishi-Ichinoe, Edogawa-ku, Tokyo Prefecture, Japan	Nursing home with care service	<b>19,425</b>	–	<b>1.4</b>	–
Assisted Living Toke <sup>(5)</sup>	Freehold	N.A.	N.A.	299-4 Tokecho, Midori-ku, Chiba City, Chiba Prefecture, Japan	Nursing home with care service	<b>13,323</b>	–	<b>0.9</b>	–
						<b>758,490</b>	810,192	<b>53.9</b>	56.5
<b>Malaysia</b>									
MOB Specialist Clinics, Kuala Lumpur <sup>(3)</sup>	Freehold	N.A.	N.A.	282, Jalan Ampang 50450 Kuala Lumpur, Malaysia	Medical Centre	<b>6,316</b>	6,462	<b>0.4</b>	0.5
<b>Total investment properties, at valuation</b>						<b>2,203,806</b>	2,288,654	<b>156.3</b>	159.6
Other assets and liabilities (net)						<b>(793,320)</b>	(853,947)	<b>(56.3)</b>	(59.6)
Net assets						<b>1,410,486</b>	1,434,707	<b>100.0</b>	100.0

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## PORTFOLIO STATEMENTS

As at 31 December 2022

Description of property	Tenure of land	Term of lease (years)	Remaining term of lease (years)	Location	Existing use	At valuation		Percentage of net assets	
						2022 \$'000	2021 \$'000	2022 %	2021 %
<b>Trust</b>									
<b>Singapore</b>									
The Mount Elizabeth Hospital Property <sup>(1)</sup>	Leasehold	67	52	3 Mount Elizabeth, Singapore 228510	Hospital and medical centre	<b>845,000</b>	883,000	<b>59.9</b>	65.8
The Gleneagles Hospital Property <sup>(1)</sup>	Leasehold	75	60	6 Napier Road, Singapore 258499; and 6A Napier Road, Singapore 258500	Hospital and medical centre	<b>500,000</b>	503,000	<b>35.5</b>	37.5
The Parkway East Hospital Property <sup>(1)</sup>	Leasehold	75	60	319 Joo Chiat Place, Singapore 427989; and 321 Joo Chiat Place, Singapore 427990	Hospital and medical centre	<b>94,000</b>	86,000	<b>6.7</b>	6.4
<b>Investment properties, at valuation</b>						<b>1,439,000</b>	1,472,000	<b>102.1</b>	109.7
Other assets and liabilities (net)						<b>(28,867)</b>	(130,180)	<b>(2.1)</b>	(9.7)
Net assets						<b>1,410,133</b>	1,341,820	<b>100.0</b>	100.0

<sup>(1)</sup> These properties are leased to Parkway Hospitals Singapore Pte. Ltd., a related corporation of the Manager and the Trust under separate master lease agreements, which are renewed under the terms of the New Master Lease Agreements from 23 August 2022 to 31 December 2042 with an option to extend the lease of each of these properties for a further term of 10 years. The appraised value of these properties under the terms of the New Master Lease Agreements were determined by CBRE Pte. Ltd., using direct capitalisation and discounted cash flow methods.

<sup>(2)</sup> On 31 December 2022, independent valuations of these properties were undertaken by CBRE K.K., Enrix Co., Ltd, Cushman & Wakefield K.K. and JLL Morii Valuation & Advisory K.K. using the discounted cash flow method.

<sup>(3)</sup> On 31 December 2022, the appraised value of the property was determined by Knight Frank Malaysia Sdn Bhd, using the direct capitalisation method and supported by comparison approach.

<sup>(4)</sup> On 13 September 2022, the Group entered into a Tokumei Kumiai agreement as an investor in relation to the acquisition of three nursing homes located in Japan for a purchase price of JPY2,558 million (approximately \$25.1 million). The acquisition of the properties was completed on 21 September 2022. The appraised value of the properties as at 31 December 2022 was determined by Enrix Co., Ltd using discounted cash flow method.

<sup>(5)</sup> On 20 September 2022, the Group entered into a Tokumei Kumiai agreement as an investor in relation to the acquisition of two nursing homes located in Japan for a purchase price of JPY2,880 million (approximately \$28.7 million). The acquisition of the property was completed on 28 September 2022. The appraised value of the properties as at 31 December 2022 was determined by Enrix Co., Ltd using discounted cash flow method.

The Manager believes that the independent valuers have appropriate professional qualifications and recent experience in the location and category of the properties being valued. The net change in fair value of the properties has been taken to the statement of total return.



## CONSOLIDATED STATEMENT OF CASH FLOWS

Year ended 31 December 2022

	Note	Group 2022 \$'000	2021 \$'000
<b>Cash flows from operating activities</b>			
Total return before income tax		48,217	340,752
Adjustments for:			
Finance costs	19	5,753	4,683
Net change in fair value of financial derivatives		(5,160)	(4,161)
Net change in fair value of investment properties	4	59,381	(239,206)
Gain on disposal of asset held for sale	21	–	(5,113)
Straight-line rental adjustments	4	(11,908)	(832)
Deferred income recognised		(260)	(251)
Allowance for doubtful debts	16	–	1,028
<b>Operating income before working capital changes</b>		<b>96,023</b>	96,900
Changes in working capital:			
Trade and other receivables		(3,114)	5,069
Trade and other payables		4,151	(7,615)
Security deposits		1,709	1,033
<b>Cash generated from operations</b>		<b>98,769</b>	95,387
Income tax paid		(4,137)	(5,525)
<b>Cash flows generated from operating activities</b>		<b>94,632</b>	89,862
<b>Cash flows from investing activities</b>			
Capital expenditure on investment properties		(17,658)	(11,692)
Cash outflow on purchase of investment properties (including acquisition related costs) (Note A)		(61,293)	(99,207)
Advance payment for capital expenditure on investment properties	6	(46,233)	–
Net proceeds from sale of investment property (including divestment related costs)		–	35,911
<b>Cash flows used in investing activities</b>		<b>(125,184)</b>	(74,988)
<b>Cash flows from financing activities</b>			
Interest paid		(4,424)	(3,842)
Distributions to Unitholders		(64,312)	(85,184)
Proceeds from loans and borrowings		271,757	482,124
Proceeds from issuance of medium term notes		109,583	–
Repayment of loans and borrowings		(233,772)	(402,114)
Redemption of medium term notes		(29,778)	–
Borrowing costs paid		(1,269)	(934)
Repayment of lease liabilities		(32)	(31)
<b>Cash flows generated from/(used in) financing activities</b>		<b>47,753</b>	(9,981)
<b>Net increase in cash and cash equivalents</b>		<b>17,201</b>	4,893
Cash and cash equivalents at beginning of year		25,793	22,658
Effects of exchange differences on cash balances		(2,984)	(1,758)
<b>Cash and cash equivalents at end of year</b>	9	<b>40,010</b>	25,793

The accompanying notes form an integral part of these financial statements.

## CONSOLIDATED STATEMENT OF CASH FLOWS

Year ended 31 December 2022

**Note A:****Cash outflow on purchase of investment properties (including acquisition related costs)**

Cash outflow on purchase of investment properties (including acquisition related costs) is set out below:

	Group	
	2022 \$'000	2021 \$'000
Investment properties	53,888	88,853
Acquisition related costs	7,405	10,354
<b>Cash outflow/cash consideration paid</b>	<b>61,293</b>	99,207

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## NOTES TO THE FINANCIAL STATEMENTS

Year ended 31 December 2022

These notes form an integral part of the financial statements.

The financial statements were authorised for issue by the Manager and the Trustee on 24 February 2023.

### 1 GENERAL

Parkway Life Real Estate Investment Trust (the "Trust") is a Singapore-domiciled unit trust constituted pursuant to the trust deed dated 12 July 2007 (as amended by the First Supplemental Deed dated 12 November 2009, Second Supplemental Deed dated 30 March 2010, the Third Supplemental Deed dated 31 March 2016, the Fourth Supplemental Deed dated 2 May 2019, the Fifth Supplemental Deed dated 2 April 2020 and the Sixth Supplemental Deed dated 23 September 2020) (the "Trust Deed") between Parkway Trust Management Limited (the "Manager") and HSBC Institutional Trust Services (Singapore) Limited (the "Trustee"), governed by the laws of the Republic of Singapore. On 12 July 2007, the Trust was declared as an authorised unit trust scheme under the Trustees Act, Chapter 337. The Trustee is under a duty to take into custody and hold the assets of the Trust and its subsidiaries (the "Group") in trust for the holders ("Unitholders") of units in the Trust (the "Units").

On 23 August 2007 ("Listing Date"), the Trust was admitted to the Official List of the Singapore Exchange Securities Trading Limited ("SGX-ST") and was included under the Central Provident Fund ("CPF") Investment Scheme on the same date.

At Listing Date, the Trust had invested in and owned an initial portfolio of three private hospitals in Singapore comprising The Mount Elizabeth Hospital Property, The Gleneagles Hospital Property, and The Parkway East Hospital Property (collectively, the "Hospital Properties"). The Hospital Properties are leased to a related corporation of the Manager and the Trust, Parkway Hospitals Singapore Pte. Ltd., pursuant to three separate master lease agreements.

The principal activity of the Trust is to invest primarily in income-producing real estate and/or real estate-related assets in the Asia-Pacific region (including Singapore) that are used primarily for healthcare and/or healthcare-related purposes (including but not limited to, hospitals, healthcare facilities and real estate and/or real estate assets used in connection with healthcare research, education, and the manufacture or storage of drugs, medicine and other healthcare goods and devices), whether wholly or partially owned, and whether directly or indirectly held through the ownership of special purpose vehicles whose primary purpose is to own such real estate. The principal activities of the subsidiaries are set out in Note 5.

For financial reporting purposes, the Group is regarded as a subsidiary of Parkway Investments Pte. Ltd., a company incorporated in the Republic of Singapore. Accordingly, the ultimate holding company is IHH Healthcare Berhad, a company incorporated in Malaysia.

The Trust has entered into several service agreements in relation to the management of the Trust and its property operations. The fee structures of these services are as follows:

#### (A) Trustee's fee

Pursuant to the Trust Deed, the Trustee's fee shall not exceed 0.03% per annum of the value of the gross assets of the Group ("Deposited Property"), subject to a minimum of \$10,000 per month or such higher percentage as may be fixed by an Extraordinary Resolution at a meeting of Unitholders of the Trust. The Trustee's fee is payable out of the Deposited Property on a monthly basis, in arrears. The Trustee is also entitled to seek reimbursement of expenses incurred in the performance of its duties under the Trust Deed.

Based on the current agreement between the Manager and the Trustee, the Trustee's fee is charged on a scaled basis of up to 0.03% per annum of the value of the Group's Deposited Property.

## NOTES TO THE FINANCIAL STATEMENTS

Year ended 31 December 2022

### 1 GENERAL (CONT'D)

#### (B) Manager's management fees

Pursuant to the Trust Deed, the Manager is entitled to receive management fees comprising the base fee and performance fee as follows:

- (i) A base fee of 0.3% per annum of the value of the Deposited Property; and
- (ii) A performance fee of 4.5% per annum of the net property income of the Group.

The base fee and performance fee is payable to the Manager in the form of cash and/or units (as the Manager may elect prior to each payment) and in such proportion as may be determined by the Manager.

Where the management fees are payable in the form of units, such payment shall be made out quarterly in arrears and the Manager shall be entitled to receive such number of units as may be purchased with the relevant amount of the management fee attributable to the relevant period at an issue price set out in accordance with the Trust Deed. Where the management fees are payable in the form of cash, the portion of the base fee and performance fee payable in cash shall be payable monthly and quarterly in arrears, respectively. With effect from 1 January 2016, the performance fee is paid annually in arrears, regardless of whether it is paid in the form of cash and/or units.

Since the Listing Date, the Manager has elected to receive 20% of the base and performance fees in the form of units and 80% in the form of cash. With effect from the financial year ended 31 December 2011, the Manager has elected to receive 100% of the base and performance fees in the form of cash.

Any increase in the maximum permitted amount or any change in the structure of the Manager's management fees must be approved by an Extraordinary Resolution at a meeting of Unitholders of the Trust duly convened and held in accordance with the provisions of the Trust Deed.

In addition to the management fees, the Manager is entitled to the following fees (excluding the Hospital Properties for the duration of the master lease agreements):

- (i) A fee of 2.0% per annum of the revenue of the real estate held directly or indirectly by the Trust and managed by the Manager, for property management services provided by the Manager;
- (ii) A fee of 1.0% per annum of the revenue of the real estate held directly or indirectly by the Trust and managed by the Manager, for lease management services provided by the Manager;
- (iii) Commissions as set out below for securing new leases or renewal of leases for those real estate which are not leased to a master lessee under a master lease agreement, pursuant to marketing services provided by the Manager:
  - (a) Two months' gross rent inclusive of service charge, for securing a lease of more than three years;
  - (b) One month's gross rent inclusive of service charge, for securing a lease of three years or less;
  - (c) One month's gross rent inclusive of service charge, for securing a renewal of lease of more than three years; and
  - (d) Half month's gross rent inclusive of service charge, for securing a renewal of lease of three years or less.



## NOTES TO THE FINANCIAL STATEMENTS

Year ended 31 December 2022

### 1 GENERAL (CONT'D)

#### (B) Manager's management fees (cont'd)

If a third party agent secures a tenancy, the Manager will be responsible for any marketing services commission payable to such third party agent, and the Manager will be entitled to a marketing service commission of:

- (a) 2.4 months' gross rent inclusive of service charge for securing or renewal of a lease of more than three years; and
- (b) 1.2 months' gross rent inclusive of service charge for securing or renewal of a lease of three years or less.

The marketing services commission may be adjusted accordingly at the time of securing or renewal of a lease by the Manager or a third party agent, to be consistent with and no higher than the prevailing market rates of such marketing services commission in the country where the real estate is located.

#### (C) Manager's acquisition and divestment fees

The Manager is entitled to receive the following acquisition fees and divestment fees:

- (i) An acquisition fee of 1.0% of the Enterprise Value of any real estate or real estate related asset acquired directly or indirectly by the Trust, prorated, if applicable, to the proportion of the Trust's interest.

Where the assets acquired by the Trust are shares in a special purpose vehicle whose primary purpose is to hold/own real estate (directly or indirectly), "Enterprise Value" shall mean the sum of the equity value and the total net debt attributable to the shares being acquired by the Trust. Where the asset acquired by the Trust is a real estate, "Enterprise Value" shall mean the value of the real estate.

In the event that there is a payment to be made to third party agents or brokers in connection with the acquisition, such payment shall be paid out of the Deposited Property. Unless required under the Property Funds Appendix to be paid in the form of units only, the Manager may opt to receive such acquisition fee in the form of cash or units or a combination of cash and units as it may determine. Units representing the acquisition fee or any part thereof will be issued at an issue price on a similar basis as management fees.

In the event that the Manager receives an acquisition fee in connection with a transaction with a related party, any such acquisition fee shall be paid in the form of units.

- (ii) A divestment fee of 0.5% of the Enterprise Value of any real estate or real estate related asset sold or divested directly or indirectly by the Trust, pro-rated, if applicable, to the proportion of the Trust's interest.

Unless required under the Property Funds Appendix to be paid in the form of units only, the Manager may opt to receive such divestment fee in the form of cash or units or a combination of cash and units as it may determine. Units representing the divestment fee or any part thereof will be issued at an issue price on a similar basis as management fees. Any payment to third party agents or brokers in connection with the divestment of any real estate or real estate related assets of the Trust shall be paid by the Trust. In the event the Manager receives divestment fee in connection with a transaction with a related party, any such divestment fee shall be paid in the form of units.

## NOTES TO THE FINANCIAL STATEMENTS

Year ended 31 December 2022

### 1 GENERAL (CONT'D)

#### (D) Project management fees

The property manager is entitled to receive a project management fee for each project undertaken, for the development or redevelopment (if not prohibited by the Property Funds Appendix or if otherwise permitted by the Monetary Authority of Singapore), the refurbishment, retrofitting and renovation of a property, based on the capital expenditure of the project, amounting to:

- (i) 5.0% of the capital expenditure of the project where the capital expenditure of the project is less than \$1.0 million; or
- (ii) 3.0% of the capital expenditure of the project where the capital expenditure of the project is more than or equal to \$1.0 million.

For the purpose of calculating the fees payable to the property manager, "capital expenditure" means all construction costs and expenditure valued by the quantity surveyor engaged by the Trustee for the project, excluding development charges, differential premiums, statutory payments, consultants' professional fees and goods and services tax.

### 2 BASIS OF PREPARATION

#### 2.1 Statement of compliance

The financial statements are prepared in accordance with the recommendations of Statement of Recommended Accounting Practice ("RAP") 7 *Reporting Framework for Investment Funds* issued by the Institute of Singapore Chartered Accountants and the applicable requirements of the Code on Collective Investment Schemes ("CIS Code") issued by the Monetary Authority of Singapore ("MAS") and the provisions of the Trust Deed. RAP 7 requires that accounting policies adopted should generally comply with the recognition and measurement principles of Singapore Financial Reporting Standards ("FRS"). The changes to significant accounting policies are described in Note 2.5.

#### 2.2 Basis of measurement

The financial statements have been prepared on the historical cost basis except for the following items:

- derivative financial instruments are measured at fair value; and
- investment properties are measured at fair value.

#### 2.3 Functional and presentation currency

The financial statements of the Group and the Trust are presented in Singapore dollars, which is the Trust's functional currency. All financial information presented in Singapore dollars have been rounded to the nearest thousand, unless otherwise stated.

## NOTES TO THE FINANCIAL STATEMENTS

Year ended 31 December 2022

### 2 BASIS OF PREPARATION (CONT'D)

#### 2.4 Use of estimates and judgements

The preparation of financial statements in conformity with RAP 7 requires the Manager to make judgements, estimates and assumptions that affect the application of policies and the reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised prospectively.

Information about assumptions and estimation uncertainties that have a significant risk of resulting in a material adjustment to the carrying amounts of assets and liabilities within the next financial year are included in the following notes:

- Note 4 – fair value determination of investment properties; and
- Note 26 – valuation of financial instruments.

#### Measurement of fair values

A number of the Group's accounting policies and disclosures require the measurement of fair values, for both financial and non-financial assets and liabilities.

When measuring the fair value of an asset or a liability, the Group uses market observable data as far as possible. Fair values are categorised into different levels in a fair value hierarchy based on the inputs used in the valuation techniques as follows:

- Level 1: Quoted prices (unadjusted) in active markets for identical assets or liabilities;
- Level 2: Inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices); and
- Level 3: Inputs for the asset or liability that are not based on observable market data (unobservable inputs).

If the inputs used to measure the fair value of an asset or a liability fall into different levels of the fair value hierarchy, then the fair value measurement is categorised in its entirety in the same level of the fair value hierarchy as the lowest level input that is significant to the entire measurement (with Level 3 being the lowest).

The Group recognises transfers between levels of the fair value hierarchy as of the end of the reporting period during which the change has occurred.

Further information about the assumptions made in measuring fair values is included in the following notes:

- Note 4 – fair value determination of investment properties; and
- Note 26 – valuation of financial instruments.

## NOTES TO THE FINANCIAL STATEMENTS

Year ended 31 December 2022

### 2 BASIS OF PREPARATION (CONT'D)

#### 2.5 Changes in accounting policies

##### New standards and amendments

The Group has applied the following FRSs, amendments to and interpretations of FRS for the first time for the annual period beginning on 1 January 2022:

- Amendment to FRS 116: *COVID-19-Related Rent Concessions beyond 30 June 2021*
- Amendments to FRS 103: *Reference to the Conceptual Framework*
- Amendment to FRS 16: *Property, Plant and Equipment – Proceeds before Intended Use*
- Amendments to FRS: *Onerous Contracts – Cost of Fulfilling a Contract*
- Annual Improvements to FRSs 2018-2020

The application of these amendments to standards and interpretations does not have a material effect on the financial statements.

### 3 SIGNIFICANT ACCOUNTING POLICIES

The accounting policies set out below have been applied consistently to all periods presented in these financial statements, and have been applied consistently by Group entities, except as explained in Note 2.5, which addresses changes in accounting policies.

#### 3.1 Basis of consolidation

##### Business combinations

The Group accounts for business combinations using the acquisition method when the acquired set of activities and assets meets the definition of a business and control is transferred to the Group. In determining whether a particular set of activities and assets is a business, the Group assesses whether the set of assets and activities acquired includes, at a minimum, an input and substantive process and whether the acquired set has the ability to produce outputs.

The Group has an option to apply a 'concentration test' that permits a simplified assessment of whether an acquired set of activities and assets is not a business. The optional concentration test is met if substantially all of the fair value of the gross assets acquired is concentrated in a single identifiable asset or group of similar identifiable assets.

##### Business combinations and property acquisitions

Where a property is acquired, the Manager considers the substance of the assets and activities of the acquired entity in determining whether the acquisition represents the acquisition of a business.

The Group accounts for an acquisition as business combination where the set of assets and activities acquired includes, at a minimum, an input and substantive process and whether the acquired set has the ability to produce outputs.

The Group has an option to apply a 'concentration test' that permits a simplified assessment of whether an acquired set of activities and assets is not a business. The optional concentration test is met if substantially all of the fair value of the gross assets acquired is concentrated in a single identifiable asset or group of similar identifiable assets.

When acquisition of an asset or a group of assets does not constitute a business combination, it is treated as property acquisition. In such cases, the individual identifiable assets acquired and liabilities assumed are recognised. The acquisition cost shall be allocated to the individual identifiable assets and liabilities on the basis of their relative fair values at the date of acquisition. Such a transaction does not give rise to goodwill.



## NOTES TO THE FINANCIAL STATEMENTS

Year ended 31 December 2022

### 3 SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

#### 3.1 Basis of consolidation (cont'd)

##### *Subsidiaries*

Subsidiaries are entities controlled by the Group. The Group controls an entity when it is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. The financial statements of subsidiaries are included in the consolidated financial statements from the date that control commences until the date that control ceases.

The accounting policies of subsidiaries have been changed where necessary to align them with the policies adopted by the Group.

##### *Transactions eliminated on consolidation*

Intra-group balances and transactions, and any unrealised income or expenses arising from intra-group transactions, are eliminated in preparing the consolidated financial statements.

##### *Accounting for subsidiaries by the Trust*

Investments in subsidiaries are stated in the Trust's statement of financial position at cost less accumulated impairment losses.

#### 3.2 Foreign currency

##### *Foreign currency transactions*

Transactions in foreign currencies are translated to the respective functional currencies of the Group entities at the exchange rates at the dates of the transactions. Monetary assets and liabilities denominated in foreign currencies at the reporting date are translated to the functional currency at the exchange rate at that date. The foreign currency gain or loss on monetary items is the difference between amortised cost in the functional currency at the beginning of the year, adjusted for effective interest and payments during the year, and the amortised cost in foreign currency translated at the exchange rate at the end of the reporting year.

Non-monetary assets and liabilities denominated in foreign currencies that are measured at fair value are translated to the functional currency at the exchange rate at the date that the fair value was determined. Non-monetary items in a foreign currency that are measured in terms of historical cost are translated using the exchange rate at the date of the transaction.

Foreign currency differences arising on translation are recognised in the statement of total return, except for differences arising on the translation of monetary items that in substance form part of the Group's net investment in foreign operations, and financial liabilities designated as hedges of the net investment in foreign operations, which are recognised in the Unitholders' funds.

##### *Foreign operations*

The assets and liabilities of foreign operations, including goodwill and fair value adjustments arising on acquisition, are translated to Singapore dollars at exchange rates at the reporting date. The income and expenses of foreign operations are translated to Singapore dollars at exchange rates at the dates of the transactions.

Foreign currency differences are recognised in the foreign currency translation reserve. When a foreign operation is disposed of such that control is lost, the cumulative amount in the foreign currency translation reserve related to that foreign operation is transferred to the statement of total return as part of the gain or loss on disposal. When the Group disposes of only part of its interest in a subsidiary that includes a foreign operation while retaining control, the relevant proportion of the cumulative amount is reattributed to non-controlling interests.

## NOTES TO THE FINANCIAL STATEMENTS

Year ended 31 December 2022

### 3 SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

#### 3.3 Investment properties

Investment properties are properties held either to earn rental income or for capital appreciation or for both, but not for sale in the ordinary course of business. Investment properties are accounted for as non-current assets and are initially recognised at cost and at fair value thereafter. The cost of a purchased property comprises its purchase price and any directly attributable expenditure. Fair value of investment properties are determined in accordance with the Trust Deed, which requires the investment properties to be valued by independent registered valuers in the following manner:

- (i) in such manner and frequency required under the CIS code issued by MAS; and
- (ii) at least once a year, on the 31st December of each year.

Any increase or decrease on revaluation is credited or charged directly to the statement of total return as a net change in fair value of investment properties.

Subsequent expenditure relating to investment properties that has already been recognised is added to the carrying amount of the asset when it is probable that future economic benefits, in excess of originally assessed standard of performance of the existing asset, will flow to the Group. All other subsequent expenditure is recognised as an expense in the period in which it is incurred.

When an investment property is disposed of, the resulting gain or loss recognised in the statement of total return is the difference between net disposal proceeds and the carrying amount of the property.

Investment properties are not depreciated. The properties are subject to continued maintenance and regularly revalued on the basis set out above.

#### 3.4 Assets held for sale

Investment properties that are highly probable to be recovered primarily through sale rather than through continued use, are classified as assets held for sale and accounted for as current assets. These investment properties are measured at fair value and any increase or decrease on fair valuation is credited or charged directly to the Statement of Total Return as a net change in fair value of investment properties.

#### 3.5 Financial instruments

##### *Recognition and initial measurement*

##### **Non-derivative financial assets and financial liabilities**

Trade receivables are initially recognised when they are originated. All other financial assets and financial liabilities are initially recognised when the Group becomes a party to the contractual provisions of the instrument.

A financial asset (unless it is a trade receivable without a significant financing component) or financial liability is initially measured at fair value plus, or minus, for an item not at fair value through profit or loss (FVTPL), transaction costs that are directly attributable to its acquisition or issue. A trade receivable without a significant financing component is initially measured at the transaction price.

## NOTES TO THE FINANCIAL STATEMENTS

Year ended 31 December 2022

### 3 SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

#### 3.5 Financial instruments (cont'd)

##### *Classification and subsequent measurement*

##### **Non-derivative financial assets**

On initial recognition, a financial asset is classified as measured at amortised cost.

Financial assets are not reclassified subsequent to their initial recognition unless the Group changes its business model for managing financial assets, in which case all affected financial assets are reclassified on the first day of the first reporting period following the change in the business model.

##### *Financial assets at amortised cost*

A financial asset is measured at amortised cost if it meets both of the following conditions and is not designated as at FVTPL:

- it is held within a business model whose objective is to hold assets to collect contractual cash flows; and
- its contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

##### **Financial assets: Business model assessment**

The Group makes an assessment of the objective of the business model in which a financial asset is held at a portfolio level because this best reflects the way the business is managed and information is provided to the Manager. The information considered includes:

- how the performance of the portfolio is evaluated and reported to the Manager; and
- the risks that affect the performance of the business model (and the financial assets held within that business model) and how those risks are managed.

Transfers of financial assets to third parties in transactions that do not qualify for derecognition are not considered sales for this purpose, consistent with the Group's continuing recognition of the assets.

##### **Non-derivative financial assets: Assessment whether contractual cash flows are solely payments of principal and interest**

For the purposes of this assessment, 'principal' is defined as the fair value of the financial asset on initial recognition. 'Interest' is defined as consideration for the time value of money and for the credit risk associated with the principal amount outstanding during a particular period of time and for other basic lending risks and costs (e.g. liquidity risk and administrative costs), as well as a profit margin.

In assessing whether the contractual cash flows are solely payments of principal and interest, the Group considers the contractual terms of the instrument. This includes assessing whether the financial asset contains a contractual term that could change the timing or amount of contractual cash flows such that it would not meet this condition. In making this assessment, the Group considers:

- contingent events that would change the amount or timing of cash flows;
- terms that may adjust the contractual coupon rate, including variable rate features;

## NOTES TO THE FINANCIAL STATEMENTS

Year ended 31 December 2022

### 3 SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

#### 3.5 Financial instruments (cont'd)

##### *Classification and subsequent measurement (cont'd)*

##### **Non-derivative financial assets: Assessment whether contractual cash flows are solely payments of principal and interest (cont'd)**

- prepayment and extension features; and
- terms that limit the Group's claim to cash flows from specified assets (e.g. non-recourse features).

A prepayment feature is consistent with the solely payments of principal and interest criterion if the prepayment amount substantially represents unpaid amounts of principal and interest on the principal amount outstanding, which may include reasonable additional compensation for early termination of the contract. Additionally, for a financial asset acquired at a significant discount or premium to its contractual par amount, a feature that permits or requires prepayment at an amount that substantially represents the contractual par amount plus accrued (but unpaid) contractual interest (which may also include reasonable additional compensation for early termination) is treated as consistent with this criterion if the fair value of the prepayment feature is insignificant at initial recognition.

##### **Non-derivative financial assets: Subsequent measurement and gains and losses**

##### *Financial assets at amortised cost*

These assets are subsequently measured at amortised cost using the effective interest method. The amortised cost is reduced by impairment losses. Interest income, foreign exchange gains and losses and impairment are recognised in statement of total return. Any gain or loss on derecognition is recognised in statement of total return.

##### **Non-derivative financial liabilities: Classification, subsequent measurement and gains and losses**

Financial liabilities are classified as other financial liabilities and are initially measured at fair value less directly attributable transaction costs. They are subsequently measured at amortised cost using the effective interest method. Interest expense and foreign exchange gains and losses are recognised in statement of total return. These financial liabilities comprised loans and borrowings, trade and other payables and security deposits.

##### **Derecognition**

##### **Financial assets**

The Group derecognises a financial asset when:

- the contractual rights to the cash flows from the financial asset expire; or
- it transfers the rights to receive the contractual cash flows in a transaction in which either
  - substantially all of the risks and rewards of ownership of the financial asset are transferred; or
  - the Group neither transfers nor retains substantially all of the risks and rewards of ownership and it does not retain control of the financial asset.

Transferred assets are not derecognised when the Group enters into transactions whereby it transfers assets recognised in its statement of financial position, but retains either all or substantially all of the risks and rewards of the transferred assets.



## NOTES TO THE FINANCIAL STATEMENTS

Year ended 31 December 2022

### 3 SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

#### 3.5 Financial instruments (cont'd)

##### *Derecognition (cont'd)*

##### **Financial liabilities**

The Group derecognises a financial liability when its contractual obligations are discharged or cancelled, or expire. The Group also derecognises a financial liability when its terms are modified and the cash flows of the modified liability are substantially different, in which case a new financial liability based on the modified terms is recognised at fair value.

On derecognition of a financial liability, the difference between the carrying amount extinguished and the consideration paid (including any non-cash assets transferred or liabilities assumed) is recognised in statement of total return.

##### **Interest rate benchmark reform**

When the basis for determining the contractual cash flows of a financial asset or financial liability measured at amortised cost changes as a result of interest rate benchmark reform, the Group updates the effective interest rate of the financial asset or financial liability to reflect the change that is required by the reform. No immediate gain or loss is recognised. A change in the basis for determining the contractual cash flows is required by interest rate benchmark reform if the following conditions are met:

- the change is necessary as a direct consequence of the reform; and
- the new basis for determining the contractual cash flows is economically equivalent to the previous basis – i.e. the basis immediately before the change.

When changes were made to a financial asset or financial liability in addition to changes to the basis for determining the contractual cash flows required by interest rate benchmark reform, the Group first updates the effective interest rate of the financial asset or financial liability to reflect the change that is required by interest rate benchmark reform. After that, the Group applies the policies on accounting for modifications to the additional changes.

##### **Offsetting**

Financial assets and financial liabilities are offset and the net amount presented in the statement of financial position when, and only when, the Group currently has a legally enforceable right to set off the amounts and it intends either to settle them on a net basis or to realise the asset and settle the liability simultaneously.

##### **Cash and cash equivalents**

Cash and cash equivalents comprise cash balances and short-term deposits with maturities of three months or less from the date of acquisition that are subject to an insignificant risk of changes in their fair value, and are used by the Group in the management of its short-term commitments. For the purpose of the statement of cash flows, cash collateral received is excluded.

## NOTES TO THE FINANCIAL STATEMENTS

Year ended 31 December 2022

### 3 SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

#### 3.5 Financial instruments (cont'd)

##### ***Derivative financial instruments and hedge accounting***

The Group holds derivative financial instruments to hedge its foreign currency and interest rate risk exposures.

Derivatives are initially measured at fair value and any directly attributable transaction costs are recognised in statement of total return as incurred. Subsequent to initial recognition, derivatives are measured at fair value, and changes therein are generally recognised in statement of total return, unless it is designated in a hedge relationship that qualifies for hedge accounting.

The Group designates certain derivatives and non-derivative financial instruments as hedging instruments in qualifying hedging relationships. At inception of designated hedging relationships, the Group documents the risk management objective and strategy for undertaking the hedge. The Group also documents the economic relationship between the hedged item and the hedging instrument, including whether the changes in cash flows of the hedged item and hedging instrument are expected to offset each other.

##### ***Hedges directly affected by interest rate benchmark reform***

*Phase 1 amendments: Prior to interest rate benchmark reform – when there is uncertainty arising from interest rate benchmark reform*

For the purpose of evaluating whether there is an economic relationship between the hedged items and the hedging instruments, the Group assumes that the benchmark interest rate is not altered as a result of interest rate benchmark reform.

For a cash flow hedge of a forecast transaction, the Group assumes that the benchmark interest rate will not be altered as a result of interest rate benchmark reform for the purpose of assessing whether the forecast transaction is highly probable and presents an exposure to variations in cash flows that could ultimately affect profit or loss. In determining whether a previously designated forecast transaction in a discontinued cash flow hedge is still expected to occur, the Group assumes that the interest rate benchmark cash flows designated as a hedge will not be altered as a result of interest rate benchmark reform.

The Group will cease to apply the specific policy for assessing the economic relationship between the hedged item and the hedging instrument (i) to a hedged item or hedging instrument when the uncertainty arising from interest rate benchmark reform is no longer present with respect to the timing and the amount of the contractual cash flows of the respective item or instrument or (ii) when the hedging relationship is discontinued. For its highly probable assessment of the hedged item, the Group will no longer apply the specific policy when the uncertainty arising from interest rate benchmark reform about the timing and the amount of the interest rate benchmark-based future cash flows of the hedged item is no longer present, or when the hedging relationship is discontinued.

## NOTES TO THE FINANCIAL STATEMENTS

Year ended 31 December 2022

### 3 SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

#### 3.5 Financial instruments (cont'd)

##### *Hedges directly affected by interest rate benchmark reform (cont'd)*

Phase 2 amendments: Replacement of benchmark interest rates – when there is no longer uncertainty arising from interest rate benchmark reform

When the basis for determining the contractual cash flows of the hedged item or the hedging instrument changes as a result of interest rate benchmark reform and therefore there is no longer uncertainty arising about the cash flows of the hedged item or the hedging instrument, the Group amends the hedge documentation of that hedging relationship to reflect the changes required by interest rate benchmark reform. A change in the basis for determining the contractual cash flows is required by interest rate benchmark reform if the following conditions are met:

- the change is necessary as a direct consequence of the reform; and
- the new basis for determining the contractual cash flows is economically equivalent to the previous basis – i.e. the basis immediately before the change.

For this purpose, the hedge designation is amended only to make one or more of the following changes:

- designating an alternative benchmark rate as the hedged risk;
- updating the description of hedged item, including the description of the designated portion of the cash flows or fair value being hedged; or
- updating the description of the hedging instrument.

The Group amends the description of the hedging instrument only if the following conditions are met:

- it makes a change required by interest rate benchmark reform by using an approach other than changing the basis for determining the contractual cash flows of the hedging instrument;
- the chosen approach is economically equivalent to changing the basis for determining the contractual cash flows of the original hedging instrument; and
- the original hedging instrument is not derecognised.

The Group also amends the formal hedge documentation by the end of the reporting period during which a change required by interest rate benchmark reform is made to the hedged risk, hedged item or hedging instrument. These amendments in the formal hedge documentation do not constitute the discontinuation of the hedging relationship or the designation of a new hedging relationship.

If changes are made in addition to those changes required by interest rate benchmark reform described above, then the Group first considers whether those additional changes result in the discontinuation of the hedge accounting relationship. If the additional changes do not result in discontinuation of the hedge accounting relationship, then the Group amends the formal hedge documentation for changes required by interest rate benchmark reform as mentioned above.

When the interest rate benchmark on which the hedged future cash flows had been based is changed as required by interest rate benchmark reform, for the purpose of determining whether the hedged future cash flows are expected to occur, the Group deems that the hedging reserve recognised in OCI for that hedging relationship is based on the alternative benchmark rate on which the hedged future cash flows will be based.

## NOTES TO THE FINANCIAL STATEMENTS

Year ended 31 December 2022

### 3 SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

#### 3.5 Financial instruments (cont'd)

##### *Hedges directly affected by interest rate benchmark reform (cont'd)*

##### *Cash flow hedges*

The Group designates certain derivatives as hedging instruments to hedge the variability in cash flows associated with highly probable forecast transactions arising from changes in foreign exchange rates and interest rates.

When a derivative is designated as a cash flow hedging instrument, the effective portion of changes in the fair value of the derivative is recognised in Unitholders' funds and accumulated in the hedging reserve. The effective portion of changes in the fair value of the derivative that is recognised in Unitholders' funds is limited to the cumulative change in fair value of the hedged item, determined on a present value basis, from inception of the hedge. Any ineffective portion of changes in the fair value of the derivative is recognised immediately in statement of total return.

The Group designates only the change in intrinsic value of interest rate cap contracts as the hedging instrument in cash flow hedging relationships. The change in time value of interest rate cap contracts is separately accounted for as a cost of hedging and recognised in a cost of hedging reserve within Unitholders' funds.

For all hedge transactions, the amount accumulated in the hedging reserve is reclassified to the statement of total return in the same period or periods during which the hedged expected future cash flows affect the statement of total return.

If the hedge no longer meets the criteria for hedge accounting or the hedging instrument is sold, expires, is terminated or is exercised, then hedge accounting is discontinued prospectively. When hedge accounting for cash flow hedges is discontinued, the amount that has been accumulated in the hedging reserve and the cost of hedging reserve remains in Unitholders' funds until, for a hedge of a transaction resulting in recognition of a non-financial item, it is included in the non-financial item's cost on its initial recognition or, for other cash flow hedges, it is reclassified to statement of total return in the same period or periods as the hedged expected future cash flows affect total return.

If the hedged future cash flows are no longer expected to occur, then the amounts that have been accumulated in the hedging reserve and the cost of hedging reserve are immediately reclassified to statement of total return.

##### *Net investment hedges*

The Group designates certain derivatives and non-derivative financial liabilities as hedges of foreign exchange risk on a net investment in a foreign operation.

When a derivative instrument or a non-derivative financial liability is designated as the hedging instrument in a hedge of a net investment in a foreign operation, the effective portion of, for a derivative, changes in the fair value of the hedging instrument or, for a non-derivative, foreign exchange gains and losses is recognised in Unitholders' funds and presented in the translation reserve within Unitholders' funds. Any ineffective portion of the changes in the fair value of the derivative or foreign exchange gains and losses on the non-derivative is recognised immediately in statement of total return. The amount recognised in Unitholders' funds is fully or partially reclassified to statement of total return as a reclassification adjustment on disposal or partial disposal of the foreign operation, respectively.



## NOTES TO THE FINANCIAL STATEMENTS

Year ended 31 December 2022

### 3 SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

#### 3.6 Leases

At inception of a contract, the Group assesses whether a contract is, or contains, a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

##### As a lessee

At commencement or on modification of a contract that contains a lease component, the Group allocates the consideration in the contract to each lease component on the basis of its relative stand-alone prices. However, for the leases of property, the Group has elected not to separate non-lease components and account for the lease and non-lease components as a single lease component.

The Group recognises a right-of-use asset and a lease liability at the lease commencement date. The right-of-use asset is initially measured at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or before the commencement date.

The right-of-use asset is subsequently depreciated using the straight-line method from the commencement date to the end of the lease term, unless the lease transfers ownership of the underlying asset to the Group by the end of the lease term or the cost of the right-of-use asset reflects that the Group will exercise a purchase option. In that case the right-of-use asset will be depreciated over the useful life of the underlying asset, which is determined on the same basis as those of property and equipment. In addition, the right-of-use asset is periodically reduced by impairment losses, if any, and adjusted for certain remeasurements of the lease liability.

The right-of-use asset is subsequently stated at cost less accumulated depreciation and impairment losses, except for right-of-use assets that meet the definition of investment property are carried at fair value in accordance with Note 4.

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, the lessee's incremental borrowing rate. Generally, the Group uses the lessee's incremental borrowing rate as the discount rate.

The Group determines the lessee's incremental borrowing rate by obtaining interest rates from various external financing sources and makes certain adjustments to reflect the terms of the lease and type of the asset leased.

Lease payments included in the measurement of the lease liability comprise the following:

- fixed payments, including in-substance fixed payments;
- variable lease payments that depend on an index or a rate, initially measured using the index or rate as at the commencement date;
- amounts expected to be payable under a residual value guarantee; and
- the exercise price under a purchase option that the Group is reasonably certain to exercise, lease payments in an optional renewal period if the Group is reasonably certain to exercise an extension option, and penalties for early termination of a lease unless the Group is reasonably certain not to terminate early.

The lease liability is measured at amortised cost using the effective interest method. It is remeasured when there is a change in future lease payments arising from a change in an index or rate, if there is a change in the Group's estimate of the amount expected to be payable under a residual value guarantee, if the Group changes its assessment of whether it will exercise a purchase, extension or termination option or if there is a revised in-substance fixed lease payment.

## NOTES TO THE FINANCIAL STATEMENTS

Year ended 31 December 2022

### 3 SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

#### 3.6 Leases (cont'd)

##### As a lessee (cont'd)

When the lease liability is remeasured in this way, a corresponding adjustment is made to the carrying amount of the right-of-use asset, or is recorded in statement of total return if the carrying amount of the right-of-use asset has been reduced to zero.

From 1 January 2022, where the basis for determining future lease payments changes as required by interest rate benchmark reform, the Group remeasures the lease liability by discounting the revised lease payments using the revised discount rate that reflects the change to an alternative benchmark interest rate.

The Group presents right-of-use assets in investment property and lease liabilities as a separate caption in the statement of financial position. There are no right-of-use assets that do not meet the definition of investment property.

##### Short-term leases and leases of low-value assets

The Group has elected not to recognise right-of-use assets and lease liabilities for leases of low-value assets and short-term leases. The Group recognises the lease payments associated with these leases as an expense on a straight-line basis over the lease term.

##### As a lessor

At inception or on modification of a contract that contains a lease component, the Group allocates the consideration in the contract to each lease component on the basis of their relative stand-alone prices.

When the Group acts as a lessor, it determines at lease inception whether each lease is a finance lease or an operating lease.

To classify each lease, the Group makes an overall assessment of whether the lease transfers substantially all of the risks and rewards incidental to ownership of the underlying asset. If this is the case, then the lease is a finance lease; if not, then it is an operating lease. As part of this assessment, the Group considers certain indicators such as whether the lease is for the major part of the economic life of the asset.

The Group recognises lease payments received from investment property under operating leases as income on a straight-line basis over the lease term as part of 'revenue'.

#### 3.7 Impairment

##### Non-derivative financial assets

The Group recognises loss allowances for expected credit loss ("ECL") on financial assets measured at amortised cost.

Loss allowances of the Group are measured on either of the following bases:

- 12-month ECLs: these are ECLs that result from default events that are possible within the 12 months after the reporting date (or for a shorter period if the expected life of the instrument is less than 12 months); or
- Lifetime ECLs: these are ECLs that result from all possible default events over the expected life of a financial instrument.

## NOTES TO THE FINANCIAL STATEMENTS

Year ended 31 December 2022

### 3 SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

#### 3.7 Impairment (cont'd)

##### *Non-derivative financial assets (cont'd)*

###### *Simplified approach*

The Group applies the simplified approach to provide for ECLs for all trade receivables. The simplified approach requires the loss allowance to be measured at an amount equal to lifetime ECLs.

###### *General approach*

The Group applies the general approach to provide for ECLs on all other financial instruments. Under the general approach, the loss allowance is measured at an amount equal to 12-month ECLs at initial recognition.

At each reporting date, the Group assesses whether the credit risk of a financial instrument has increased significantly since initial recognition. When credit risk has increased significantly since initial recognition, loss allowance is measured at an amount equal to lifetime ECLs.

When determining whether the credit risk of a financial asset has increased significantly since initial recognition and when estimating ECLs, the Group considers reasonable and supportable information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information and analysis, based on the Group's historical experience and informed credit assessment and includes forward-looking information.

If credit risk has not increased significantly since initial recognition or if the credit quality of the financial instruments improves such that there is no longer a significant increase in credit risk since initial recognition, loss allowance is measured at an amount equal to 12-month ECLs.

The Group considers a financial asset to be in default when:

- the borrower is unlikely to pay its credit obligations to the Group in full, without recourse by the Group to actions such as realising security (if any is held); or
- the financial asset is more than 90 days past due.

The maximum period considered when estimating ECLs is the maximum contractual period over which the Group is exposed to credit risk.

###### *Measurement of ECLs*

ECLs are probability-weighted estimates of credit losses. Credit losses are measured at the present value of all cash shortfalls (i.e. the difference between the cash flows due to the entity in accordance with the contract and the cash flows that the Group expects to receive). ECLs are discounted at the effective interest rate of the financial asset.

###### *Credit-impaired financial assets*

At each reporting date, the Group assesses whether financial assets carried at amortised cost are credit-impaired. A financial asset is 'credit-impaired' when one or more events that have a detrimental impact on the estimated future cash flows of the financial asset have occurred.

Evidence that a financial asset is credit-impaired includes the following observable data:

- significant financial difficulty of the borrower or issuer;

## NOTES TO THE FINANCIAL STATEMENTS

Year ended 31 December 2022

### 3 SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

#### 3.7 Impairment (cont'd)

##### *Non-derivative financial assets (cont'd)*

###### *Credit-impaired financial assets (cont'd)*

- a breach of contract such as a default or being more than 90 days past due;
- the restructuring of a loan or advance by the Group on terms that the Group would not consider otherwise;
- it is probable that the borrower will enter bankruptcy or other financial reorganisation; or
- the disappearance of an active market for a security because of financial difficulties.

###### *Presentation of allowance for ECLs in the statement of financial position*

Loss allowances for financial assets measured at amortised cost are deducted from the gross carrying amount of these assets.

###### *Write-off*

The gross carrying amount of a financial asset is written off (either partially or in full) to the extent that there is no realistic prospect of recovery. This is generally the case when the Group determines that the debtor does not have assets or sources of income that could generate sufficient cash flows to repay the amounts subject to the write-off. However, financial assets that are written off could still be subject to enforcement activities in order to comply with the Group's procedures for recovery of amounts due.

##### *Non-financial assets*

The carrying amounts of the Group's non-financial assets, other than investment property, are reviewed at each reporting date to determine whether there is any indication of impairment. If any such indication exists, then the asset's recoverable amount is estimated.

The recoverable amount of an asset or cash-generating unit is the greater of its value in use and its fair value less costs of disposal. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset or cash-generating unit. For the purpose of impairment testing, assets that cannot be tested individually are grouped together into the smallest group of assets that generates cash inflows from continuing use that are largely independent of the cash inflows of other assets or groups of assets (the "cash-generating unit, or CGU").

An impairment loss is recognised if the carrying amount of an asset or its CGU exceeds its estimated recoverable amount. Impairment losses are recognised in the statement of total return. Impairment losses recognised in respect of CGUs are allocated first to reduce the carrying amount of any goodwill allocated to the units, and then to reduce the carrying amounts of the other assets in the unit (group of units) on a *pro rata* basis.

Impairment losses recognised in prior periods are assessed at each reporting date for any indications that the loss has decreased or no longer exists. An impairment loss is reversed if there has been a change in the estimates used to determine the recoverable amount. An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortisation, if no impairment loss had been recognised.

## NOTES TO THE FINANCIAL STATEMENTS

Year ended 31 December 2022

### 3 SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

#### 3.8 Revenue recognition

- (i) Rental income from operating leases

Rental income receivable under operating leases is recognised in the statement of total return on a straight-line basis over the term of the lease, except where an alternative basis is more representative of the pattern of benefits to be derived from the leased assets. Lease incentives granted are recognised as an integral part of the total rental to be received over the term of the lease.

- (ii) Interest income

Interest income is recognised on an accrual basis, using the effective interest method.

- (iii) Dividend income

Dividend income is recognised in the statement of total return on the date the Trust's right to receive payment is established.

#### 3.9 Expenses

- (i) Property expenses

Property expenses are recognised on an accrual basis.

- (ii) Management fees

Management fees comprise the Manager's base fees, performance fees and asset management fees payable to the asset managers of the Japan properties.

Manager's base fees and performance fees are recognised on an accrual basis based on the applicable formula stipulated in Note 1(B). Where applicable, Manager's base fee and performance fee paid and payable in units are recognised as an expense in the statement of total return with a corresponding increase in Unitholders' funds.

- (iii) Trust expenses

Trust expenses are recognised on an accrual basis. Included in trust expenses is the trustee's fees which are based on the applicable formula stipulated in Note 1(A).

- (iv) Finance costs

Finance costs comprise interest expense on borrowings, settlement on financial derivatives, amortisation of borrowings related transactions costs and security deposits and interests on lease liabilities.

Interest expense and similar charges are recognised in the statement of total return, using the effective interest rate method over the period of borrowings. Expenses incurred in connection with the arrangement of borrowings are recognised in the statement of total return using the effective interest method over the period for which the borrowings are granted.

## NOTES TO THE FINANCIAL STATEMENTS

Year ended 31 December 2022

### 3 SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

#### 3.10 Government grants

Grants that are received by the Group on behalf of the end-tenants in relation to rental rebate and assistance are disbursed to the eligible tenants in full and not recognised in the statement of total return.

#### 3.11 Income tax expense

Income tax expense comprises current and deferred tax. Income tax is recognised in the statement of total return except to the extent that it relates to items directly related to Unitholders' funds, in which case it is recognised in the Unitholders' funds.

Current tax is the expected tax payable or receivable on the taxable income or loss for the year, using tax rates enacted or substantively enacted at the reporting date, and any adjustment to tax payable in respect of previous years. The amount of current tax payable or receivable is the best estimate of the tax amount expected to be paid or received that reflects uncertainty related to income taxes, if any.

Deferred tax is recognised in respect of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes. Deferred tax is not recognised for the following temporary differences: the initial recognition of assets or liabilities in a transaction that is not a business combination and that affects neither accounting nor taxable profit or loss, and differences relating to investments in subsidiaries to the extent that the Group is able to control the timing of the reversal of the temporary difference and it is probable that they will not reverse in the foreseeable future. In addition, deferred tax is not recognised for taxable temporary differences arising on the initial recognition of goodwill.

The measurement of deferred tax reflects the tax consequences that would follow the manner in which the Group expects, at the end of the reporting period, to recover or settle the carrying amount of its assets and liabilities. For investment property that is measured at fair value, the presumption that the carrying amount of the investment will be recovered through sale has not been rebutted. Deferred tax is measured at the tax rates that are expected to be applied to temporary differences when they reverse, based on the laws that have been enacted or substantively enacted by the reporting date, and reflects uncertainty related to income taxes, if any.

Deferred tax assets and liabilities are offset if there is a legally enforceable right to offset current tax liabilities and assets, and they relate to income taxes levied by the same tax authority on the same taxable entity, or on different tax entities, but they intend to settle current tax liabilities and assets on a net basis or their tax assets and liabilities will be realised simultaneously.

Deferred tax assets are recognised for unused tax losses, unused tax credits and deductible temporary differences to the extent that it is probable that future taxable profits will be available against which they can be used. Future taxable profits are determined based on the reversal of relevant taxable temporary differences. If the amount of taxable temporary differences is insufficient to recognise a deferred tax asset in full, then future taxable profits, adjusted for reversals of existing temporary differences, are considered, based on the business plans for individual subsidiaries in the Group. Deferred tax assets are reviewed at each reporting date and are reduced to the extent that it is no longer probable that the related tax benefit will be realised; such reductions are reversed when the probability of future taxable profits improves.

Unrecognised deferred tax assets are reassessed at each reporting date and recognised to the extent that it has become probable that future taxable profits will be available against which they can be used.



## NOTES TO THE FINANCIAL STATEMENTS

Year ended 31 December 2022

### 3 SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

#### 3.11 Income tax expense (cont'd)

The Inland Revenue Authority of Singapore (the "IRAS") has issued a tax ruling on the income tax treatment of the Trust. Subject to meeting the terms and conditions of the tax ruling which includes a distribution of at least 90.0% of the taxable income of the Trust, the Trustee is not subject to tax on the taxable income of the Trust. Instead, the distributions made by the Trust out of such taxable income are subject to tax in the hands of Unitholders, unless they are exempt from tax on the Trust's distributions. This treatment is known as the tax transparency treatment.

Qualifying Unitholders are entitled to gross distributions from the Trust. For distributions made to foreign non-individual Unitholders during the period from 18 February 2005 to 31 December 2025 or foreign funds during the period from 1 July 2019 to 31 December 2025, the Trustee is required to withhold tax at the reduced rate of 10.0% on distributions made. For other types of Unitholders, the Trustee is required to withhold tax at the prevailing corporate tax rate on the distributions made by the Trust. Such other types of Unitholders are subject to tax on the regrossed amounts of the distributions received but may claim a credit for the tax deducted at source at the prevailing corporate tax rate by the Trustee.

A Qualifying Unitholder refers to a Unitholder who is:

- An individual;
- A company incorporated and tax resident in Singapore;
- A Singapore branch of a company incorporated outside Singapore;
- A body of persons incorporated or registered in Singapore including a charity registered under the Charities Act (Cap. 37) or established by any written law, a town council, a statutory board, a co-operative society registered under the Co-operative Societies Act (Cap. 62) or a trade union registered under the Trade Unions Act (Cap. 333);
- An international organisation that is exempt from tax on such distributions by reason of an order made under the International Organisations (Immunities and Privileges) Act (Cap. 145); or
- A real estate investment trust exchange-traded fund which has been accorded the tax transparency treatment.

A foreign non-individual Unitholder refers to a Unitholder who is not a resident of Singapore for income tax purpose and:

- who does not have any permanent establishment in Singapore; or
- who carries on any operation through a permanent establishment in Singapore, where the funds used to acquire the units in that REIT are not obtained from that operation.

A foreign fund refers to one that qualifies for tax exemption under section 13D, 13U or 13V of the Income Tax Act ("ITA") that is not a resident of Singapore for income tax purposes and:

- does not have any permanent establishment in Singapore (other than a fund manager in Singapore); or
- carries on any operation through a permanent establishment in Singapore (other than a fund manager in Singapore), where the funds used by that qualifying fund to acquire the units in that REIT are not obtained from that operation.

## NOTES TO THE FINANCIAL STATEMENTS

Year ended 31 December 2022

### 3 SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

#### 3.11 Income tax expense (cont'd)

The above tax transparency treatment does not apply to gains from disposal of any properties such as real estate properties, shares, etc that are determined by the IRAS to be revenue gains chargeable to tax. Tax on such gains or profits will be subject to tax, in accordance with Section 10(1)(a) of the Income Tax Act (Cap. 134) and collected from the Trustee. Where the gains are capital gains, they will not be subject to tax and the Trustee and the Manager may distribute the capital gains without tax being deducted at source.

#### 3.12 Distribution policy

The Trust has a distribution policy to distribute at least 90.0% of its taxable income and net overseas income with the actual level of distribution to be determined at the Manager's discretion, other than gains from the sale of real estate properties that are determined by IRAS to be trading gains. For the taxable income that is not distributed, referred to as retained taxable income, tax will be assessed on the Trustee. Where such retained taxable income is subsequently distributed, the Trustee need not deduct tax at source.

Net overseas income refers to the net profits (excluding any gains from the sale of property or shares, as the case may be) after applicable taxes and adjustment for non-cash items such as depreciation derived by the Trust from its properties, if any.

From 2022 onwards, distributions to Unitholders are made on a semi-annual basis, with the amount calculated as at 30 June and 31 December each year for the half year period ending on each of the said dates. Prior to 2022, distributions were made on a quarterly basis. In accordance with the provisions of the Trust Deed, the Manager is required to pay distributions within 75 days after the end of the first distribution periods of a financial year and within 90 days from the end of a financial year. Distributions, when paid, will be in Singapore dollars.

#### 3.13 Earnings per unit

The Group presents basic and diluted earnings per unit ("EPU") data for its units. Basic EPU is calculated by dividing the total return for the period after tax by the weighted average number of units outstanding during the period, adjusted for own units held. Diluted EPU is determined by adjusting the total return for the period after tax and the weighted average number of units outstanding, adjusted for own units held, for the effects of all dilutive potential units.

#### 3.14 Segment reporting

An operating segment is a component of the Group that engages in business activities from which it may earn revenues and incur expenses, including revenues and expenses that relate to transactions with any of the Group's other components. All operating segments' operating results are reviewed regularly by the Manager's CEO to make decisions about resources to be allocated to the segment and assess its performance, and for which discrete financial information is available.

Segment results include items directly attributable to a segment as well as those that can be allocated on a reasonable basis. Unallocated items comprise mainly corporate assets and expenses, and tax assets and liabilities.

Segment capital expenditure is the total cost incurred during the year on additions to investment properties that are expected to be used for more than one year.

## NOTES TO THE FINANCIAL STATEMENTS

Year ended 31 December 2022

### 3 SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

#### 3.15 New standards and amendments not adopted

A number of new standards, interpretations and amendments to standards are effective for annual periods beginning after 1 January 2022 and earlier application is permitted; however, the Group has not early adopted the new or amended standards and interpretations in preparing these financial statements.

The following new FRSs, interpretations and amendments to FRSs are not expected to have a significant impact on the Group's consolidated financial statements and the Trust's statement of financial position:

- FRS 117 *Insurance Contracts* and Amendments to FRS 17 *Insurance Contracts*
- Amendments to FRS 1 and FRS Practice Statement 2: *Disclosure of Accounting Policies*
- Amendments to FRS 8: *Definition of Accounting Estimates*
- Amendments to FRS 12: *Deferred Tax related to Assets and Liabilities arising from a Single Transaction*
- Amendments to FRS 1: *Classification of Liabilities as Current or Non-Current*

### 4 INVESTMENT PROPERTIES

	Group		Trust	
	2022 \$'000	2021 \$'000	2022 \$'000	2021 \$'000
At 1 January	2,290,751	1,991,019	1,472,000	1,213,800
Acquisition of investment properties	53,888	88,853	–	–
Acquisition related costs	6,902	11,235	–	–
Capital expenditure	17,310	12,514	13,972	9,259
Translation differences	(115,497)	(52,908)	–	–
	<b>2,253,354</b>	2,050,713	<b>1,485,972</b>	1,223,059
Change in fair value of investment properties	(47,451)	240,060	(46,972)	248,941
Amortisation of right-of-use assets	(22)	(22)	–	–
At 31 December	<b>2,205,881</b>	2,290,751	<b>1,439,000</b>	1,472,000

## NOTES TO THE FINANCIAL STATEMENTS

Year ended 31 December 2022

### 4 INVESTMENT PROPERTIES (CONT'D)

#### Determination of fair value

Investment properties are stated at fair value based on valuations as at 31 December 2022 performed by independent professional valuers having appropriate recognised professional qualification and experience in the location and category of property being valued.

The independent external valuers have used capitalisation approach, comparison approach and discounted cash flow methods.

The capitalisation approach capitalises an income stream into a present value using revenue multipliers or single-year capitalisation rates. The discounted cash flow method involves the estimation and projection of an income stream over a period and discounting the income stream with an appropriate rate of return.

The net change in fair value of the investment properties recognised in the statement of total return comprises the following:

	Group		Trust	
	2022 \$'000	2021 \$'000	2022 \$'000	2021 \$'000
Change in fair value of investment properties	(47,451)	240,060	(46,972)	248,941
Amortisation of right-of-use assets	(22)	(22)	–	–
Straight-line rental adjustments	(11,908)	(832)	(10,081)	–
Net change in fair value of investment properties recognised in statement of total return	<b>(59,381)</b>	239,206	<b>(57,053)</b>	248,941

#### Valuation processes applied by the Group and Trust

As explained under Note 3.3, valuation of investment properties is performed in accordance with the Trust Deed. In determining the fair value, the valuers have used valuation methods which involved certain estimates. In assessing the fair value measurements, the Manager reviews the valuation methodologies and evaluates the assessments made by the valuers. The Manager exercised its judgement and is satisfied that the valuation methods and estimates are reflective of the current market conditions. The valuation reports are prepared in accordance with recognised appraisal and valuation standards, and included a "general market comment" paragraph stating that the valuation of certain properties is as at the date of valuation and is to be kept under frequent review. This paragraph is inserted in view of the global inflationary pressures, the recent geopolitical events in Ukraine and the on-going effects of the global Covid-19 pandemic in some markets, all of which have heightened the potential for greater volatility in property markets over the short-to-medium term.

#### Fair value hierarchy

The fair value measurement for investment properties of the Group and the Trust have been categorised as Level 3 fair values based on inputs to the valuation technique used.

Reconciliations from the beginning balances to the ending balances for fair value measurements of Level 3 investment properties are set out in the above table.

	2022 \$'000	2021 \$'000
Fair value of investment properties (based on valuation)	2,203,806	2,288,654
Add: Carrying amount of lease liabilities	2,075	2,097
Carrying amount of investment properties	<b>2,205,881</b>	2,290,751

## NOTES TO THE FINANCIAL STATEMENTS

Year ended 31 December 2022

### 4 INVESTMENT PROPERTIES (CONT'D)

#### Determination of fair value (cont'd)

##### Significant unobservable inputs

The following table shows the key unobservable inputs used in the valuation model, including investment property classified as asset held for sale (see Note 9):

Type	Key unobservable inputs	Inter-relationship between key unobservable inputs and fair value measurement
Capitalisation method	<ul style="list-style-type: none"> <li>Capitalisation rates range from 4.4% to 6.5% (2021: 4.7% to 6.7%).</li> </ul>	The estimated fair value would increase/(decrease) if the capitalisation rates were lower/(higher).
Discounted cash flow method	<ul style="list-style-type: none"> <li>Risk-adjusted discount rates range from 4.2% to 7.0% (2021: 4.5% to 7.0%).</li> <li>Terminal yield rates range from 4.5% to 6.6% (2021: 4.8% to 6.8%).</li> </ul>	The estimated fair value would increase/(decrease) if: <ul style="list-style-type: none"> <li>the risk-adjusted discount rates were lower/(higher); or</li> <li>the terminal yield rates were lower/(higher).</li> </ul>

Key unobservable inputs correspond to:

- Capitalisation rate corresponds to a rate of return on investment properties on the expected annual income that the property will generate.
- Discount rates, based on the risk-free rate for bonds issued by government in the relevant market, adjusted for a risk premium to reflect the increased risk of investing in the asset class.
- Terminal yield rate is the estimated capitalisation rate at maturity of the holding period.

## NOTES TO THE FINANCIAL STATEMENTS

Year ended 31 December 2022

### 5 INTERESTS IN SUBSIDIARIES

	Trust	
	2022 \$'000	2021 \$'000
Equity investments, at cost	723,842	635,021
Amount due from subsidiary (non-trade)	4,075	4,075
Allowance for impairment loss	(505)	(505)
	<b>727,412</b>	<b>638,591</b>

Amount due from subsidiary is unsecured and interest-free. The settlement of the amount is neither planned nor likely to occur in the foreseeable future and hence the amount due from subsidiary is classified as non-current and is stated at amortised cost.

#### Impairment of investment in subsidiaries

The Trust recognised impairment losses at a level considered adequate to provide for potential non-recoverability of investments in subsidiaries. The level of allowance is evaluated by the Manager on the basis of factors that affect the recoverability of the investments. These factors include, but not limited to, the activities and financial position of the entities and market factors. The Manager reviews and identifies balances that are to be impaired on a continuous basis. The amount and timing of recorded expenses for any period would differ if the Trust made different judgement or utilised different estimates.

The Manager assessed the carrying amount of its investments in subsidiaries for indicators of impairment or reversal of impairment. The recoverable amount of the subsidiary was estimated taking into consideration the fair value of the underlying assets and liabilities of the subsidiary.

In 2021, the Trust recognised an impairment loss of \$0.5 million in one of its subsidiaries which holds the investment property divested in 2021. The impairment loss is mainly due to the gain from the divestment of the investment property (Note 21) being lower than the cost of investment incurred by the Trust into the subsidiary.

#### Ownership interests

The Group does not hold any ownership interest in the special purpose entities ("SPEs") in Japan listed below. The SPEs were established under terms that impose strict limitations on the decision-making powers of the SPE's management, resulting in the Group receiving the majority of the benefits related to the SPE's operations and net assets, being exposed to the majority of risks incident to the SPEs' activities, and retaining the majority of the residual or ownership risk related to the SPEs of their assets. Consequently, the SPEs are regarded as subsidiaries of the Group.



## NOTES TO THE FINANCIAL STATEMENTS

Year ended 31 December 2022

### 5 INTERESTS IN SUBSIDIARIES (CONT'D)

Details of the subsidiaries are as follows:

Name of subsidiaries	Principal activities	Place of incorporation and business	Effective interest held by the Group	
			2022 %	2021 %
<sup>^</sup> Matsudo Investment Pte. Ltd.	Investment holding	Singapore	100	100
* Parkway Life Japan2 Pte. Ltd.	Investment holding	Singapore	100	100
** Godo Kaisha Del Monte	Special purpose entity – Investment in real estate	Japan	100	100
** Godo Kaisha Tenshi 1	Special purpose entity – Investment in real estate	Japan	100	100
** Godo Kaisha Tenshi 2	Special purpose entity – Investment in real estate	Japan	100	100
** G.K. Nest	Special purpose entity – Investment in real estate	Japan	100	100
* Parkway Life Japan3 Pte. Ltd.	Investment holding	Singapore	100	100
** Godo Kaisha Healthcare 1	Special purpose entity – Investment in real estate	Japan	100	100
** Godo Kaisha Healthcare 2	Special purpose entity – Investment in real estate	Japan	100	100
** Godo Kaisha Healthcare 3	Special purpose entity – Investment in real estate	Japan	100	100
** Godo Kaisha Healthcare 4	Special purpose entity – Investment in real estate	Japan	100	100
** Godo Kaisha Healthcare 5	Special purpose entity – Investment in real estate	Japan	100	100
* Parkway Life Japan4 Pte. Ltd.	Investment holding	Singapore	100	100
** Godo Kaisha Samurai	Special purpose entity – Investment in real estate	Japan	100	100
** Godo Kaisha Samurai 2	Special purpose entity – Investment in real estate	Japan	100	100
** Godo Kaisha Samurai 3	Special purpose entity – Investment in real estate	Japan	100	100
** Godo Kaisha Samurai 4	Special purpose entity – Investment in real estate	Japan	100	100
** Godo Kaisha Samurai 5	Special purpose entity – Investment in real estate	Japan	100	100
** Godo Kaisha Samurai 6	Special purpose entity – Investment in real estate	Japan	100	100

## NOTES TO THE FINANCIAL STATEMENTS

Year ended 31 December 2022

### 5 INTERESTS IN SUBSIDIARIES (CONT'D)

Name of subsidiaries	Principal activities	Place of incorporation and business	Effective interest held by the Group	
			2022 %	2021 %
* Parkway Life Japan4 Pte. Ltd. (cont'd)				
** Godo Kaisha Samurai 7	Special purpose entity – Investment in real estate	Japan	100	100
** Godo Kaisha Samurai 8	Special purpose entity – Investment in real estate	Japan	100	100
** Godo Kaisha Samurai 9	Special purpose entity – Investment in real estate	Japan	100	100
** Godo Kaisha Samurai 10	Special purpose entity – Investment in real estate	Japan	100	100
** Godo Kaisha Samurai 11	Special purpose entity – Investment in real estate	Japan	100	100
** Godo Kaisha Samurai 12	Special purpose entity – Investment in real estate	Japan	100	100
** Godo Kaisha Samurai 13	Special purpose entity – Investment in real estate	Japan	100	100
** Godo Kaisha Samurai 14	Special purpose entity – Investment in real estate	Japan	100	100
** Godo Kaisha Samurai 15	Special purpose entity – Investment in real estate	Japan	100	100
** Godo Kaisha Samurai 16	Special purpose entity – Investment in real estate	Japan	100	100
** Godo Kaisha Samurai 17	Special purpose entity – Investment in real estate	Japan	100	–
** Godo Kaisha Samurai 18	Special purpose entity – Investment in real estate	Japan	100	–
* Parkway Life Malaysia Pte. Ltd.	Investment holding	Singapore	100	100
# Parkway Life Malaysia Sdn. Bhd.	Special purpose entity – Investment in real estate	Malaysia	100	100
* Parkway Life MTN Pte. Ltd.	Provision of financial and treasury services	Singapore	100	100

<sup>^</sup> In process of liquidation.

\* Audited by KPMG Singapore.

\*\* Not required to be audited under the laws of country of incorporation.

# Audited by KPMG Malaysia.

For consolidation purposes, the SPEs are audited by KPMG Singapore.

## NOTES TO THE FINANCIAL STATEMENTS

Year ended 31 December 2022

### 6 ADVANCE PAYMENT

On 13 October 2021, the Group entered into new master lease agreements with Parkway Hospitals Singapore Pte. Ltd. ("PHS"), a related party of the Manager and the Trust, for the 3 hospital properties in Singapore. Along with the new master lease agreements, the Group has on the same date, entered into the agreement for the renewal capital expenditure works ("Renewal Capex Works"). The Renewal Capex Works has been awarded to a non-related third party building contractor in 2022 and shall be entirely carried out at Mount Elizabeth Hospital. In order to minimise operational disruptions, the Trust will synchronise the regular capital expenditure works with the Renewal Capex Works at Mount Elizabeth Hospital.

The current and non-current advance payment in 2022 arose from an advance payment of approximately \$46.2 million to the contractor in relation to the above capital expenditure works. In accordance with the advance payment agreement with the contractor, the contractor is obliged to provide an irrevocable on-demand performance bond from a local bank for a sum equivalent to the advance payment, ("Advance Payment Bond"). As at 31 December 2022, the Group has in its possession an Advance Payment Bond in its favour amounting to a sum same as the advance payment.

### 7 FINANCIAL DERIVATIVES

	Group and Trust	
	2022 \$'000	2021 \$'000
Current derivative assets	470	558
Non-current derivative assets	33,958	15,337
Total derivative assets	34,428	15,895
Non-current derivative liabilities	–	(153)
Total derivative liabilities	–	(153)
Total derivative assets (net)	34,428	15,742

	Group		Trust	
	2022 %	2021 %	2022 %	2021 %
Percentage of derivative assets to unitholders' funds	2.4	1.1	2.4	1.2
Percentage of derivative liabilities to unitholders' funds	–	–*	–	–*

\* Amount immaterial

#### Interest rate swaps

The Group manages its exposure to interest rate movement on its floating rate loans and borrowings by entering into interest rate swaps. As at the reporting date, the Group has interest rate swap with a total notional principal of approximately \$44.7 million (2021: \$52.3 million) to provide fixed rate funding up to 2024 (2021: up to 2024) at a weighted average effective interest rate of 0.16% (2021: 0.16%) per annum.

As at 31 December 2022, where the interest rate swaps are designated as the hedging instruments in qualifying cash flow hedges, the effective portion of the changes in fair value of the interest rate swap amounting to \$191,000 gain (2021: \$136,000 gain) was recognised in the hedging reserve.

## NOTES TO THE FINANCIAL STATEMENTS

Year ended 31 December 2022

### 7 FINANCIAL DERIVATIVES (CONT'D)

#### Interest rate caps

Apart from interest rate swaps, the Group also manages its exposure to interest rate movement on its floating rate loans and borrowings by entering into interest rate caps. As at the reporting date, the Group has interest rate caps with a notional principal of JPY34,686 million (approximately \$352.8 million) (2021: JPY23,580 million (approximately \$280.1 million)).

These instruments are designated as hedging instruments. As at 31 December 2022, a change of time value of the interest rate caps of \$0.4 million gain (2021: \$0.1 million loss) was recognised in the cost of hedging reserve. Intrinsic value of \$2.3 million gain (2021: Nil) was recognised in the hedging reserve during the year.

#### Forward exchange contracts

The Group manages its exposure to foreign currency movements on its net income denominated in Japanese Yen from its investments in Japan by using forward exchange contracts to provide a hedge to the distribution of income from its investments in Japan, net of Japanese Yen financing costs.

At the reporting date, the Group has outstanding forward exchange contracts with aggregate notional amounts of approximately \$109.8 million (2021: \$76.6 million). The change in fair value of \$5.2 million gain (2021: \$4.2 million gain) was charged to the statement of total return.

#### Cross currency interest rate swaps

At the reporting date, the Group has cross currency interest rate swap ("CCIRS") with notional principal of \$81.9 million (2021: \$81.9 million) to manage its foreign currency risk and interest rate risk arising from the financing of Japan properties using Singapore dollar loan facilities. To maintain a natural hedge, the Group utilised CCIRS to realign the Singapore dollar denominated loans back into effective Japanese Yen denominated loans to match its underlying Japanese Yen denominated assets.

The Group had in-substance bifurcated the CCIRS and applied hedge accounting for net investment hedge and cash flow hedge, where the changes in fair value of \$5.6 million gain (2021: \$6.2 million gain) and \$4.5 million gain (2021: \$3.6 million gain) were recognised in the foreign currency translation reserve and hedging reserve, respectively.

#### Offsetting financial assets and financial liabilities

The Group's derivative transactions are entered into under International Swaps and Derivatives Association ("ISDA") master netting agreements. In general, under such agreements, the amounts owed by each counterparty in respect of the same transactions outstanding in the same currency under the agreement are aggregated into a single net amount that is payable by one party to the other. In certain circumstances, for example when a credit event such as a default occurs, all outstanding transactions under the agreement are terminated, the termination value is assessed and only a single net amount is due or payable in settlement of all outstanding transactions.

Accordingly, the Group's derivatives under the ISDA master netting agreements do not meet the criteria for offsetting in the statement of financial position. This is because they create a right of set-off of recognised amounts that is enforceable only following an event of default, insolvency or bankruptcy of the Group or the counterparties. In addition the Group and its counterparties do not intend to settle on a net basis or to realise the assets and settle the liabilities simultaneously in its normal course of business.

## NOTES TO THE FINANCIAL STATEMENTS

Year ended 31 December 2022

### 7 FINANCIAL DERIVATIVES (CONT'D)

The following table sets out the carrying amounts of recognised financial instruments:

	Gross amounts of recognised financial instruments \$'000	Gross amounts of recognised financial instruments offset in the statements of financial position \$'000	Net amounts of financial instruments included in the statements of financial position \$'000	Related financial instruments that are not offset \$'000	Net amount \$'000
<b>Group and Trust</b>					
<b>31 December 2022</b>					
<b>Financial assets</b>					
Forward exchange contracts	11,534	–	11,534	–	11,534
Interest rate swap used for hedging	38	–	38	–	38
Interest rate caps used for hedging	3,942	–	3,942	–	3,942
Cross currency interest rate swap used for hedging	18,914	–	18,914	–	18,914
Total	34,428	–	34,428	–	34,428
<b>31 December 2021</b>					
<b>Financial assets</b>					
Forward exchange contracts	6,373	–	6,373	–	6,373
Interest rate caps used for hedging	696	–	696	–	696
Cross currency interest rate swap used for hedging	8,826	–	8,826	–	8,826
Total	15,895	–	15,895	–	15,895
<b>Financial liabilities</b>					
Interest rate swap used for hedging	(153)	–	(153)	–	(153)
Total	(153)	–	(153)	–	(153)

## NOTES TO THE FINANCIAL STATEMENTS

Year ended 31 December 2022

### 8 TRADE AND OTHER RECEIVABLES

	Group		Trust	
	2022 \$'000	2021 \$'000	2022 \$'000	2021 \$'000
Trade receivables	306	12	–	–
Amounts due from related party (trade)	11,490	11,005	11,490	11,005
Advances to subsidiary	–	–	–	42,498
Other receivables	2,706	129	2,634	–
	14,502	11,146	14,124	53,503
Prepayments	1,095	1,551	9	356
	15,597	12,697	14,133	53,859

The maximum exposure to credit risks for trade receivables at reporting date by operating segment is as follows:

	Group		Trust	
	2022 \$'000	2021 \$'000	2022 \$'000	2021 \$'000
Nursing homes	301	7	–	–
Hospitals and medical centres	11,495	11,010	11,490	11,005
	11,796	11,017	11,490	11,005

At the reporting date, the hospitals and medical centres located in Singapore are leased to one master lessee, PHS. Accordingly, the Group's most significant outstanding trade receivable amounted to \$11,490,000 (2021: \$11,005,000) is due from PHS as at the reporting date. These trade receivables are in accordance with the payment schedule as set out in the lease agreements entered with PHS.

As at 31 December 2022, the Trust has in its possession a corporate guarantee in its favour amounting to \$16.2 million (2021: bankers' guarantee of \$7.5 million). It is provided to the Trust by Parkway Pantai Limited, as the guarantor for PHS, in lieu of security deposits.

The Manager is of the opinion that there are no conditions that cast doubt over the recoverability of the Group's trade receivables.

#### Impairment

In 2021, the Group has made an allowance for doubtful debts of \$1.0 million due to default on the rental receivables by a previous operator for 3 of the nursing home properties in Japan (see Note 16).

The ageing of trade receivables that were not impaired at the reporting date was:

	Group		Trust	
	2022 \$'000	2021 \$'000	2022 \$'000	2021 \$'000
Neither past due nor impaired	11,791	11,012	11,490	11,005
Past due 1 - 30 days	5	4	–	–
Past due 31 - 180 days	–	1	–	–
	11,796	11,017	11,490	11,005



## NOTES TO THE FINANCIAL STATEMENTS

Year ended 31 December 2022

### 9 CASH AND CASH EQUIVALENTS

	Group		Trust	
	2022 \$'000	2021 \$'000	2022 \$'000	2021 \$'000
Cash and cash equivalents in the statement of financial position and the cash flow statement	<b>40,010</b>	25,793	<b>15,467</b>	1,594

### 10 TRADE AND OTHER PAYABLES

	Group		Trust	
	2022 \$'000	2021 \$'000	2022 \$'000	2021 \$'000
Trade payables and accrued operating expenses	<b>6,532</b>	8,329	<b>3,882</b>	5,053
Amounts due to related parties:				
– the Manager (trade)	<b>6,510</b>	5,997	<b>6,506</b>	5,995
– the Manager (non-trade)	<b>66</b>	–	<b>66</b>	–
– the Trustee (trade)	<b>62</b>	62	<b>62</b>	62
Interest payable	<b>835</b>	461	<b>835</b>	461
	<b>14,005</b>	14,849	<b>11,351</b>	11,571
Advance rent received	<b>9,692</b>	7,068	<b>5,400</b>	2,500
	<b>23,697</b>	21,917	<b>16,751</b>	14,071

The non-trade amounts due to the Manager are related to reimbursement of travelling expenses which are unsecured, interest-free, and repayable on demand.

### 11 LOANS AND BORROWINGS

	Group and Trust	
	2022 \$'000	2021 \$'000
<b>Current liabilities</b>		
Unsecured bank loans	<b>36,300</b>	94,719
Unsecured medium term notes	<b>20,340</b>	–
Unamortised transaction costs	<b>(5)</b>	–
	<b>56,635</b>	94,719
<b>Non-current liabilities</b>		
Unsecured bank loans	<b>614,131</b>	593,598
Unsecured medium term notes	<b>181,433</b>	140,184
Unamortised transaction costs	<b>(2,410)</b>	(2,606)
	<b>793,154</b>	731,176

## NOTES TO THE FINANCIAL STATEMENTS

Year ended 31 December 2022

### 11 LOANS AND BORROWINGS (CONT'D)

#### Terms and debt repayment schedule

Terms and conditions of outstanding loans and borrowings are as follows:

Group and Trust	Nominal interest rate	Year of maturity	2022		2021	
			Face value \$'000	Carrying amount \$'000	Face value \$'000	Carrying amount \$'000
JPY variable rate loans	Bank's cost of fund	2022	–	–	94,719	94,719
SGD variable rate loan	Bank's cost of fund	2023	<b>36,300</b>	<b>36,300</b>	–	–
JPY medium term notes	0.57%	2023	<b>20,340</b>	<b>20,335</b>	59,400	59,383
S\$ floating rate loan	SORA + margin	2024	<b>90,000</b>	<b>89,812</b>	86,700	86,417
JPY medium term notes	0.65%	2024	<b>35,595</b>	<b>35,588</b>	41,580	41,566
JPY floating rate loan	TIBOR (2021: LIBOR) + margin	2024	<b>44,748</b>	<b>44,672</b>	52,273	52,135
JPY floating rate loans	TONA (2021: LIBOR) + margin	2025	<b>122,020</b>	<b>121,685</b>	142,536	142,055
S\$ floating rate loan	SORA + margin	2026	<b>81,875</b>	<b>81,676</b>	81,875	81,623
JPY floating rate loan	TONA (2021: LIBOR) + margin	2026	<b>89,496</b>	<b>89,058</b>	104,544	103,997
JPY medium term notes	0.51%	2027	<b>33,561</b>	<b>33,510</b>	39,204	39,141
JPY floating rate loans	TONA (2021: LIBOR) + margin	2027	<b>185,992</b>	<b>185,018</b>	125,670	124,859
JPY medium term note	0.85%	2028	<b>50,850</b>	<b>50,791</b>	–	–
JPY medium term note	0.97%	2029	<b>61,427</b>	<b>61,344</b>	–	–
			<b>852,204</b>	<b>849,789</b>	828,501	825,895

SORA denotes Singapore Overnight Rate Average

LIBOR denotes London Interbank Offered Rate

TONA denotes Tokyo Overnight Average

TIBOR denotes Tokyo Interbank Offered Rate

The loans and borrowings comprise the following:

#### (1) Long Term Unsecured Term Loans and Revolving Credit Facilities

As at the reporting date, the Group has utilised various long term unsecured term loans and revolving credit facilities totalling JPY43,486 million (approximately \$442.2 million) and \$171.9 million (2021: JPY35,776 million (approximately \$425.0 million) and \$168.6 million) (the "Long Term Facilities"). The Long Term Facilities are committed, unsecured and rank *pari passu* with all the other present and future unsecured debt obligations of Parkway Life REIT. Interest on the Long Term Facilities is subject to re-pricing on a monthly or quarterly basis or any other interest period as mutually agreed between the lenders and the Group, and is based on the relevant floating rate plus a margin.

Interest rate was largely hedged as the Group entered into interest rate swap, CCIRS and interest rate caps to manage the interest rate exposures for the above Long Term Facilities. Details of these hedging initiatives are set out in Note 7.

## NOTES TO THE FINANCIAL STATEMENTS

Year ended 31 December 2022

### 11 LOANS AND BORROWINGS (CONT'D)

#### (2) Unsecured Debt Issuance

Parkway Life REIT, through its wholly-owned subsidiary, Parkway Life MTN Pte. Ltd. ("PLife MTN"), has put in place a \$500 million Multicurrency Debt Issuance Programme to provide Parkway Life REIT with the flexibility to tap various types of capital market products including issuance of perpetual securities when needed.

Under the Debt Issuance Programme, PLife MTN is able to issue notes while HSBC Institutional Trust Services (Singapore) Limited (in its capacity as trustee of Parkway Life REIT) (the "Parkway Life REIT Trustee") is able to issue perpetual securities.

All sums payable in respect of the notes issued by PLife MTN are unconditionally and irrevocably guaranteed by Parkway Life REIT Trustee.

As at 31 December 2022, there were five series of outstanding fixed rate notes issued under the Debt Issuance Programme amounting to JPY19,840 million (approximately \$201.8 million) with maturity dates between 2023 to 2029 (2021: JPY11,800 million (approximately \$140.2 million)).

#### (3) Short Term Facilities

The Trust has two unsecured and uncommitted short-term multi-currency facilities (the "Short Term Facilities") amounting to \$195.0 million (2021: \$195.0 million) for general working capital purposes. Interest on the Short Term Facilities is based on the bank's cost of fund.

As at 31 December 2022, a total of \$36.3 million (2021: JPY7,973 million approximately \$94.7 million) was drawn down via Short Term Facilities for working capital purpose for a month (2021: 3 months).

#### Reconciliation of liabilities arising from financing activities

	Non-cash changes						31 December 2021 \$'000
	1 January 2021 \$'000	Financing cash flows \$'000	Foreign exchange movement \$'000	Interest expense \$'000	Transaction costs related to loans and borrowings \$'000	Other changes \$'000	
Loans and borrowings	791,524	79,076 <sup>1</sup>	(45,421)	–	716	–	825,895
Interest payable (Note 10)	471	(3,842)	–	3,832	–	–	461
Lease liabilities	2,127	(31)	–	17	–	(1)	2,112
Cross currency interest rate swap used for hedging – liabilities	971	–	–	–	–	(9,797)	(8,826)
Interest rate caps used for hedging – (assets)	(883)	–	–	–	–	187	(696)
Interest rate swap used for hedging – liabilities	289	–	–	–	–	(136)	153
Forward exchange contracts (net) – liabilities/(assets)	(2,212)	–	(2,120)	–	–	(2,041)	(6,373)

<sup>1</sup> Net proceeds from loans and borrowings, includes repayment of loans and borrowings, and payment of transaction costs related to loans and borrowings.

## NOTES TO THE FINANCIAL STATEMENTS

Year ended 31 December 2022

### 11 LOANS AND BORROWINGS (CONT'D)

	Non-cash changes						31 December 2022 \$'000
	1 January 2022 \$'000	Financing cash flows \$'000	Foreign exchange movement \$'000	Interest expense \$'000	Transaction costs related to loans and borrowings \$'000	Other changes \$'000	
Loans and borrowings	825,895	116,521 <sup>1</sup>	(93,331)	–	704	–	849,789
Interest payable (Note 10)	461	(4,424)	–	4,798	–	–	835
Lease liabilities	2,112	(32)	–	17	–	2	2,099
Cross currency interest rate swap used for hedging – liabilities	(8,826)	–	–	–	–	(10,088)	(18,914)
Interest rate caps used for hedging – (assets)	(696)	–	–	–	–	(3,246)	(3,942)
Interest rate swap used for hedging – liabilities/(assets)	153	–	–	–	–	(191)	(38)
Forward exchange contracts (net) – liabilities/(assets)	(6,373)	–	(5,118)	–	–	(43)	(11,534)

<sup>1</sup> Net proceeds from loans and borrowings, includes repayment of loans and borrowings, and payment of transaction costs related to loans and borrowings.

### 12 DEFERRED TAX LIABILITIES

	Recognised in statement of total return			At 31 December \$'000
	At 1 January \$'000	(Note 22) \$'000	Translation differences \$'000	
<b>Group</b>				
<b>2022</b>				
<b>Deferred tax liabilities</b>				
Investment properties	38,331	3,022	(5,584)	35,769
<b>2021</b>				
<b>Deferred tax liabilities</b>				
Investment properties	37,658	3,493	(2,820)	38,331

## NOTES TO THE FINANCIAL STATEMENTS

Year ended 31 December 2022

### 13 UNITHOLDERS' FUNDS

	Group		Trust	
	2022 \$'000	2021 \$'000	2022 \$'000	2021 \$'000
Unitholders' contribution	606,796	619,138	606,796	619,138
Revenue reserve	799,096	809,930	795,465	722,175
Hedging reserve	7,157	199	7,157	199
Cost of hedging reserve	715	308	715	308
Foreign currency translation reserve	(3,278)	5,132	–	–
	<b>1,410,486</b>	1,434,707	<b>1,410,133</b>	1,341,820

#### Foreign currency translation reserve

The foreign currency translation reserve comprises the cumulative effects of:

- foreign exchange differences arising from the translation of the financial statements of foreign operations whose functional currencies are different from the functional currency of the Trust; and
- the gains or losses on instruments used to hedge the Trust's net investment in foreign operations that are determined to be effective hedges.

#### Hedging reserve

The hedging reserve comprises the effective portion of the cumulative net change in the fair value of cash flow hedging instruments used to hedge against cash flow variability arising from interest payments on floating rate loans.

#### Cost of hedging reserve

The cost of hedging reserve reflects gain or loss on the portion excluded from the designated hedging instrument that relates to the time value element of interest rate cap contracts.

## NOTES TO THE FINANCIAL STATEMENTS

Year ended 31 December 2022

### 14 UNITS IN ISSUE

	Trust	
	2022 ('000)	2021 ('000)
<b>Units in issue:</b>		
Balance at beginning and end of year	<b>605,002</b>	605,002

#### Units in issue:

Balance at beginning and end of year

Each unit in the Trust represents an undivided interest in the Trust and carries the same voting rights. The rights and interests of Unitholders are contained in the Trust Deed and include the right to:

- receive income and other distributions attributable to the units held;
- receive audited financial statements and annual reports of the Trust;
- participate in the termination of the Trust by receiving a share of all net cash proceeds derived from the realisation of the assets of the Trust available for purposes of such distribution less any liabilities, in accordance with their proportionate interests in the Trust. However, a Unitholder has no equitable or proprietary interest in the underlying assets of the Trust and is not entitled to the transfer to it of any assets (or part thereof) or of any estate or interest in any asset (or part thereof) of the Trust;
- attend all Unitholders' meetings. The Trustee or the Manager may (and the Manager shall at the request in writing of not less than 50 Unitholders or 10% of the total units issued, whichever is the lesser) at any time convene a meeting of Unitholders in accordance with the provisions of the Trust Deed; and
- one vote per unit at the meeting of the Trust.

The restrictions of a Unitholder include the following:

- a Unitholder's right is limited to the right to require due administration of the Trust in accordance with the provisions of the Trust Deed; and
- a Unitholder has no right to request the Manager to repurchase or redeem his units while the units are listed on the SGX-ST and/or any other recognised stock exchange.

A Unitholder's liability is limited to the amount paid or payable for any unit in the Trust. The provisions of the Trust Deed provide that if the issue price of the units held by a Unitholder has been fully paid, no such Unitholder will be personally liable to indemnify the Trustee or any creditor of the Trustee in the event that the liabilities of the Trust exceed its assets.

### 15 GROSS REVENUE

	Group		Trust	
	2022 \$'000	2021 \$'000	2022 \$'000	2021 \$'000
Property rental income	129,404	120,220	82,241	70,392
Dividend income from subsidiaries	–	–	12,915	20,074
Other income	568	485	–	–
	<b>129,972</b>	120,705	<b>95,156</b>	90,466



## NOTES TO THE FINANCIAL STATEMENTS

Year ended 31 December 2022

### 16 PROPERTY EXPENSES

	Group		Trust	
	2022 \$'000	2021 \$'000	2022 \$'000	2021 \$'000
Operations and maintenance expenditure	4,981	5,104	3,244	3,243
Property tax	3,097	3,269	–	–
Property and lease management fees	9	9	–	–
Marketing services commission	4	45	–	45
Allowance for doubtful debts	–	1,028	–	–
Others	13	16	–	–
	<b>8,104</b>	<b>9,471</b>	<b>3,244</b>	<b>3,288</b>

An allowance for doubtful debts of \$1.0 million due to default on the rental receivables by a previous operator for 3 of the nursing home properties in Japan was provided in 2021.

### 17 MANAGEMENT FEES

	Group		Trust	
	2022 \$'000	2021 \$'000	2022 \$'000	2021 \$'000
Base fees	6,889	6,420	6,889	6,420
Performance fees	5,484	5,006	5,484	5,006
Divestment fees	–	–	–	184
Asset management fees	1,409	1,426	–	–
	<b>13,782</b>	<b>12,852</b>	<b>12,373</b>	<b>11,610</b>

### 18 TRUST EXPENSES

	Group		Trust	
	2022 \$'000	2021 \$'000	2022 \$'000	2021 \$'000
Trustee fees	370	350	370	350
Valuation fees	218	234	218	234
Auditors' remuneration:				
– audit fees	279	283	249	249
– non-audit fees	80	64	69	53
Professional fees	1,946	2,090	1,133	1,430
Other expenses	401	352	261	109
	<b>3,294</b>	<b>3,373</b>	<b>2,300</b>	<b>2,425</b>

## NOTES TO THE FINANCIAL STATEMENTS

Year ended 31 December 2022

### 19 FINANCE COSTS

	Group		Trust	
	2022 \$'000	2021 \$'000	2022 \$'000	2021 \$'000
Interest paid and payable				
– bank loans	5,827	3,901	5,827	3,901
– financial derivatives	(1,288)	(322)	(1,288)	(322)
	<b>4,539</b>	<b>3,579</b>	<b>4,539</b>	<b>3,579</b>
Amortisation of transaction costs relating to debt facilities	704	716	704	716
Financial liabilities measured at amortised cost – interest expense	277	269	–	–
Others	233	119	233	119
	<b>5,753</b>	<b>4,683</b>	<b>5,476</b>	<b>4,414</b>

### 20 OTHER EXPENSES

	Group		Trust	
	2022 \$'000	2021 \$'000	2022 \$'000	2021 \$'000
Impairment loss on investment in subsidiary	–	–	–	505

### 21 ASSET HELD FOR SALE

On 29 January 2021, the Group entered into a sale and purchase agreement to sell P-Life Matsudo property in Chiba, Japan for approximately \$37.1 million. The sale of the property was completed on the same day and the Group recognised a gain on disposal (net of disposal costs and before withholding tax) of approximately \$5.1 million.

### 22 INCOME TAX EXPENSE

	Group		Trust	
	2022 \$'000	2021 \$'000	2022 \$'000	2021 \$'000
<b>Current tax expense</b>				
Withholding tax	4,038	5,362	–	–
Income tax expense	21	19	–	–
	<b>4,059</b>	<b>5,381</b>	<b>–</b>	<b>–</b>
<b>Deferred tax expense</b>				
Movement in temporary differences	3,022	3,493	–	–
	<b>7,081</b>	<b>8,874</b>	<b>–</b>	<b>–</b>

## NOTES TO THE FINANCIAL STATEMENTS

Year ended 31 December 2022

### 22 INCOME TAX EXPENSE (CONT'D)

#### Reconciliation of effective tax rate

	Group		Trust	
	2022 \$'000	2021 \$'000	2022 \$'000	2021 \$'000
Total return for the year before income tax	48,217	340,752	125,260	374,144
Income tax using Singapore tax rate of 17% (2021: 17%)	8,197	57,928	21,294	63,604
Effect of different tax rate in foreign jurisdictions	1,266	1,232	–	–
Income not subject to tax	(2,358)	(41,923)	(19,582)	(54,052)
Non-tax deductible items	11,651	1,599	9,963	410
Tax transparency	(11,675)	(9,962)	(11,675)	(9,962)
	7,081	8,874	–	–

### 23 EARNINGS PER UNIT

The calculation of basic earnings per unit is based on the weighted average number of units in issue during the year and the total return after income tax.

	Group		Trust	
	2022 \$'000	2021 \$'000	2022 \$'000	2021 \$'000
Total return before income tax and distribution	48,217	340,752	125,260	374,144
Less: Income tax expense	(7,081)	(8,874)	–	–
Total return after income tax, before distribution	41,136	331,878	125,260	374,144

	Group and Trust	
	2022 Number of Units (‘000)	2021 Number of Units (‘000)
Weighted average number of units in issue	605,002	605,002

	Group		Trust	
	2022	2021	2022	2021
Basic earnings per unit (cents)	6.80	54.86	20.70	61.84

Diluted earnings per unit is the same as the basic earnings per unit as there were no dilutive instruments in issue during the financial year.

## NOTES TO THE FINANCIAL STATEMENTS

Year ended 31 December 2022

### 24 COMMITMENTS

	Group		Trust	
	2022 \$'000	2021 \$'000	2022 \$'000	2021 \$'000
Capital commitments:				
– contracted but not provided for	149,512	12,487	148,645	11,140
– authorised but not contracted for	12,007	154,389	11,323	153,989
	161,519	166,876	159,968	165,129

#### Operating lease commitments

#### Operating lease rental receivable

The Group leases out its investment properties. Non-cancellable operating lease rentals receivable are as follows:

	Group		Trust	
	2022 \$'000	2021 \$'000	2022 \$'000	2021 \$'000
Operating leases under FRS 116				
Less than one year	117,419	116,213	75,142	71,653
One to two years	115,605	117,959	77,397	74,738
Two to three years	113,137	117,310	79,719	76,980
Three to four years	129,742	114,079	98,179	79,290
Four to five years	127,447	131,830	99,161	99,151
More than five years	1,767,580	1,904,228	1,612,144	1,728,246
<b>Total</b>	<b>2,370,930</b>	<b>2,501,619</b>	<b>2,041,742</b>	<b>2,130,058</b>

Since August 2007, the Group leases out its investment properties in Singapore to PHS, a related party of the Manager and the Trust, under separate master lease agreements for a period of fifteen years. On 13 October 2021, the Group has entered into new master lease agreements with PHS for the 3 investment properties for another approximately 20 years, commencing on 23 August 2022.

As at 31 December 2022, the Group leased out some of its strata titled units/lots within MOB Specialist Clinics, Kuala Lumpur to Gleneagles Hospital Kuala Lumpur (a branch of Pantai Medical Centre Sdn. Bhd.), a related corporation of the Manager and the Trust.

#### Operating lease rental payable

#### Leases as lessee (FRS 116)

The Group pays land rent for a leasehold property in Japan, which has a land lease period of 99 years.

Right-of-use assets related to leased property are presented as part of investment properties (see Note 4).

The Group pays land rent for its leasehold properties in Singapore, with remaining land lease periods of 52 – 60 years. These leases are of low-value. The Group has elected not to recognise right-of-use assets and lease liabilities for these leases.

## NOTES TO THE FINANCIAL STATEMENTS

Year ended 31 December 2022

### 24 COMMITMENTS (CONT'D)

#### Amounts recognised in statement of total return

	2022 \$'000	2021 \$'000
Interest on lease liabilities	17	17
Net change in fair valuation of investment properties	22	22
Expenses relating to leases of low-value assets	*	*

#### Amounts recognised in statement of cash flows

	2022 \$'000	2021 \$'000
Total cash outflow for leases	32	31

\* Less than \$1,000

### 25 SIGNIFICANT RELATED PARTY TRANSACTIONS

For the purposes of these financial statements, parties are considered to be related if the Group has the ability, directly or indirectly, to control the party or exercise significant influence over the party in making financial and operating decisions, or vice versa, or where the Group and the party are subject to common significant influence. Related parties may be individuals or other entities.

	Group		Trust	
	2022 \$'000	2021 \$'000	2022 \$'000	2021 \$'000
<b>Related corporations of the Manager</b>				
Rental income received/receivable	72,269	70,505	72,160	70,392
Other income received/receivable	40	41	–	–
Funding of capital improvement works at Gleneagles Hospital and Parkway East Hospital	–	2,200	–	2,200
<b>The Manager</b>				
Manager's management fees paid/payable	12,373	11,426	12,373	11,426
Acquisition fees paid/payable to the Manager <sup>1</sup>	539	889	539	889
Divestment fees paid/payable to the Manager	–	184 <sup>2</sup>	–	184
Travelling expenses reimbursed/reimbursable to the Manager	154	–	154	–
Property and lease management fees paid/payable to the Manager	9	9	–	–
Marketing services commission paid/payable to the Manager	4	45	–	45
<b>The Trustee</b>				
Trustee's fees paid/payable	370	350	370	350

1 Included in acquisition related costs, capitalised as part of investment properties (note 4)

2 Included as part of gain on disposal of asset held for sale at Group

## NOTES TO THE FINANCIAL STATEMENTS

Year ended 31 December 2022

### 26 FINANCIAL INSTRUMENTS

#### Financial risk management

##### Overview

The Group has exposure to the following risks:

- credit risk
- liquidity risk
- market risk

This note presents information about the Group's exposure to each of the above risks, the Group's objectives, policies and processes for measuring and managing risks, as well as the Group's capital management strategy.

##### Risk management framework

The Manager has overall responsibility for the establishment and oversight of the Group's risk management framework. The Group has a system of controls in place to create an acceptable balance between the cost of risks occurring and the cost of managing the risks. The Manager continually monitors the Group's risk management processes to ensure an appropriate balance between risks and controls is achieved. Risk management policies and systems are reviewed regularly to reflect changes in market conditions and the Group's activities.

##### Credit risk

Credit risk is the risk of financial loss to the Group if a lessee or deposit taking financial institution fails to meet its contractual obligations, and arises principally from the Group's receivables from lessees and cash and cash equivalents placed with these financial institutions.

##### Trade and other receivables

The investment properties in Singapore are leased to one master lessee, PHS, a related corporation of the Manager and the Trust. The investment properties in Japan are leased to several nursing home operators and a lessee in respect to the pharmaceutical product distributing and manufacturing facility which was divested on 29 January 2021. The Manager is of the opinion that there were no conditions that cast doubt over the recoverability of the Group's trade receivables. The maximum exposure to credit risk is represented by the carrying value of these receivables on the statement of financial position.

##### Expected credit loss assessment as at 31 December

The Group uses an allowance matrix to measure the ECLs of trade receivables from individual customers. Loss rates are calculated using a 'roll rate' method based on the probability of a receivable progressing through successive stages of delinquency to write-off and are based on actual credit loss over the past three years. An allowance for doubtful debts of \$1.0 million due to default on the rental receivables by a previous operator for 3 of the nursing home properties in Japan was provided in 2021 (see Note 16). The Manager believes that no further allowance of impairment is necessary in respect of the trade receivable as these receivables relate mainly to lessees that have a good record with the Group or have sufficient security deposits as collateral, and hence ECL is not material.

At the reporting date, except as disclosed in Note 8, there were no significant concentration of credit risk. The maximum exposure to credit risk is represented by the carrying value on the statement of financial position.



## NOTES TO THE FINANCIAL STATEMENTS

Year ended 31 December 2022

### 26 FINANCIAL INSTRUMENTS (CONT'D)

#### Credit risk (cont'd)

Movements in allowance for impairment in respect of trade receivables

The movement in the allowance for impairment in respect of trade receivables during the year was as follows:

	Group		Trust	
	2022 \$'000	2021 \$'000	2022 \$'000	2021 \$'000
Balance at 1 January	-	-	-	-
Impairment loss recognised	-	1,028	-	-
Amounts written off	-	(1,028)	-	-
Balance at 31 December	-	-	-	-

#### Cash and cash equivalents

Cash and fixed deposits are placed with financial institutions which are regulated.

Impairment on cash and cash equivalents has been measured on the 12-month expected loss basis and reflects the short maturities of the exposures. The Group considers that its cash and cash equivalents have low credit risk based on the external credit ratings of the counterparties. The amount of the allowance on cash and cash equivalents was negligible.

#### Derivatives

The derivatives are entered only with bank counterparties that are regulated and at least investment grade as per internationally recognised credit rating agencies (Moody's Investors Service, Fitch Ratings and Standard & Poor's).

#### Liquidity risk

Liquidity risk is the risk that the Group will encounter difficulty in meeting the obligations associated with its financial liabilities that are settled by delivering cash or another financial asset. The Group's approach to managing liquidity is to ensure, as far as possible, that it will always have sufficient liquidity to meet its liabilities when due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the Group's reputation.

The Manager monitors and maintains a level of cash and cash equivalents deemed adequate to finance the Group's operations and to cater for the fluctuations in cash flow requirements. Typically, the Group ensures that it has sufficient cash on demand to meet expected operational expenses for a reasonable period of time, including the servicing of financial obligations; this excludes the potential impact of extreme circumstances that cannot reasonably be predicted. In addition, the Manager also monitors and observes the CIS Code issued by the MAS concerning limits on total borrowings.

As at 31 December 2022, the Group has a remaining short term credit facilities of \$158.7 million (2021: \$103.6 million) that can be drawn down to meet short term financing needs. The Manager has forecasted the cash positions, net projected cashflows, including capital expenditure and undrawn committed facilities for the next 12 months and concluded that there is no going concern issue.

## NOTES TO THE FINANCIAL STATEMENTS

Year ended 31 December 2022

### 26 FINANCIAL INSTRUMENTS (CONT'D)

#### Liquidity risk (cont'd)

The following are the remaining contractual maturities of financial liabilities and lease liabilities, including estimated interest payments and excluding the impact of netting agreements:

	Carrying amount \$'000	Contractual cash flows \$'000	Cash flow		
			Within 1 year \$'000	1 to 5 years \$'000	More than 5 years \$'000
<b>Group</b>					
<b>2022</b>					
<b>Non-derivative financial liabilities</b>					
S\$ unsecured bank loans	207,788	(222,554)	(41,667)	(180,887)	-
JPY unsecured bank loans	440,433	(448,761)	(1,882)	(446,879)	-
JPY medium term notes	201,568	(209,620)	(21,841)	(73,924)	(113,855)
Lease liabilities	2,099	(3,019)	(31)	(126)	(2,862)
Security deposits	18,577	(20,309)	(823)	(3,809)	(15,677)
Trade and other payables <sup>^</sup>	14,005	(14,005)	(14,005)	-	-
	<b>884,470</b>	<b>(918,268)</b>	<b>(80,249)</b>	<b>(705,625)</b>	<b>(132,394)</b>
<b>Derivative financial instruments</b>					
Forward exchange contracts (gross-settled)	(11,534)				
- inflow		109,790	34,817	74,973	-
- outflow		(97,934)	(30,561)	(67,373)	-
Cross currency interest rate swap (gross-settled)	(18,914)				
- inflow		101,922	7,469	94,453	-
- outflow		(82,495)	(231)	(82,264)	-
Interest rate swap used for hedging (net-settled)	(38)	39	35	4	-
Interest rate caps used for hedging (net-settled)	(3,942)	3,950	39	3,911	-
	<b>(34,428)</b>	<b>35,272</b>	<b>11,568</b>	<b>23,704</b>	<b>-</b>
	<b>850,042</b>	<b>(882,996)</b>	<b>(68,681)</b>	<b>(681,921)</b>	<b>(132,394)</b>
<b>2021</b>					
<b>Non-derivative financial liabilities</b>					
S\$ unsecured bank loans	168,040	(172,718)	(1,072)	(171,646)	-
JPY unsecured bank loans	517,765	(530,385)	(99,564)	(304,838)	(125,983)
JPY medium term notes	140,090	(142,327)	(820)	(102,254)	(39,253)
Lease liabilities	2,112	(3,050)	(31)	(126)	(2,893)
Security deposits	20,161	(21,197)	(1,208)	(4,771)	(15,218)
Trade and other payables <sup>^</sup>	14,849	(14,849)	(14,849)	-	-
	863,017	(884,526)	(117,544)	(583,635)	(183,347)
<b>Derivative financial instruments</b>					
Forward exchange contracts (gross-settled)	(6,373)				
- inflow		76,565	24,605	51,960	-
- outflow		(70,040)	(22,439)	(47,601)	-
Cross currency interest rate swap (gross-settled)	(8,826)				
- inflow		91,869	2,714	89,155	-
- outflow		(82,869)	(270)	(82,599)	-
Interest rate swap used for hedging (net-settled)	153	(156)	(73)	(83)	-
Interest rate caps used for hedging (net-settled)	(696)	-	-	-	-
	<b>(15,742)</b>	<b>15,369</b>	<b>4,537</b>	<b>10,832</b>	<b>-</b>
	<b>847,275</b>	<b>(869,157)</b>	<b>(113,007)</b>	<b>(572,803)</b>	<b>(183,347)</b>

<sup>^</sup> Excludes advance rent received

## NOTES TO THE FINANCIAL STATEMENTS

Year ended 31 December 2022

### 26 FINANCIAL INSTRUMENTS (CONT'D)

#### Liquidity risk (cont'd)

	Carrying amount \$'000	Contractual cash flows \$'000	Cash flow		
			Within 1 year \$'000	1 to 5 years \$'000	More than 5 years \$'000
<b>Trust</b>					
<b>2022</b>					
<b>Non-derivative financial liabilities</b>					
S\$ unsecured bank loans	207,788	(222,554)	(41,667)	(180,887)	–
JPY unsecured bank loans	440,433	(448,761)	(1,882)	(446,879)	–
JPY medium term notes	201,568	(209,620)	(21,841)	(73,924)	(113,855)
Trade and other payables <sup>^</sup>	11,351	(11,351)	(11,351)	–	–
	<b>861,140</b>	<b>(892,286)</b>	<b>(76,741)</b>	<b>(701,690)</b>	<b>(113,855)</b>
<b>Derivative financial instruments</b>					
Forward exchange contracts (gross-settled)	(11,534)				
– inflow		109,790	34,817	74,973	–
– outflow		(97,934)	(30,561)	(67,373)	–
Cross currency interest rate swap (gross-settled)	(18,914)				
– inflow		101,922	7,469	94,453	–
– outflow		(82,495)	(231)	(82,264)	–
Interest rate swap used for hedging (net-settled)	(38)	39	35	4	–
Interest rate caps used for hedging (net-settled)	(3,942)	3,950	39	3,911	–
	<b>(34,428)</b>	<b>35,272</b>	<b>11,568</b>	<b>23,704</b>	<b>–</b>
	<b>826,712</b>	<b>(857,014)</b>	<b>(65,173)</b>	<b>(677,986)</b>	<b>(113,855)</b>
<b>2021</b>					
<b>Non-derivative financial liabilities</b>					
S\$ unsecured bank loans	168,040	(172,718)	(1,072)	(171,646)	–
JPY unsecured bank loans	517,765	(530,385)	(99,564)	(304,838)	(125,983)
JPY medium term notes	140,090	(142,327)	(820)	(102,254)	(39,253)
Trade and other payables <sup>^</sup>	11,571	(11,571)	(11,571)	–	–
	<b>837,466</b>	<b>(857,001)</b>	<b>(113,027)</b>	<b>(578,738)</b>	<b>(165,236)</b>
<b>Derivative financial instruments</b>					
Forward exchange contracts (gross-settled)	(6,373)				
– inflow		76,565	24,605	51,960	–
– outflow		(70,040)	(22,439)	(47,601)	–
Cross currency interest rate swap (gross-settled)	(8,826)				
– inflow		91,869	2,714	89,155	–
– outflow		(82,869)	(270)	(82,599)	–
Interest rate swap used for hedging (net-settled)	153	(156)	(73)	(83)	–
Interest rate caps used for hedging (net-settled)	(696)	–	–	–	–
	<b>(15,742)</b>	<b>15,369</b>	<b>4,537</b>	<b>10,832</b>	<b>–</b>
	<b>821,724</b>	<b>(841,632)</b>	<b>(108,490)</b>	<b>(567,906)</b>	<b>(165,236)</b>

<sup>^</sup> Excludes advance rent received

## NOTES TO THE FINANCIAL STATEMENTS

Year ended 31 December 2022

### 26 FINANCIAL INSTRUMENTS (CONT'D)

#### Market risk

Market risk is the risk that changes in market prices, such as foreign exchange rates and interest rates, will affect the Group's income or the value of its holdings of financial instruments. The objective of market risk management is to manage and control market risk exposures within acceptable parameters, while optimising the return on risk.

#### Exposure to foreign currency risk

The Manager's investment mandate covers the Asia-Pacific region. In order to manage the currency risk involved in investing in assets outside of Singapore, the Manager may, as appropriate, adopt currency risk management strategies including:

- the use of foreign currency denominated borrowings to match the currency of the asset investment as a natural hedge. These borrowings are designated as net investment hedges;
- the use of derivative or other hedging instruments to hedge against fluctuations in the exchange rates of foreign currency income received from offshore assets against Singapore dollars; and
- the use of cross currency swap to hedge against the fluctuations in the exchange rates of any foreign currency denominated net assets of the Group against Singapore dollars.

The Group is exposed to foreign currency risk arising from its investments in Japan and Malaysia. The income generated from these investments and net assets are denominated in foreign currencies, mainly Japanese Yen ("JPY") and Malaysia Ringgit ("MYR").

The Group's exposure to foreign currency risk mainly arises from the distribution of net income denominated in JPY from its investment properties located in Japan and its net investment in foreign operations denominated in JPY. The Manager limits the Group's exposure to adverse movements in foreign currency exchange rates by using forward exchange contracts to hedge the distribution of net income from its investments in Japan. In addition, the Group borrows loans denominated in JPY and utilised CCIRS to realign the Singapore dollar denominated loan back into effective JPY denominated loan to create a natural hedge for its JPY denominated investments and that are designated as net investment hedge.

The Group determines the existence of an economic relationship between the hedging instrument and hedged item based on the currency, amount and timing of their respective cash flows. The Group assesses the effectiveness of each hedging relationship by comparing changes in the carrying amount of the debt that is due to a change in the spot rate with changes in the investment in the foreign operation due to movements in the spot rate (the offset method).

In these hedge relationships, the main sources of ineffectiveness are:

- the effect of the counterparty and the Group's own credit risk on the fair value of the forward exchange contracts or cross currency swaps, which is not reflected in the change in the fair value of the hedged cash flows attributable to the change in exchange rates; and
- changes in the timing of the hedged transactions.

## NOTES TO THE FINANCIAL STATEMENTS

Year ended 31 December 2022

### 26 FINANCIAL INSTRUMENTS (CONT'D)

#### Exposure to foreign currency risk (cont'd)

The Group's exposure to various foreign currencies (excluding the JPY denominated loans, JPY medium term notes and Singapore dollar denominated loans which were overlaid with cross currency interest rate swap to realign it into effective JPY loans that are designated as hedge of the Group's net investment in Japan) are shown in Singapore dollar, translated using the spot rate as at 31 December as follows:

	JPY \$'000	MYR \$'000	Total \$'000
<b>Group</b>			
<b>2022</b>			
Cash and cash equivalents	12,899	5	12,904
Trade and other payables	(491)	–	(491)
Loans and borrowings	(20,340)	–	(20,340)
Forward exchange contracts	(92,181)	–	(92,181)
Net exposure	(100,113)	5	(100,108)
<b>2021</b>			
Cash and cash equivalents	260	5	265
Trade and other payables	(458)	–	(458)
Forward exchange contracts	(69,617)	–	(69,617)
Net exposure	(69,815)	5	(69,810)

The Trust's exposure to various foreign currencies which relates primarily to its use of financial instruments are shown in Singapore dollar, translated using the spot rate as at 31 December as follows:

	JPY \$'000	MYR \$'000	Total \$'000
<b>Trust</b>			
<b>2022</b>			
Cash and cash equivalents	12,899	4	12,903
Trade and other payables	(491)	–	(491)
Loans and borrowings	(644,029)	–	(644,029)
Forward exchange contracts	(92,181)	–	(92,181)
Net exposure	(723,802)	4	(723,798)
<b>2021</b>			
Cash and cash equivalents	260	5	265
Trade and other payables	(458)	–	(458)
Loans and borrowings	(659,926)	–	(659,926)
Forward exchange contracts	(69,617)	–	(69,617)
Net exposure	(729,741)	5	(729,736)

## NOTES TO THE FINANCIAL STATEMENTS

Year ended 31 December 2022

### 26 FINANCIAL INSTRUMENTS (CONT'D)

#### Exposure to foreign currency risk (cont'd)

##### Sensitivity analysis

A 5% (2021: 5%) strengthening of the Singapore dollar against the following currencies at the reporting date would have increased/(decreased) the total return by the amounts shown below. This analysis assumes that all other variables, in particular interest rates, remain constant.

	Statement of total return	
	2022 \$'000	2021 \$'000
<b>Group</b>		
JPY	5,006	3,491
MYR	*	*
<b>Trust</b>		
JPY	36,190	36,487
MYR	*	*

\* Less than \$1,000

In respect to the Group, a 5% (2021: 5%) strengthening or weakening of Singapore dollar against Japanese Yen would have less significant impact than to the Trust as the Group issues Japanese Yen fixed rate notes, borrows loans denominated in Japanese Yen and Singapore dollar denominated loans which were overlaid with cross currency interest rate swap to realign it into effective JPY loans, and designated this as a net investment hedge. For the year ended 31 December 2022, the effective portion of the net investment hedge charged to the Unitholders' funds amounted to \$98.6 million gain (2021: \$49.1 million gain).

#### Exposure to interest rate risk

The Group's exposure to changes in interest rates relates primarily to the floating interest rates incurred for its loans and borrowings. Interest rate risk is managed by the Manager on an ongoing basis with the primary objective of limiting the extent to which net interest expenses could be affected by adverse movements in interest rates. The Manager adopts a policy of fixing the interest rates for at least 50% (and up to 100%) of its borrowings through the use of interest rate hedging financial instruments.

The Group determines the existence of an economic relationship between the hedging instrument and hedged item based on the reference interest rates, tenors, repricing dates and maturities and the notional or par amounts. The Group's policy is for the critical terms of the interest rate swaps and interest rate caps to align with the hedged borrowings.



## NOTES TO THE FINANCIAL STATEMENTS

Year ended 31 December 2022

### 26 FINANCIAL INSTRUMENTS (CONT'D)

#### Exposure to interest rate risk (cont'd)

##### Overview

A fundamental reform of major interest rate benchmarks is being undertaken globally, including the replacement of some interbank offered rates (IBORs) with alternative nearly risk-free rates (referred to as 'interest rate benchmark reform'). In 2021, the Group undertook amendments to most financial instruments with contractual terms indexed to IBORs and transited to the new benchmark rates, mainly TONA, with effect from 15 February 2022.

##### Derivatives

In prior year, the Group has completed the revised derivatives trade confirmations with the counterparties from LIBOR and SOR indexed exposures to TONA and SORA, and specific changes have been incorporated into all its existing derivative contracts with effect from 15 February 2022.

The Group holds interest rate swap, interest rate caps and cross currency interest rate swap for risk management purposes that are designated in cash flow hedging relationships. The interest rate swap and interest rate caps have floating legs that are indexed to TONA or SORA. The Group's derivative instruments are governed by contracts based on the International Swaps and Derivatives Association (ISDA)'s master agreements.

##### Hedge accounting

At the end of January 2022, the Manager has completed supplementary loan agreement for all bank loans and trade confirmation amendment for all derivatives instrument arising from the IBORs reform with the respective counterparties at no increase in loan interest. The interest bearing loans and derivatives (hedging instruments) had been transited on the same date and to the same benchmark indexes to avoid any ineffectiveness in relation to the application of the hedge accounting. The transition for all loans and derivatives instruments was effective from the interest repricing on 15 February 2022. Therefore, there is no longer uncertainty about when and how replacement may occur with respect to the relevant hedged items and hedging instruments. As a result, the Group no longer applies the amendments to FRS 9 issued in September 2019 (Phase 1) to those hedging relationships.

## NOTES TO THE FINANCIAL STATEMENTS

Year ended 31 December 2022

### 26 FINANCIAL INSTRUMENTS (CONT'D)

#### Exposure to interest rate risk (cont'd)

At the reporting date, the interest rate profile of the interest-bearing financial instruments was as follows:

	Group and Trust	
	Nominal amount	
	2022	2021
	\$'000	\$'000
<b>Fixed rate instrument</b>		
Medium term notes	(201,773)	(140,184)
<b>Variable rate instruments</b>		
Interest rate swap	44,748	52,272
Interest rate caps	352,760	280,130
Cross currency interest rate swap	81,875	81,875
Loans and borrowings	(650,431)	(688,317)
	<b>(171,048)</b>	<b>(274,040)</b>

#### Fair value sensitivity analysis for fixed rate instruments

The Group does not account for any fixed rate financial assets at fair value through profit or loss. Therefore a change in interest rates at the reporting date would not affect statement of total return and Unitholders' funds.

#### Cash flow sensitivity analysis for variable rate instruments

A change of 100 basis points in interest rates at the reporting date would have increased/ (decreased) the total return and Unitholders' funds by the amounts shown below. This analysis assumes that all other variables, in particular foreign currency rates, remain constant.

	Statement of total return		Unitholders' funds	
	100 bp increase	100 bp decrease	100 bp increase	100 bp decrease
	\$'000	\$'000	\$'000	\$'000
<b>Group and Trust</b>				
<b>31 December 2022</b>				
Loans and borrowings	(6,504)	6,504	–	–
Interest rate swap	447	(447)	426	(82)
Interest rate caps	1,448	–	7,542	(2,708)
Cross currency interest rate swap	819	(819)	1,694	(1,758)
Cash flow sensitivity (net)	<b>(3,790)</b>	<b>5,238</b>	<b>9,662</b>	<b>(4,548)</b>
<b>31 December 2021</b>				
Loans and borrowings	(6,883)	6,883	–	–
Interest rate swap	523	(523)	977	(28)
Interest rate caps	1,512	–	6,602	(82)
Cross currency interest rate swap	819	(819)	2,703	(2,815)
Cash flow sensitivity (net)	<b>(4,029)</b>	<b>5,541</b>	<b>10,282</b>	<b>(2,925)</b>

## NOTES TO THE FINANCIAL STATEMENTS

Year ended 31 December 2022

### 26 FINANCIAL INSTRUMENTS (CONT'D)

#### Hedge accounting

##### Cash flow hedges

At 31 December 2022, the Group held the following instruments to hedge exposures to changes in interest rates.

	Maturity	
	Within 1 year	More than 1 year
<b>Interest rate risk</b>		
<b>Cross currency interest rate swap</b>		
Net exposure (\$'000)	–	81,875
Fixed interest rate	–	0.36%
<b>Interest rate swap</b>		
Net exposure (\$'000)	–	44,748
Fixed interest rate	–	0.16%
<b>Interest rate caps</b>		
Net exposure (\$'000)	–	352,760
Fixed interest cap rate	–	0.25%

At 31 December 2021, the Group held the following instruments to hedge exposures to changes in interest rates.

	Maturity	
	Within 1 year	More than 1 year
<b>Interest rate risk</b>		
<b>Cross currency interest rate swap</b>		
Net exposure (\$'000)	–	81,875
Fixed interest rate	–	0.36%
<b>Interest rate swap</b>		
Net exposure (\$'000)	–	52,272
Fixed interest rate	–	0.16%
<b>Interest rate caps</b>		
Net exposure (\$'000)	–	280,130
Fixed interest cap rate	–	0.25%

## NOTES TO THE FINANCIAL STATEMENTS

Year ended 31 December 2022

### 26 FINANCIAL INSTRUMENTS (CONT'D)

#### Hedge accounting (cont'd)

##### Cash flow hedges (cont'd)

The amounts at the reporting date relating to items designated as hedged items were as follows:

	Change in value used for calculating hedge ineffectiveness \$'000	Cash flow hedge reserve \$'000	Cost of hedging reserve \$'000	Balances remaining in the cash flow hedge reserve from hedging relationships for which hedge accounting is no longer applied \$'000
<b>31 December 2022</b>				
<b>Interest rate risk</b>				
Variable-rate instruments	–	(7,157)	(715)	–
<b>31 December 2021</b>				
<b>Interest rate risk</b>				
Variable-rate instruments	–	(199)	(308)	–

The following table provides a reconciliation of Unitholders' funds resulting from cash flow hedge accounting.

	Hedging reserve \$'000	Cost of hedging reserve \$'000
<b>Balance at 1 January 2021</b>		
<b>Cash flow hedges</b>	3,569	(377)
Changes in fair value	(3,768)	69
<b>Balance at 31 December 2021</b>	(199)	(308)
<b>Balance at 1 January 2022</b>		
<b>Cash flow hedges</b>	(199)	(308)
Changes in fair value	(6,958)	(407)
<b>Balance at 31 December 2022</b>	(7,157)	(715)

## NOTES TO THE FINANCIAL STATEMENTS

Year ended 31 December 2022

### 26 FINANCIAL INSTRUMENTS (CONT'D)

#### Hedge accounting (cont'd)

##### Cash flow hedges (cont'd)

The amounts relating to items designated as hedging instruments were as follows:

	2022			During the period – 2022					
	Nominal amount	Carrying amount		Line item in the statement of financial position where		Changes in the value of the hedging instrument recognised in Unitholders' funds	Hedge ineffectiveness recognised in statement of total return	Cost of hedging recognised in Unitholders' funds	Line item in statement of total return that includes hedge ineffectiveness
		Assets	Liabilities	the hedging instrument is included	the hedged item is included				
	\$'000	\$'000	\$'000			\$'000	\$'000	\$'000	
<b>Interest rate risk</b>									
Cross currency interest rate swap	81,875	18,914	–	Financial derivatives	Loans and borrowings	4,455	–	–	Net change in fair value of financial derivatives
Interest rate swap	44,748	38	–	Financial derivatives	Loans and borrowings	191	–	–	Net change in fair value of financial derivatives
Interest rate caps	352,760	3,942	–	Financial derivatives	Loans and borrowings	2,314	–	407	Net change in fair value of financial derivatives

	2021			During the period – 2021					
	Nominal amount	Carrying amount		Line item in the statement of financial position where		Changes in the value of the hedging instrument recognised in Unitholders' funds	Hedge ineffectiveness recognised in statement of total return	Cost of hedging recognised in Unitholders' funds	Line item in statement of total return that includes hedge ineffectiveness
		Assets	Liabilities	the hedging instrument is included	the hedged item is included				
	\$'000	\$'000	\$'000			\$'000	\$'000	\$'000	
<b>Interest rate risk</b>									
Cross currency interest rate swap	81,875	8,826	–	Financial derivatives	Loans and borrowings	3,632	–	–	Net change in fair value of financial derivatives
Interest rate swap	52,272	–	(153)	Financial derivatives	Loans and borrowings	136	–	–	Net change in fair value of financial derivatives
Interest rate caps	280,130	696	–	Financial derivatives	Loans and borrowings	–	–	69	Net change in fair value of financial derivatives

	2022			Change in value used for calculating hedge ineffectiveness	Foreign currency translation reserve	Balances remaining in the foreign currency translation reserve from hedging relationships for which hedge accounting is no longer applied
	Assets	Liabilities	Change in value used for calculating hedge ineffectiveness			
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Net investment in SPEs with JPY functional currency				(106,848)	(159,390)	–

	2021			Change in value used for calculating hedge ineffectiveness	Foreign currency translation reserve	Balances remaining in the foreign currency translation reserve from hedging relationships for which hedge accounting is no longer applied
	Assets	Liabilities	Change in value used for calculating hedge ineffectiveness			
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Net investment in SPEs with JPY functional currency				(48,512)	(52,542)	–

## NOTES TO THE FINANCIAL STATEMENTS

Year ended 31 December 2022

### 26 FINANCIAL INSTRUMENTS (CONT'D)

#### Hedge accounting (cont'd)

##### Net investment hedges

The amounts related to items designated as hedging instruments were as follows:

	2022			During the period – 2022			
	Nominal amount	Carrying amount		Line item in the statement of financial position where the hedging instrument is included	Changes in the value of the hedging instrument recognised in Unitholders' funds	Hedge ineffectiveness recognised in statement of total return	Line item in statement of total return that includes hedge ineffectiveness
		Assets	Liabilities				
	\$'000	\$'000	\$'000	\$'000	\$'000		
Foreign currency denominated loans and borrowings	705,564	–	(703,342)	Loans and borrowings	98,624	–	N.A.

	2021			During the period – 2021			
	Nominal amount	Carrying amount		Line item in the statement of financial position where the hedging instrument is included	Changes in the value of the hedging instrument recognised in Unitholders' funds	Hedge ineffectiveness recognised in statement of total return	Line item in statement of total return that includes hedge ineffectiveness
		Assets	Liabilities				
	\$'000	\$'000	\$'000	\$'000	\$'000		
Foreign currency denominated loans and borrowings	741,801	–	(739,478)	Loans and borrowings	49,060	–	N.A.

The amounts related to items designated as hedged items were as follows:

	2022			Change in value used for calculating hedge ineffectiveness	Foreign currency translation reserve	Balances remaining in the foreign currency translation reserve from hedging relationships for which hedge accounting is no longer applied
	Assets	Liabilities	Change in value used for calculating hedge ineffectiveness			
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Net investment in SPEs with JPY functional currency				(106,848)	(159,390)	–

	2021			Change in value used for calculating hedge ineffectiveness	Foreign currency translation reserve	Balances remaining in the foreign currency translation reserve from hedging relationships for which hedge accounting is no longer applied
	Assets	Liabilities	Change in value used for calculating hedge ineffectiveness			
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Net investment in SPEs with JPY functional currency				(48,512)	(52,542)	–



## NOTES TO THE FINANCIAL STATEMENTS

Year ended 31 December 2022

### 26 FINANCIAL INSTRUMENTS (CONT'D)

#### Capital management

The Manager reviews the Group's and the Trust's capital structure regularly and uses a combination of debt and equity to fund acquisitions and asset enhancement projects.

The objectives of the Manager are to:

- maintain a strong financial position by adopting and maintaining an optimal gearing ratio;
- secure diversified funding sources from financial institutions and/or capital markets; and
- adopt a proactive financial risk management strategy to manage financial risks related to interest rate and foreign currency fluctuations.

The Manager seeks to maintain an optimal combination of debt and equity in order to minimise the cost of capital and maximise returns to Unitholders. The Manager also monitors the externally imposed capital requirements closely and ensures the capital structure adopted comply with these requirements.

The Group is subjected to the Aggregate Leverage limit as defined in the Property Funds Appendix of the CIS Code. The CIS Code stipulates that the total borrowings and deferred payments (the "Aggregate Leverage") of a property fund should not exceed 50% of the fund's Deposited Property.

The Aggregate Leverage of the Group as at 31 December 2022 was 36.4% (2021: 35.4%) of the Group's Deposited Property. This complied with the stipulated Aggregate Leverage limit. The interest coverage ratio is 18.3 times as of 31 December 2022 (2021: 21.5 times).

There were no changes in the Group's approach to capital management during the year.

## NOTES TO THE FINANCIAL STATEMENTS

Year ended 31 December 2022

### 26 FINANCIAL INSTRUMENTS (CONT'D)

#### Determination of fair values

The carrying amounts and fair values of financial assets and liabilities, including their levels in the fair value hierarchy are as follows. It does not include fair value information for financial assets and liabilities not measured at fair value if the carrying amount is a reasonable approximation of fair value. Further, for the current year the fair value disclosure of lease liabilities is also not required.

	Note	Carrying amount				Fair value				
		Amortised cost \$'000	Mandatorily at FVTPL \$'000	Other financial liabilities \$'000	Fair value – hedging instruments \$'000	Total carrying amount \$'000	Level 1 \$'000	Level 2 \$'000	Level 3 \$'000	Total \$'000
<b>Group</b>										
<b>31 December 2022</b>										
<b>Financial assets measured at fair value</b>										
Forward exchange contracts	7	–	11,534	–	–	11,534	–	11,534	–	11,534
Interest rate caps used for hedging	7	–	–	–	3,942	3,942	–	3,942	–	3,942
Interest rate swap used for hedging	7	–	–	–	38	38	–	38	–	38
Cross currency interest rate swap used for hedging	7	–	–	–	18,914	18,914	–	18,914	–	18,914
		–	11,534	–	22,894	34,428	–	–	–	–
<b>Financial assets not measured at fair value</b>										
Trade and other receivables*	8	14,502	–	–	–	14,502	–	–	–	–
Cash and cash equivalents	9	40,010	–	–	–	40,010	–	–	–	–
		54,512	–	–	–	54,512	–	–	–	–
<b>Financial liabilities not measured at fair value</b>										
Loans and borrowings	11	–	–	–	–	–	–	–	–	–
– Unsecured bank loans		–	–	(648,221)	–	(648,221)	–	–	–	–
– Medium term notes		–	–	(201,568)	–	(201,568)	–	(199,559)	–	(199,559)
Security deposits		–	–	(18,577)	–	(18,577)	–	–	–	–
Trade and other payables^	10	–	–	(14,005)	–	(14,005)	–	–	–	–
		–	–	(882,371)	–	(882,371)	–	–	–	–

\* Excludes prepayments

^ Excludes advance rent received

## NOTES TO THE FINANCIAL STATEMENTS

Year ended 31 December 2022

### 26 FINANCIAL INSTRUMENTS (CONT'D)

#### Determination of fair values (cont'd)

Note	Carrying amount				Fair value				
	Amortised cost \$'000	Mandatorily at FVTPL \$'000	Other financial liabilities \$'000	Fair value – hedging instruments \$'000	Total carrying amount \$'000	Level 1 \$'000	Level 2 \$'000	Level 3 \$'000	Total \$'000
<b>Group</b>									
<b>31 December 2021</b>									
<b>Financial assets measured at fair value</b>									
Forward exchange contracts	7	–	6,373	–	6,373	–	6,373	–	6,373
Interest rate caps used for hedging	7	–	–	696	696	–	696	–	696
Cross currency interest rate swap used for hedging	7	–	–	8,826	8,826	–	8,826	–	8,826
		–	6,373	–	9,522	–	8,826	–	8,826
<b>Financial assets not measured at fair value</b>									
Trade and other receivables*	8	11,146	–	–	11,146				
Cash and cash equivalents	9	25,793	–	–	25,793				
		36,939	–	–	36,939				
<b>Financial liabilities measured at fair value</b>									
Interest rate swap used for hedging	7	–	–	(153)	(153)	–	(153)	–	(153)
		–	–	(153)	(153)				
<b>Financial liabilities not measured at fair value</b>									
Loans and borrowings	11								
– Unsecured bank loans		–	–	(685,805)	(685,805)				
– Medium term notes		–	–	(140,090)	(140,090)	–	(140,859)	–	(140,859)
Security deposits		–	–	(20,161)	(20,161)				
Trade and other payables^	10	–	–	(14,849)	(14,849)				
		–	–	(860,905)	(860,905)				

\* Excludes prepayments

^ Excludes advance rent received

## NOTES TO THE FINANCIAL STATEMENTS

Year ended 31 December 2022

### 26 FINANCIAL INSTRUMENTS (CONT'D)

#### Determination of fair values (cont'd)

Note	Carrying amount				Fair value				
	Amortised cost \$'000	Mandatorily at FVTPL \$'000	Other financial liabilities \$'000	Fair value – hedging instruments \$'000	Total carrying amount \$'000	Level 1 \$'000	Level 2 \$'000	Level 3 \$'000	Total \$'000
<b>Trust</b>									
<b>31 December 2022</b>									
<b>Financial assets measured at fair value</b>									
Forward exchange contracts	7	–	11,534	–	11,534	–	11,534	–	11,534
Interest rate caps used for hedging	7	–	–	3,942	3,942	–	3,942	–	3,942
Interest rate swap used for hedging	7	–	–	38	38	–	38	–	38
Cross currency interest rate swap used for hedging	7	–	–	18,914	18,914	–	18,914	–	18,914
		–	11,534	–	22,894	–	18,914	–	18,914
<b>Financial assets not measured at fair value</b>									
Amount due from subsidiary	5	4,075	–	–	4,075				
Trade and other receivables*	8	14,124	–	–	14,124				
Cash and cash equivalents	9	15,467	–	–	15,467				
		33,666	–	–	33,666				
<b>Financial liabilities not measured at fair value</b>									
Loans and borrowings	11								
– Unsecured bank loans		–	–	(648,221)	(648,221)				
– Medium term notes		–	–	(201,568)	(201,568)	–	(199,559)	–	(199,559)
Trade and other payables^	10	–	–	(11,351)	(11,351)				
		–	–	(861,140)	(861,140)				

\* Excludes prepayments

^ Excludes advance rent received

## NOTES TO THE FINANCIAL STATEMENTS

Year ended 31 December 2022

### 26 FINANCIAL INSTRUMENTS (CONT'D)

#### Determination of fair values (cont'd)

Note	Carrying amount					Fair value			
	Amortised cost \$'000	Mandatorily at FVTPL \$'000	Other financial liabilities \$'000	Fair value – hedging instruments \$'000	Total carrying amount \$'000	Level 1 \$'000	Level 2 \$'000	Level 3 \$'000	Total \$'000
<b>Trust</b>									
<b>31 December 2021</b>									
<b>Financial assets measured at fair value</b>									
Forward exchange contracts	7	–	6,373	–	–	6,373	–	–	6,373
Interest rate caps used for hedging	7	–	–	–	696	–	696	–	696
Cross currency interest rate swap used for hedging	7	–	–	–	8,826	–	8,826	–	8,826
		–	6,373	–	9,522	–	–	–	15,895
<b>Financial assets not measured at fair value</b>									
Amount due from subsidiary	5	4,075	–	–	–	4,075	–	–	4,075
Trade and other receivables*	8	53,503	–	–	–	53,503	–	–	53,503
Cash and cash equivalents	9	1,594	–	–	–	1,594	–	–	1,594
		59,172	–	–	–	59,172	–	–	59,172
<b>Financial liabilities measured at fair value</b>									
Interest rate swap used for hedging	7	–	–	–	(153)	(153)	–	–	(153)
<b>Financial liabilities not measured at fair value</b>									
Loans and borrowings	11	–	–	–	–	–	–	–	–
– Unsecured bank loans		–	–	(685,805)	–	(685,805)	–	–	(685,805)
– Medium term notes		–	–	(140,090)	–	(140,090)	–	(140,859)	(140,859)
Trade and other payables^	10	–	–	(11,571)	–	(11,571)	–	–	(11,571)
		–	–	(837,466)	–	(837,466)	–	–	(837,466)

\* Excludes prepayments

^ Excludes advance rent received

## NOTES TO THE FINANCIAL STATEMENTS

Year ended 31 December 2022

### 26 FINANCIAL INSTRUMENTS (CONT'D)

#### Measurement of fair values

##### (i) Valuation techniques and significant unobservable inputs

The following tables show the valuation techniques used in measuring Level 2 and Level 3 fair values, as well as the significant unobservable inputs used.

##### Financial instruments measured at fair value

Type	Valuation technique	Key unobservable inputs
<b>Group and Trust</b>		
Derivatives: interest rate swap, interest rate caps, forward exchange contracts and cross currency interest rate swap	<i>Market comparison technique:</i> The fair values are based on valuations provided by the financial institutions that are the counterparties to the transactions. These quotes are tested for reasonableness by discounting estimated future cash flows based on the terms and maturity of each contract and using market interest rates for a similar instrument at the reporting date.	Not applicable.

##### Financial instruments not measured at fair value

Type	Valuation technique	Key unobservable inputs
<b>Group and Trust</b>		
Medium term notes	The fair value is estimated taking into consideration of the quoted price	Not applicable
Security deposits	Discounted cash flows	Discount rate – 0.53% (2021: 1.02%)

##### Other financial assets and liabilities

The carrying amounts of financial assets and liabilities with a maturity of less than one year (including trade and other receivables, cash and cash equivalents, trade and other payables and interest-bearing borrowings which reprice within three months) are assumed to approximate their fair values because of the short period to maturity or repricing.

##### (ii) Transfer between Level 1 and Level 2

During the financial year ended 31 December 2022, there were no transfers between Level 1 and Level 2.



## NOTES TO THE FINANCIAL STATEMENTS

Year ended 31 December 2022

### 27 FINANCIAL RATIOS

	2022 %	2021 %
Ratio of expenses to weighted average net assets <sup>1</sup>		
– excluding performance component of Manager's fees	<b>0.81</b>	0.86
– including performance component of Manager's fees	<b>1.20</b>	1.24
Portfolio turnover rate <sup>2</sup>	–	2.35

<sup>1</sup> The annualised ratios are computed in accordance with the guidelines of Investment Management Association of Singapore. The expenses used in the computation relate to expenses at the Group level, excluding property related expenses, finance costs, income tax expense and foreign exchange gains/(losses).

<sup>2</sup> The annualised ratio is computed based on the lesser of purchases or sales of underlying investment properties of the Group expressed as a percentage of daily average net asset value.

### 28 OPERATING SEGMENTS

Segment information is presented in respect of the Group's strategic business units. For each of the reportable segments, the Chief Executive Officer of the Manager reviews internal management reports regularly. This forms the basis of identifying the operating segments of the Group.

The Group is engaged in a single business of investing in investment properties in the healthcare and/or healthcare-related sector, namely hospital and medical centres, nursing homes and pharmaceutical manufacturing and distributing facility. The pharmaceutical manufacturing and distributing facility was divested on 29 January 2021. During the financial year, the Group had three reportable geographical segments in Singapore, Japan and Malaysia.

Performance measurement based on segment profit before income tax and non-financial assets as well as financial assets attributable to each segment is used as the Manager believes that such information is most relevant in evaluating the results of certain segments relative to other entities that operate within these industries.

Segment results, assets and liabilities include items directly attributable to a segment as well as those that can be allocated on a reasonable basis. Unallocated items comprise mainly assets and expenses of the subsidiary providing financial and treasury services which were not allocated to an identified segment.

Segment capital expenditure is the total cost incurred on additions to investment properties that are expected to be used for more than one year.

## NOTES TO THE FINANCIAL STATEMENTS

Year ended 31 December 2022

### 28 OPERATING SEGMENTS (CONT'D)

	Hospitals and Medical Centres		Nursing Homes		Pharmaceutical Manufacturing and Distribution Facility		Total	
	2022 \$'000	2021 \$'000	2022 \$'000	2021 \$'000	2022 \$'000	2021 \$'000	2022 \$'000	2021 \$'000
<b>Revenue and expenses</b>								
Gross revenue	<b>82,543</b>	70,688	<b>47,429</b>	49,889	–	128	<b>129,972</b>	120,705
Net property income	<b>79,158</b>	67,261	<b>42,710</b>	43,852	–	121	<b>121,868</b>	111,234
Foreign exchange (loss)/gain	<b>(1,233)</b>	(399)	<b>4,632</b>	1,573	–	772	<b>3,399</b>	1,946
Non-property expenses	<b>(10,293)</b>	(8,993)	<b>(6,788)</b>	(6,997)	<b>(1)</b>	(211)	<b>(17,082)</b>	(16,201)
Finance costs	<b>(2,208)</b>	(566)	<b>(3,545)</b>	(4,049)	–	(68)	<b>(5,753)</b>	(4,683)
<b>Total return before changes in fair value of financial derivatives, investment properties and gain on disposal of asset held for sale</b>	<b>65,424</b>	57,303	<b>37,009</b>	34,379	<b>(1)</b>	614	<b>102,432</b>	92,296
Net change in fair value of financial derivatives	–	–	<b>5,160</b>	4,161	–	–	<b>5,160</b>	4,161
Net change in fair value of investment properties	<b>(56,998)</b>	249,068	<b>(2,383)</b>	(9,862)	–	–	<b>(59,381)</b>	239,206
Gain on disposal of asset held for sale	–	–	–	–	–	5,113	–	5,113
<b>Total return before income tax</b>	<b>8,426</b>	306,371	<b>39,786</b>	28,678	<b>(1)</b>	5,727	<b>48,211</b>	340,776
Income tax expense	<b>(47)</b>	(52)	<b>(7,034)</b>	(7,990)	–	(832)	<b>(7,081)</b>	(8,874)
<b>Total return after income tax</b>	<b>8,379</b>	306,319	<b>32,752</b>	20,688	<b>(1)</b>	4,895	<b>41,130</b>	331,902
<b>Assets and liabilities</b>								
Reportable segment assets	<b>1,461,646</b>	1,449,586	<b>880,418</b>	895,465	<b>46</b>	53	<b>2,342,110</b>	2,345,104
Reportable segment liabilities	<b>142,636</b>	96,024	<b>789,007</b>	814,382	<b>10</b>	16	<b>931,653</b>	910,422
<b>Other segment information</b>								
Capital expenditure	<b>14,140</b>	9,259	<b>3,170</b>	3,255	–	–	<b>17,310</b>	12,514

## NOTES TO THE FINANCIAL STATEMENTS

Year ended 31 December 2022

### 28 OPERATING SEGMENTS (CONT'D)

#### Reconciliations of reportable segment revenue, total return before income tax, assets and liabilities

	2022 \$'000	2021 \$'000
<b>Revenue</b>		
Total revenue for reportable segments	129,972	120,705
<b>Total return before income tax</b>		
Total return for reportable segments	48,211	340,776
Unallocated amounts:		
– Other corporate expenses	6	(24)
Consolidated return before income tax	48,217	340,752
<b>Assets</b>		
Total assets for reportable segments	2,342,110	2,345,104
Other unallocated amounts	39	32
Consolidated total assets	2,342,149	2,345,136
<b>Liabilities</b>		
Total liabilities for reportable segments	931,653	910,422
Other unallocated amounts	10	7
Consolidated total liabilities	931,663	910,429
<b>Geographical information</b>		
	2022 \$'000	2021 \$'000
<b>Revenue</b>		
Singapore	82,241	70,393
Japan	47,429	50,017
Malaysia	302	295
	129,972	120,705
<b>Non-current assets*</b>		
Singapore	1,439,000	1,472,000
Japan	760,565	812,289
Malaysia	6,316	6,462
	2,205,881	2,290,751

\* Non-current assets presented consist of investment properties

### 29 SUBSEQUENT EVENTS

On 27 January 2023, the Manager declared a distribution of 7.32 cents per unit in respect of the period 1 July 2022 to 31 December 2022 which is payable on 28 February 2023.

## ADDITIONAL INFORMATION

### INTERESTED PERSON TRANSACTIONS

The transactions entered into with related parties during the financial year and which fall within the Listing Manual of the SGX-ST and the Property Funds Appendix are:

Name of Interested Person	Nature of Relationship	Aggregate value of all interested person transactions during the financial year under review (excluding transactions less than \$100,000 and transactions conducted under Unitholders' mandate pursuant to Rule 920) \$'000	Aggregate value of all interested person transactions conducted under Unitholders' mandate pursuant to Rule 920 (excluding transactions less than \$100,000) <sup>1</sup> \$'000
<b>Parkway Hospitals Singapore Pte. Ltd.</b> – Property rental income	Associated company of IHH Healthcare Berhad ("IHH"), who is a substantial unitholder of PLife REIT	72,160	Nil
<b>Gleneagles Hospital Kuala Lumpur (a branch of Pantai Medical Centre Sdn. Bhd.)</b> – Property rental income – Renewal of Lease Agreements	Associated company of IHH, who is a substantial unitholder of PLife REIT	109 221	Nil Nil
<b>Parkway Trust Management Limited</b> – Manager's management fees – Manager's acquisition fees – Travelling expenses reimbursed/ reimbursable to the Manager	Manager of PLife REIT	12,373 539 154	Nil Nil Nil
<b>HSBC Institutional Trust Services (Singapore) Limited</b> – Trustee's fees	Trustee of PLife REIT	370	Nil

<sup>1</sup> Parkway Life REIT does not have a Unitholders' mandate.

Except as disclosed above, there were no additional interested person transactions (excluding transactions of less than \$100,000 each) entered into up to and including 31 December 2022.

There was no travelling expenses relating to non-deal road shows in FY2022.

Please also see significant related party transactions in Note 25 to the financial statements.

Rules 905 and 906 of the Listing Manual are not applicable if such related party transactions are made on the basis of, and in accordance with, the terms and conditions set out in the Parkway Life REIT prospectus dated 7 August 2007.

## STATISTICS OF UNITHOLDINGS

AS AT 1 MARCH 2023

### ISSUED UNITS

There were 605,002,386 Units (voting rights: one vote per Unit) issued in Parkway Life REIT as at 1 March 2023.

### DISTRIBUTION OF UNITHOLDINGS

Size of Unitholdings	No. of Unitholders	%	No. of Units	%
1 – 99	187	1.68	7,826	0.00
100 – 1,000	3,930	35.28	2,501,206	0.41
1,001 – 10,000	5,726	51.40	23,517,982	3.89
10,001 – 1,000,000	1,282	11.51	51,656,682	8.54
1,000,001 and above	15	0.13	527,318,690	87.16
<b>Total</b>	<b>11,140</b>	<b>100.00</b>	<b>605,002,386</b>	<b>100.00</b>

Country	No. of Unitholders	%	No. of Units	%
Singapore	10,750	96.50	600,820,923	99.31
Malaysia	243	2.18	2,930,083	0.48
Others	147	1.32	1,251,380	0.21
<b>Total</b>	<b>11,140</b>	<b>100.00</b>	<b>605,002,386</b>	<b>100.00</b>

### TWENTY LARGEST UNITHOLDERS

No.	Name	No. of Units	%
1	PARKWAY INVESTMENTS PTE LTD	213,257,000	35.25
2	CITIBANK NOMINEES SINGAPORE PTE LTD	110,655,398	18.29
3	HSBC (SINGAPORE) NOMINEES PTE LTD	76,882,378	12.71
4	RAFFLES NOMINEES (PTE.) LIMITED	41,808,345	6.91
5	DBS NOMINEES (PRIVATE) LIMITED	39,481,195	6.53
6	DBSN SERVICES PTE. LTD.	26,031,096	4.30
7	UNITED OVERSEAS BANK NOMINEES (PRIVATE) LIMITED	3,333,883	0.55
8	BPSS NOMINEES SINGAPORE (PTE.) LTD.	2,771,124	0.46
9	IFAST FINANCIAL PTE. LTD.	2,340,488	0.39
10	PHILLIP SECURITIES PTE LTD	2,205,700	0.36
11	OCBC NOMINEES SINGAPORE PRIVATE LIMITED	2,099,997	0.35
12	ABN AMRO CLEARING BANK N.V.	1,977,700	0.33
13	PARKWAY TRUST MANAGEMENT LIMITED	1,758,386	0.29
14	DB NOMINEES (SINGAPORE) PTE LTD	1,519,150	0.25
15	UOB KAY HIAN PRIVATE LIMITED	1,196,850	0.20
16	MAYBANK SECURITIES PTE. LTD.	985,950	0.16
17	CGS-CIMB SECURITIES (SINGAPORE) PTE. LTD.	980,893	0.16
18	OCBC SECURITIES PRIVATE LIMITED	947,260	0.16
19	BNP PARIBAS NOMINEES SINGAPORE PTE. LTD.	724,600	0.12
20	TIGER BROKERS (SINGAPORE) PTE. LTD.	593,000	0.10
	<b>Total</b>	<b>531,550,393</b>	<b>87.87</b>

## STATISTICS OF UNITHOLDINGS

AS AT 1 MARCH 2023

### DIRECTORS' UNITHOLDINGS AS AT 21 JANUARY 2023

No.	Name of Directors	Units Held	Units in which the Directors are deemed to have an interest
1.	Ho Kian Guan	–	–
2.	Dr. Jennifer Lee Gek Choo	–	–
3.	Cheah Sui Ling	–	–
4.	Dr. Kelvin Loh Chi-Keon <sup>(1)</sup>	120,000	–
5.	Takeshi Saito <sup>(2)</sup>	–	–
6.	Joerg Ayrle	29,000	–
7.	Sim Heng Joo Joe	18,000	–
8.	Yong Yean Chau	173,900	731,700

Notes:

(1) Resigned w.e.f. 22 February 2023.

(2) Resigned w.e.f. 13 February 2023.

### SUBSTANTIAL UNITHOLDERS AS AT 1 MARCH 2023

(Based on the Register of Substantial Unitholders maintained by the Manager)

No.	Name of Substantial Unitholders	Direct Interest	Deemed Interest
1.	Mitsui & Co., Ltd.	Note 1	–
2.	MBK Healthcare Management Pte Ltd	Note 2	–
3.	Khazanah Nasional Berhad	Note 3	–
4.	Pulau Memutik Ventures Sdn Bhd	Note 4	–
5.	IHH Healthcare Berhad	Note 5	–
6.	Integrated Healthcare Holdings Limited	Note 6	219,215
7.	Parkway Pantai Limited	Note 7	–
8.	Parkway Holdings Limited	Note 8	–
9.	Parkway Investments Pte Ltd	–	213,257,000
10.	Cohen & Steers Capital Management, Inc.	Note 9	–
11.	Cohen & Steers, Inc.	Note 10	–

Note 1 Mitsui & Co., Ltd. ("Mitsui"), through its wholly-owned subsidiary, MBK Healthcare Management Pte Ltd, holds more than 20% of the total issued share capital of IHH Healthcare Berhad ("IHH"). Accordingly, Mitsui has a deemed interest in units held by IHH.

Note 2 MBK Healthcare Management Pte Ltd has a deemed interest in units held by IHH Healthcare Berhad ("IHH") by virtue of holding more than 20% of the total issued share capital of IHH.

Note 3 Integrated Healthcare Holdings Limited ("IHHL") is a wholly-owned subsidiary of IHH Healthcare Berhad ("IHH"). Khazanah Nasional Berhad ("Khazanah"), through its wholly-owned subsidiary, Pulau Memutik Ventures Sdn Bhd ("PMVSB"), holds more than 20% of the total issued share capital of IHH. Accordingly, Khazanah has a deemed interest in units held by IHHL.

Note 4 Integrated Healthcare Holdings Limited ("IHHL") is a wholly-owned subsidiary of IHH Healthcare Berhad ("IHH"). Pulau Memutik Ventures Sdn Bhd ("PMVSB") has a deemed interest in units held by IHH by virtue of holding more than 20% of the total issued share capital of IHH. Accordingly, PMVSB has a deemed interest in units held by IHHL.

Note 5 Integrated Healthcare Holdings Limited ("IHHL") is a wholly-owned subsidiary of IHH Healthcare Berhad ("IHH"). Accordingly, IHH has a deemed interest in units held by IHHL.



## STATISTICS OF UNITHOLDINGS

AS AT 1 MARCH 2023

- Note 6 Parkway Pantai Limited ("PPL") is a wholly-owned subsidiary of Integrated Healthcare Holdings Limited ("IHHL"). Accordingly, IHHL has a deemed interest in units held by PPL.
- Note 7 Parkway Holdings Limited ("PHL") is a wholly-owned subsidiary of Parkway Pantai Limited ("PPL"). Accordingly, PPL has a deemed interest in units held by PHL.
- Note 8 (1) Deemed interest in Parkway Investments Pte Ltd and Parkway Trust Management Limited, both wholly-owned subsidiaries of Parkway Holdings Limited.
- (2) Parkway Investments Pte Ltd and Parkway Trust Management Limited are registered holders of 213,257,000 units and 1,758,386 units respectively.
- Note 9 Cohen & Steers, Inc. is deemed interested in the units held by its wholly-owned subsidiary, Cohen & Steers Capital Management, Inc. Neither Cohen & Steers, Inc nor any of its affiliates is the registered holder of the units.
- Note 10 Cohen & Steers, Inc. is deemed interested in the units held by its wholly-owned subsidiary, Cohen & Steers Capital Management, Inc. Neither Cohen & Steers, Inc nor any of its affiliates is the registered holder of the units.

### **PUBLIC FLOAT**

Under Rule 723 of the Listing Manual of the SGX-ST, a listed issuer must ensure that at least 10% of its listed securities are at all times held by the public. Based on the information made to the Manager as at 1 March 2023, approximately 64.27% of Parkway Life REIT's Units were held in the hands of the public. Accordingly, Rule 723 of the Listing Manual of the SGX-ST has been complied with.

Parkway Life REIT did not hold any treasury units as at 1 March 2023.

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# CORPORATE INFORMATION

## THE MANAGER

Parkway Trust Management Limited  
Company registration number:  
200706697Z

## REGISTERED ADDRESS

80 Robinson Road #02-00  
Singapore 068898  
Phone: (65) 62363333  
Fax: (65) 62364399

## COMPANY SECRETARIES

Ms. Chan Wan Mei, ACIS  
Ms. Chan Lai Yin, ACIS

## BOARD OF DIRECTORS

### Mr. Ho Kian Guan

Independent Director,  
Chairman of the Board of Directors and  
Member of the Audit and Risk Committee

### Ms. Jennifer Lee Gek Choo

Independent Director,  
Chairman of the Nominating and  
Remuneration Committee and  
Member of the Audit and Risk Committee

### Ms. Cheah Sui Ling

Independent Director,  
Chairman of the Audit and Risk Committee and  
Member of the Nominating and  
Remuneration Committee

### Mr. Joerg Ayrle

Non-Executive Director

### Mr. Sim Heng Joo Joe

Non-Executive Director,  
Member of the Nominating and  
Remuneration Committee

### Mr. Yong Yean Chau

Chief Executive Officer and  
Executive Director

## AUDIT AND RISK COMMITTEE

### Ms. Cheah Sui Ling

Chairman

### Mr. Ho Kian Guan

Member

### Dr. Jennifer Lee Gek Choo

Member

## NOMINATING AND REMUNERATION COMMITTEE

### Dr. Jennifer Lee Gek Choo

Chairman

### Ms. Cheah Sui Ling

Member

### Mr. Sim Heng Joo Joe

Member

## TRUSTEE'S REGISTERED ADDRESS

### HSBC Institutional Trust Services (Singapore) Limited

10 Marina Boulevard  
Marina Bay Financial Centre  
Tower 2, Level 48-01  
Singapore 018983

## AUDITORS

### KPMG LLP

Public Accountants and Chartered Accountants  
12 Marina View, #15-01  
Asia Square Tower 2  
Singapore 018961  
Phone: (65) 6213 3388  
Fax: (65) 6225 0984

Partner-in-charge:

Yap Wee Kee

(Appointed since financial year ended 31 December 2018)

## UNIT REGISTRAR

### Boardroom Corporate & Advisory Services Pte. Ltd.

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#14-07  
Keppel Bay Tower  
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## SGX CODE

ParkwayLife REIT

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